# PHARMACY CHAIN $36 \cdot 6$ 

PRESS-RELEASE<br>FOR IMMEDIATE RELEASE

## $\mathbf{1 1}^{\text {th }}$ SEPTEMBER 2008

## OJSC "PHARMACY CHAIN 36.6 REPORTS $1^{\text {ST }}$ HALF 2008 UNAUDITED IFRS RESULTS CONSOLI DATED GROUP NET LOSS HALVES

SEPTEMBER 11, 2008, MOSCOW - OJSC Pharmacy Chain 36.6 [RTS:APTK; MICEX:RU14APTK1007] the leading Russian pharmaceutical retailer announces unaudited financial results prepared in accordance with the International Financial Reporting Standards (IFRS) for $1^{\text {st }}$ half of 2008.

## GROUP HI GHLI GHTS:

- Y-o-Y in 1H 2008 Group's consolidated sales increased by $43 \%$ and reached US\$ 558,8 million.
- Sales in the retail unit grew by $48 \%$ and reached US $\$ 448,2$ million, sales of the production unit, Veropharm, reached US\$ 86,5 million (annual growth 45\%), sales of other non-core businesses decreased by $14 \%$, including ELC sales growth of $129 \%$ to reach US $\$ 2,1$ million (50\% consolidation).
- Consolidated Gross profit increased by $39 \%$ to reach US $\$ 182,2$ million, $32,6 \%$ of consolidated revenues; Gross profit in retail unit reached $25,6 \%$ of sales;
- Consolidated EBITDA of the Group amounted to US\$ 9,7 million;
- Consolidated Net loss amounted to -US\$ 8,1 million;
- Retail unit closed 71 stores:

| \$ mln. | period ends |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  |  | Q2 |  |  | 1H |  |  |
|  | 2007 | 2008 | ch \% | 2007 | 2008 | ch \% | 2007 | 2008 | ch \% |
| Revenue | 185.1 | 278.0 | 50\% | 205.3 | 280.8 | 37\% | 390.5 | 558.8 | 43\% |
| Retail | 148.7 | 230.1 | 55\% | 154.2 | 218.1 | 41\% | 302.9 | 448.2 | 48\% |
| Veropharm | 24.1 | 34.7 | 44\% | 35.4 | 51.8 | 46\% | 59.5 | 86.5 | 45\% |
| other | 12.3 | 13.2 | 7\% | 15.7 | 10.9 | -31\% | 28.0 | 24.1 | -14\% |
| Gross profit | 60.6 | 84.8 | 40\% | 70.3 | 97.4 | 39\% | 130.9 | 182.2 | 39\% |
| Retail | 40.2 | 58.1 | 44\% | 43.2 | 56.6 | 31\% | 83.4 | 114.7 | 38\% |
| Veropharm | 15.4 | 21.8 | 42\% | 21.2 | 36.9 | 74\% | 36.6 | 58.7 | 60\% |
| other | 5.0 | 4.9 | -2\% | 5.9 | 3.9 | -34\% | 10.9 | 8.8 | -19\% |
| EBITDA | 8.3 | -0.8 | -110\% | 6.7 | 10.5 | 57\% | 15.0 | 9.7 | -35\% |
| Retail | -0.5 | -11.2 | -2098\% | -4.6 | -10.0 | -117\% | -5.1 | -21.2 | -314\% |
| Veropharm | 7.1 | 9.2 | 30\% | 10.0 | 19.4 | 95\% | 17.0 | 28.6 | 68\% |
| other | 1.7 | 1.2 | -31\% | 1.4 | 1.0 | -25\% | 3.1 | 2.2 | -28\% |
| Net profit | -5.7 | -24.2 | -321\% | -11.1 | 16.1 | 245\% | -16.9 | -8.1 | 52\% |
| Retail | -12.6 | -31.4 | -149\% | -17.0 | $2.6^{1}$ | 115\% | -29.6 | -28.8 | 3\% |
| Veropharm | 5.5 | 6.3 | 15\% | 5.5 | 13.1 | 137\% | 11.0 | 19.4 | 76\% |
| other | 1.4 | 0.9 | -33\% | 0.3 | 0.4 | 27\% | 1.7 | 1.3 | -21\% |

[^0]Commenting on the 1H 2008 results Jere Calmes, President of OAO Pharmacy Chain 36.6 and General Director of the Managing Company, said:
"...In the first half of 2008 the Group executed its pre stated strategy of divesting non-core assets, refinancing its short term obligations, and focusing on the turn-around and foundation for growth of its retail operations. While the retail environment remains challenging, the new team has been formed and is committed to substantial improvements in profitability over the coming 6 months and beyond..."

## RETAI L UNIT:

As compared to the relative period the year before, in 1H 2008 sales of the retail unit grew by $48 \%$ including the effect from $M \& A(+18 \%)$ and organic opening activity ( $+8 \%$ ). The decrease of sales from US\$ 230,1 in Q1 to US $\$ 218,1$ in Q2 2008 is attributable primarily to store closings (on net basis 12 stores closed in Q1 and 21 in Q2) as well as seasonal factors.
In 1 H 2008 gross margin reached $25.6 \%$ of sales, as compared to $27.5 \%$ which is $1.9 \%$ less than the comparable result in 2007. As previously discussed the gross margin was affected by lower gross margin in the Moscow operating unit and the higher proportion of regional sales. The Company posted a gross margin increase from $25.2 \%$ in Q1 to $26 \%$ in Q2 as the management's activities to improve the margin take effect.

| \$ mln. | period ends, RETAI L UNIT |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  |  | Q2 |  |  | 1H |  |  |
|  | 2007 | 2008 | ch \% | 2007 | 2008 | ch \% | 2007 | 2008 | ch \% |
| Sales | 148.7 | 230.1 | 55\% | 154.2 | 218.1 | 41\% | 302.9 | 448.2 | 48\% |
| Gross profit | 40.2 | 58.1 | 44\% | 43.2 | 56.6 | 31\% | 83.4 | 114.7 | 38\% |
| \% | 27.0\% | 25.2\% |  | 28.0\% | 26.0\% |  | 27.5\% | 25.6\% |  |

Sales, general and administrative expenses reached US\$ 144,1 million in 1H 2008 ( $32,2 \%$ of sales) with key items represented by personnel costs (US $\$ 57,9$ million) and rent (US $\$ 44,0$ million), up $73 \%$ and $69 \%$ respectively as compared to 1 H 2007. The increases include consolidation effect from store openings and aggressive acquisitions in 2007.
In absolute terms SG\&A expense in Q2 was US\$ 3,5 million less than in Q1 as a result of management's efforts to reduce costs:

| \$ m/n. | period ends, RETAI L UNIT |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 |  |  | Q2 |  |  | 1H |  |  |
|  | 2007 | 2008 | ch \% | 2007 | 2008 | ch \% | 2007 | 2008 | ch \% |
| SG\&A | 44.1 | 73.8 | 67\% | 50.7 | 70.3 | 39\% | 94.8 | 144.1 | 52\% |
| \% | 29.6\% | 32.1\% |  | 32.9\% | 32.2\% |  | 31.3\% | 32.2\% |  |

Financial costs in retail unit grew by $80 \%$ Y-o-Y to US\$ 19,2 million as a result of increased debt servicing.

## Financial performance of comparable stores

The Company utilizes comparable stores approach as a measure of L-F-L performance calculation ${ }^{2}$. The L-F-L sales growth in comparable stores in 1H 2008 reached $16 \%$ in US\$ terms as compared to 1H 2007 while the traffic decreased by $5 \%$. Excluding corporate overheads and logistics costs, financial store-level performance in 1H 2008 showed as follows:

[^1]| \$ m/n | 1H 2007 |  | 1H 2008 |  | Change \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moscow | Regions | Moscow | Regions | Moscow | Regions | Total |
| Net Sales | 91.3 | 72.5 | 102.6 | 86.8 | 12.4\% | 19.7\% | 15.6\% |
| Gross profit | 29.8 | 18.1 | 31.8 | 22.6 | 6.5\% | 24.6\% | 13.4\% |
| \% | 32.7\% | 25.0\% | 31.0\% | 26.0\% |  |  |  |
| SG\&A | 17.3 | 11.0 | 21.5 | 13.2 | 24.0\% | 19.6\% | 22.3\% |
| \% | 19\% | 15\% | 21\% | 15\% |  |  |  |
| Rent | 8.0 | 3.4 | 9.1 | 3.9 | 13.4\% | 12.0\% | 13.0\% |
| Personnel | 6.5 | 5.2 | 9.7 | 6.5 | 48.6\% | 24.2\% | 37.8\% |
| Operational profit, store level | 12.5 | 7.1 | 10.3 | 9.4 | -17.6\% | 32.3\% | 0.5\% |
| \% | 14\% | 10\% | 10\% | 11\% |  |  |  |
| Nr comparable stores | 143 | 263 | 143 | 263 |  |  |  |

## OTHER BUSI NESSES

## Veropharm

For the latest update on 1H 2008 performance please refer to the official press release of the company as of August $7^{\text {th }} 2008$.

## ELC

The project is fully self-funded with sales growth figures ( $+129 \% \mathrm{y}-0-\mathrm{y}$ ) driven by organic store openings ( $+60 \%$ ) as well as seasonal factors. The business posted positive increase in gross margin in Q2 to $67,6 \%$ from $66,2 \%$ in Q1 2008. Compared to 1 H 2007, in 1H 2008 gross margin increased from $58,6 \%$ to $67 \%$.

## Financial debt and cashflow

As of the end of 1H 2008, the Group's total debt decreased to US\$ 242,4 million, including total debt of Veropharm US\$ 18,2 million.

As part of the Company's announced funding strategy, in May 2008 the healthcare unit of the Group (European Medical Center) was successfully divested. Proceeds from disposal in amount of US\$ 106,5 million were fully available to the Company by the end of June 2008. The financial result of this transaction affected the profit and loss statement of retail unit by positive amount of US\$ 35,5 million.

In 1H 2008 the Group cash inflow from operational activity totaled US\$ 60 million as the retail segment accumulated cash to meet short term obligations. US\$ 9,1 million was spent on repayment of obligations related to M\&A activities in late 2007, US\$ 6 million on purchase of plant, property and equipment. The Group posted US\$ 111,1 million cash inflow from disposal of assets, to bring net cash inflow from investing activities up to US $\$ 95,6$ million as compared to outflow of US $\$ 41$ million the year before. Net cash outflow from financial activities totaled US $\$ 63$ million to bring the cash balance at the end of 1 H 2008 to US $\$ 128,3$ million.

## Net profit

In 1H 2008 the Group's net loss was -US\$ 8,1, a 52\% improvement as compared to 1H 2007, driven by the profitable sale of the European Medical Center and the improved profitability of our production unit OJSC "Veropharm".

## \# \# \#

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## Notes to the editor:

Pharmacy Chain 36.6 is the first public national health and beauty retailer listed on the " $B$ " list on the RTS (ticker: APTK) and off-list on the MICEX. The Company's market capitalization as of June 30, 2008 totaled USD 382,4 million (according to RTS). Pharmacy Chain 36.6 operates more than 1100 stores in 29 regions and 90 cities in Russia.
OAO Veropharm, the company's generics subsidiary, is one of Russia's top five pharmaceutical manufacturers (according to Pharmexpert research). Veropharm's shares are traded in the "B" list on the RTS (ticker: VRPH) and off-list on MICEX (ticker: VRFM). OAO Veropharm's market capitalization as of June 30, 2008 was USD 558 million (according to RTS).
ZAO Apteki 36.6 is one of the founding members of the Russian Association of Pharmacy Chains (RAPC). Pharmacy Chain 36.6 is a participating member of the international retailers' organizations - NRF and NACDS. Pharmacy Chain 36.6 and its subsidiaries employ over 12,000 people.
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| for 6 months ending 30J une 2008 |  |  |
| :---: | :---: | :---: |
| in USD'000 |  |  |
|  | 6m 2008 | 6m 2007 |
| Revenue | 558795 | 390451 |
| Cost of sales | (376 563) | (259 556) |
| Gross Profit | 182232 | 130895 |
| SGA | (183 804) | (124 380) |
| Goodwill Impairment |  |  |
| Non-recurring expenses | - |  |
| Share-based payments | (448) |  |
| Operating Profit | (2019) | 6516 |
| Finance costs | (20 707) | (11 895) |
| Other income/(loss) | 305 | (529) |
| Foreign currency exchange gain/(loss) | (642) | (210) |
| Income before tax and investment activity | (23063) | $(6117)$ |
| Share of loss of associate | - |  |
| Gain on sale of investment | - | - |
| Disposal of discontinued operation | 35459 |  |
| Income tax expense | (9 901) | (5412) |
| Minority interest | (10 625) | (5 326) |
| Profit for the period | (8129) | (16 855) |

OAO PHARMACY CHAI N 36.6 AND SUBSI DI ARIES
CONSOLI DATED BALANCE SHEET
6 months ending 30 J une 2008
(in US dollars and in thousands)

## ASSETS

NON-CURRENT ASSETS:
Property, plant \& equipment
Goodwill
Intangible assets
Other assets
Investment in associate
Total non-current assets
CURRENT ASSETS:
Inventories
Accounts receivable
Other receivables and prepaid expenses
Cash and bank balances
Total current assets
TOTAL ASSETS

## LIABILITIES AND SHAREHOLDERS' EQUITY

SHAREHOLDERS' EQUITY:
Issued capital
Additional paid-in capital
Translation reserve
Retained earnings
Total shareholders' equity
MINORITY INTERESTS IN EQUITY OF SUBSIDIARIES
NON-CURRENT LIABILITIES
Borrowings
Share-based payments liability
Deferred taxation liabilities
Long term lease payable
Total long-term liabilities
COMMITMENTS AND CONTINGENCIES
CURRENT LIABILITIES:
Accounts payable
Borrowings
Other payables and accrued expenses
Taxes payable
Current portion of share-based payments
liability
Current portion of lease payable
Total current liabilities
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

6m 2008
6m 2007

| 146282 | 127302 |
| ---: | ---: |
| 239667 | 183492 |
| 11917 | 10228 |
| 1686 | 4130 |
| - | - |
| 399552 | 325152 |


| 177157 | 123745 |
| ---: | ---: |
| 117442 | 81381 |
| 99068 | 50020 |
| 128324 | 40145 |
| 521991 | 295291 |
|  |  |

OAO PHARMACY CHAI N 36.6 AND SUBSI DI ARI ES, CONSOLIDATED STATEMENT OF CASH FLOWS (in US dollars and in thousands)

## 6 months ending 30 J une 2008 OPERATING ACTIVITIES:

Income/(loss) before taxation and minority interest
Gain sale of investment
Depreciation and amortization
Loss on sale of securities
Loss on disposal of property, plant and equipment and unrealized investments

Impairment recognized (reversed) on accounts receivables
Unused vacation provision 6m 2008

6m 2007
(23 063)
(6 118)

Inventory provision
Share based payments expenses
Foreign exchange loss/(gain) on financing and investing activities

Finance costs
Operating cash flow before working capital changes
Increase in inventories
Increase in accounts receivable
Increase in other receivables and prepaids
Increase in accounts payable
Increase in other payables and accruals
Cash flows from operations
Income taxes paid
Finance cost paid
Net cash outflow operating activities

## I NVESTI NG ACTI VITIES:

Net cash outflow on acquisition of subsidiaries
Purchase of property, plant, equipment
Purchase of intangible assets
Proceed on disposal of property, plant, equipment
Proceeds from sale of investment, net
Net cash inflow on disposal of discontinued operation

Net cash outflow from investing activities
FI NANCI NG ACTI VI TI ES:
Proceeds from new borrowings, net
(63 120)
29192
Repayments of borrowings
Proceeds from SPO, net
Proceeds from subsidiary (consortium of investors)
Net cash inflow from financing activities
Effect of translation to presentation currency
NET I NCREASE (DEACREASE) IN CASH
CASH, beginning of period
CASH, end of period
(11959)
(17 174)
(6 611)

60017
(22 424)

111137

95641
(40 996)
(7 746)
(11 005)
3090
1962
(9590)
( 6 223)

20707
$14826 \quad 14869$

2477
1233


[^0]:    ${ }^{1}$ Including financial result from asset disposal in amount of US\$ 35,5 million

[^1]:    2 The L-F-L reporting is executed for a selection of comparable stores, which are:

    - opened or acquired 24 months from the current reporting period, and
    - neither rebranded nor reformatted or somehow significantly changed during last 24 months, and
    - not closed in the current reporting period.

    As of the end of 1H 2008 the company operates 406 comparable stores which make $45 \%$ of sales and $36 \%$ of traffic in the retail unit.

