## PHARMACY CHAIN 36.6

## OJSC "PHARMACY CHAIN 36.6" REPORTS Q2 AND 1H 2009 UNAUDITED IFRS RESULTS

## GROUP EBITDA UP 256\% IN 1H 2009 VERSUS 1H 2008

September 24, 2009, MOSCOW - OJSC Pharmacy Chain 36.6 [RTS:APTK; MICEX:RU14APTK1007] the leading Russian pharmaceutical retailer announces unaudited Q2 and 1H 2009 financial results prepared in accordance with the International Financial Reporting Standards (IFRS).

## GROUP HIGHLIGHTS OF Q2 2009:

- Retail unit EBITDA improved by 119.2\% in ruble terms versus Q2 2008;
- Group revenue from ongoing operations ${ }^{1}$ decreased by $14.2 \%$ to RUR 5592.8 mln ;
- Gross profit from ongoing operations ${ }^{1}$ increased by $4.7 \%$ to RUR $2365.5 \mathrm{mln}, 42.3 \%$ of consolidated revenues;
- Consolidated EBITDA from ongoing operations ${ }^{1}$ reached RUR 611.9 mln from RUR 220.8 mln in Q2 2008, a 177.1\% improvement;
- Underlying Net loss from ongoing operations ${ }^{1}$ (excluding foreign exchange effect and disposal of discontinued operations) decreased from RUR 447.7 mln in Q2 2008 to RUR 155.5 mln in Q2 2009, a 65.3\% improvement;
- The retail unit organically opened 6 and closed 54 stores in Q2 2009.

Group consolidated financial results

|  | period ends |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2, mln RUR |  |  | 1H, min RUR |  |  |
|  | 2009 | 2008 | ch, \% | 2009 | 2008 | ch, \% |
| Revenue | 5592.8 | $6635.4^{2}$ | -15.7\% | 11456.8 | $13379.8^{2}$ | -14.4\% |
| Retail | 4045.1 | 5149.1 | -21.4\% | 8837.6 | 10731.6 | -17.6\% |
| Veropharm | 1387.2 | 1229.8 | 12.8\% | 2300.1 | 2072.2 | 11.0\% |
| other | 160.5 | 256.5 | -37.4\% ${ }^{3}$ | 319.1 | 576.0 | -44.6\% |
| Gross profit | 2365.5 | $2305 . \mathbf{1}^{2}$ | 2.6\% | 4446.2 | $4363.4{ }^{2}$ | 1.9\% |
| Retail | 1326.9 | 1337.5 | -0.8\% | 2777.4 | 2747.4 | 1.1\% |
| \% of sales | 32.8\% | 26.0\% |  | 31.4\% | 25.6\% |  |
| Veropharm | 992.1 | 876.5 | 13.2\% | 1582.4 | 1406.2 | 12.5\% |
| \% of sales | 71.5\% | 71.3\% |  | 68.8\% | 67.9\% |  |
| other | 46.5 | 91.1 | $-49.0 \%^{3}$ | 86.4 | 209.8 | -58.8\% |
| EBITDA | 611.9 | $251.1^{2}$ | 143.7\% | 823.7 | $231.6^{2}$ | 255.7\% |
| Retail (inc. Corp.center) | 45.3 | -235.4 | -119.2\% | 83.6 | -506.0 | -116.5\% |
| \% of sales | 1.1\% | -4.6\% |  | 0.9\% | -4.7\% |  |
| Veropharm | 563.0 | 462.4 | 21.8\% | 759.1 | 684.5 | 10.9\% |
| \% of sales | 40.6\% | 37.6\% |  | 33.0\% | 33.0\% |  |
| other | 3.6 | 24.1 | -85.1\% ${ }^{3}$ | -19.0 | 53.1 | -135.8\% |
| Net profit | 46.7 | $393.6{ }^{2}$ | -88.1\% ${ }^{5}$ | -601.8 | -194.7 ${ }^{2}$ | 209.1\% |
| Retail (inc. Corp.center) | -424.24 | $72.5^{4}$ | -685.1\% ${ }^{5}$ | -1 $180.5^{4}$ | -689.0 ${ }^{4}$ | 71.3\% |
| Veropharm | 468.2 | 310.8 | 50.6\% | 598.8 | 464.3 | 29.0\% |
| other | 2.7 | 10.3 | -73.8\% ${ }^{3}$ | -20.1 | 30.0 | -167.0\% |

[^0]
## RETAIL UNIT:

## REVENUE

As compared to the relative period the year before, Q2 2009 sales of the retail unit decreased by $21.4 \%$ in ruble terms from RUR 5149.1 mln to RUR 4045.1 mln driven by the closure of non-performing stores, partial shortages of products as a result of working capital decline and a decline in customer traffic. The decrease of sales in Q2 2009 versus Q1 2009 by $15.6 \%$ is attributable primarily to store closings (on net basis 43 stores were closed in Q1 and 48 in Q2), seasonal factors and lower consumer demand.

In 1 H 2009 sales of the retail unit decreased by $17.6 \%$ in ruble terms from RUR 10731.6 mln to RUR 8837.6 mln .

Like-for-like sales ${ }^{6}$ in Q2 2009 versus Q2 2008 decreased by $16 \%$ in ruble terms driven by partial stock outs and a decline in customer traffic. L-f-L average check in Q2 2009 compared with Q2 2008 increased by $13 \%$ in ruble terms; traffic decreased by $25 \%$.

## GROSS MARGIN

The retail operations posted a considerable gross margin increase from 26.0\% in Q2 2008 to 32.8\% in Q2 2009. This represented a 2.5 pp increase versus Q1 2009. This result was achieved by increased share of private label in overall gross sales (6.9\% of sales in Q2 2009 versus 3.6\% in Q2 2008), increased discounts from suppliers and improved pricing and category management.

|  | RETAIL UNIT |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Q2, mIn RUR |  |  | $\mathbf{1 H , ~ m I n ~ R U R ~}$ |  |  |
|  | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ | $\boldsymbol{c h}, \boldsymbol{\%}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ | $\boldsymbol{c h}, \boldsymbol{\%}$ |
| Sales | 4045.1 | 5149.1 | $-21.4 \%$ | 8837.6 | 10731.6 | $-17.6 \%$ |
| Gross profit | 1326.9 | 1337.5 | $-0.8 \%$ | 2777.4 | 2747.4 | $1.1 \%$ |
| \% of sales | $32.8 \%$ | $26.0 \%$ |  | $31.4 \%$ | $25.6 \%$ |  |

## SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses dropped by $17.5 \%$ in ruble terms from RUR 1663.3 mln in Q2 2008 to RUR 1371.7 mln in Q2 2009 due to closure of non-performing stores, significantly reduced headcount and decreased expenses for logistics, IT and consulting services. Compared with Q1 2009, SG\&A decreased by $9 \%$.
As a percentage of sales, SG\&A increased by $1.6 \%$ in Q2 2009 versus Q2 2008 as the decline in sales outpaced management's ability to reduce costs and foreign currency denominated lease Agreements increased their share of the overall expenses.

|  | RETAIL UNIT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2, mln RUR |  |  | 1H, min RUR |  |  |
|  | 2009 | 2008 | ch, \% | 2009 | 2008 | ch, \% |
| $S G \& A$ | 1371.7 | 1663.3 | -17.5\% | 2879.6 | 3457.8 | -16.7\% |

[^1]Q2 2009 store level performance of like-for-like stores demonstrated the following results:

| RUR, m/n | Q2 2009 |  |  | Q2 2008 |  |  | ch,\% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moscow | Regions | Total | Moscow | Regions | Total | Moscow | Regions | Total |
| Net Sales | 1356.4 | 1629.2 | 2985.6 | 1460.2 | 2102.6 | 3562.8 | -7.1\% | -22.5\% | -16.2\% |
| Gross profit | 505.5 | 484.9 | 990.4 | 496.1 | 534.9 | 1031.0 | 1.9\% | -9.3\% | -3.9\% |
| \% | 37.3\% | 29.8\% | 33.2\% | 34.0\% | 25.4\% | 28.9\% |  |  |  |
| Store level expenses | 337.0 | 288.9 | 625.9 | 290.4 | 326.9 | 617.3 | 16.0\% | -11.6\% | 1.4\% |
| \% | 24.8\% | 17.7\% | 21.0\% | 19.9\% | 15.5\% | 17.3\% |  |  |  |
| Rent | 150.5 | 100.5 | 251.0 | 113.7 | 105.8 | 219.5 | 32.4\% | -5.0\% | 14.4\% |
| Personnel | 141.3 | 136.5 | 277.8 | 139.4 | 160.4 | 299.8 | 1.4\% | -14.9\% | -7.3\% |
| Other | 45.2 | 51.9 | 97.1 | 37.3 | 60.7 | 98.0 | 21.2\% | -14.5\% | -0.9\% |
| Store level Operating profit | 168.5 | 196.0 | 364.5 | 205.7 | 208.0 | 413.7 | -18.1\% | -5.8\% | -11.9\% |
| \% | 12.4\% | 12.0\% | 12.2\% | 14.1\% | 9.9\% | 11.6\% |  |  |  |
| Number of comparable stores | 191 | 481 | 672 | 191 | 481 | 672 |  |  |  |

Store level net sales in Like-for-like stores decreased by $16.2 \%$ from RUR 3562.8 mln in Q2 2008 to RUR 2985.6 mln in Q2 2009 due primarily to the sales reduction in the regions as a result of partial stock-outs and traffic decline. Store level expenses in Like-for-like stores increased by 1.4 \% in Q2 2009 versus Q2 2008. Significant rent increase in the Moscow region in Q2 2009 versus Q2 2008 is due to the exchange rate effect as most of the lease agreements in the reported like-for-like stores are dollarbased.

1H 2009 store level performance of like-for-like stores demonstrated the following results:

| RUR, m/n | 1H 2009 |  |  | 1H 2008 |  |  | ch,\% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moscow | Regions | Total | Moscow | Regions | Total | Moscow | Regions | Total |
| Net Sales | 2812.2 | 3601.7 | 6413.9 | 2934.3 | 4367.9 | 7302.2 | -4.2\% | -17.5\% | -12.2\% |
| Gross profit | 1017.2 | 1025.1 | 2042.3 | 946.9 | 1095.4 | 2042.3 | 7.4\% | -6.4\% | 0.0\% |
| \% | 36.2\% | 28.5\% | 31.8\% | 32.3\% | 25.1\% | 28.0\% |  |  |  |
| Store level expenses | 702.8 | 605.2 | 1308.0 | 657.3 | 648.3 | 1305.6 | 6.9\% | -6.6\% | 0.2\% |
| \% | 25.0\% | 16.8\% | 20.4\% | 22.4\% | 14.8\% | 17.9\% |  |  |  |
| Rent | 306.0 | 210.7 | 516.7 | 255.6 | 210.5 | 466.1 | 19.7\% | 0.1\% | 10.9\% |
| Personnel | 292.7 | 287.8 | 580.5 | 288.7 | 316.7 | 605.4 | 1.4\% | -9.1\% | -4.1\% |
| Other | 104.1 | 106.7 | 210.8 | 113.0 | 121.1 | 234.1 | -7.9\% | -11.9\% | -10.0\% |
| Store level Operating profit | 314.4 | 419.9 | 734.3 | 289.6 | 447.1 | 736.7 | 8.6\% | -6.1\% | -0.3\% |
| \% | 11.2\% | 11.7\% | 11.4\% | 9.9\% | 10.2\% | 10.1\% |  |  |  |
| Number of comparable stores | 191 | 481 | 672 | 191 | 481 | 672 |  |  |  |

## TRADE ACCOUNTS PAYABLE

Versus Q2 2008, trade accounts payable decreased by 19.4\% from RUR 6956.8 mln to RUR 5606.7 mln at the end of Q2 2009. This y-o-y improvement resulted from payments to suppliers of proceeds from the sale of assets in 2H 2008 and a reduction in inventory levels. Versus Q1 2009, trade accounts payable decreased by $0.7 \%$.

## INVENTORY

Average days of inventory turnover decreased to 74 days at the end of Q2 2009 from 85 days at the end of Q2 2008 as the Company continues implementing its program aimed at reducing absolute inventory levels. Versus Q1 2009 average days of inventory turnover increased from 57 days due to seasonality.

In absolute terms, inventory has been reduced by $29 \%$ to RUR 2358.5 mln at the end of Q2 2009 compared with RUR 3321.0 mln at the end of Q2 2008.

## OTHER BUSINESSES

## Veropharm

For the latest update on 1 H 2009 performance please refer to the official press-release of the company as of August $26^{\text {th }}, 2009$.

## ELC

Early Learning Center revenue consolidated by the Group (which is 50\% of the total revenue) reached RUR 37.6 mln, a $38.2 \%$ growth in Q2 2009 versus Q2 2008 in ruble terms driven primarily by an increase in L-f-L sales.

As of the end of Q2 2009, the unit operated 9 stores.

## GROUP FINANCIAL DEBT

Group Financial Debt at the end of Q2 2009 decreased to RUR 4674.1 mln from RUR 5686.5 mln at the end of Q2 2008 and from RUR 4838.3 mln at the end of Q1 2009 as a result of partial payment of debts and the effect of the exchange rate. At the end of Q2 2009 the Retail unit debt stood at RUR 3867.5 mln with $43 \%$ denominated in dollars and Veropharm debt stood at RUR 806.5 mln with $22 \%$ denominated in dollars. $97.6 \%$ of the Group's debt is short-term.

## GROUP FINANCIAL COSTS

In Q2 2009 versus Q2 2008 financial costs grew by $22.4 \%$ and reached RUR 279.5 mln driven by increased interest rates and increased ruble equivalent of US dollar denominated financial expenses. In 1H 2009 versus 1H 2008 financial costs grew by $17.1 \%$ and reached RUR 580.6 mln .
In Q2 2009 financial costs decreased by 7.2\% compared with Q1 2009 due to exchange rate effect and partial repayment of debt.

## INVESTMENTS

In Q2 2009 the Group invested RUR 70.2 mln where: retail investments ( 27.7 mln ), investments on the store level at ELC ( $\sim 10 \mathrm{mln}$ ) and Veropharm investments ( 27 mln ).

## GROUP NET PROFIT

Underlying Net loss from ongoing operations (excluding foreign exchange effect and disposal of discontinued operations) decreased from RUR 447.7 mln in Q2 2008 to RUR 155.5 mln in Q2 2009, a 65.3\% improvement.

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## Notes to the editor:

Pharmacy Chain 36.6 is the first public national health and beauty retailer listed on the " $B$ " list on the RTS (ticker: APTK) and off-list on the MICEX. The Company's market capitalization as of September 22, 2009 totaled USD 99,8 $\mathrm{m} / \mathrm{n}$ (according to RTS). Pharmacy Chain 36.6 operates more than 1000 stores in 29 regions and 90 cities in Russia.
OAO Veropharm, the company's generics subsidiary, is one of Russia's top five pharmaceutical manufacturers (according to Pharmexpert research). Veropharm's shares are traded in the "B" list on the RTS (ticker: VRPH) and off-list on MICEX (ticker: VRFM). OAO Veropharm's market capitalization as of September 22, 2009 was USD 290 $\mathrm{m} / \mathrm{n}$ (according to RTS).
ZAO Apteki 36.6 is one of the founding members of the Russian Association of Pharmacy Chains (RAPC). Pharmacy Chain 36.6 is a participating member of the international retailers' organizations - NRF and NACDS.

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OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES
CONSOLIDATED PROFIT AND LOSS STATEMENT
Q2 2009 ending 30 June 2009 (m/n. rubles)

|  | Q2 2009 | Q2 2008 |
| :---: | :---: | :---: |
| Revenue | 5592.8 | 6635.4 |
| Cost of sales | (3 227.2) | (4 330.3) |
| Gross profit | 2365.5 | 2305.1 |
| Selling, general and administrative expenses | (1 874.2) | (2 181.5) |
| Impairment of goodwill | - | - |
| Operating income/loss | 491.4 | 123.7 |
| Finance costs | (279.5) | (228.3) |
| Other income (loss) | (7.8) | 16.1 |
| Foreign currency exchange gain (loss) | 202.2 | (18.1) |
| Income/(loss) before tax and investment activity | 406.3 | (106.6) |
| Gain on sale of investment | - | - |
| Income tax expense | (110.8) | (161.2) |
| Loss for the period | 46.7 | 393.6 |
| Attributable to: |  |  |
| Minority interest | (248.8) | (180.8) |

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES
CONSOLIDATED PROFIT AND LOSS STATEMENT
1H 2009 ending 30 June 2009 (m/n. rubles)

| Revenue | $\begin{gathered} \text { 1H } 2009 \\ \text { 11 } 456.8 \end{gathered}$ | $\begin{aligned} & \text { 1H } 2008 \\ & 13379.8 \end{aligned}$ |
| :---: | :---: | :---: |
| Cost of sales | (7010.5) | (9 016.4) |
| Gross profit | 4446.2 | 4363.4 |
| Selling, general and administrative expenses | (3 875.2) | (4 411.7) |
| Impairment of goodwill | - | - |
| Operating income/loss | 571.0 | (48.4) |
| Finance costs | (580.6) | (495.8) |
| Other income (loss) | (16.1) | 14.1 |
| Foreign currency exchange gain (loss) | (126.1) | (15.3) |
| Income/(loss) before tax and investment activity | (151.8) | (545.4) |
| Gain on sale of investment | - | - |
| Income tax expense | (100.4) | (237.1) |
| Loss for the period | (601.8) | (194.7) |
| Attributable to: |  |  |
| Minority interest | (349.6) | (254.4) |

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

## At 30 June 2009 (m/n. rubles)

|  | 1H 2009 | 1H 2008 |
| :---: | :---: | :---: |
| ASSETS |  |  |
| NON-CURRENT ASSETS: |  |  |
| Property, plant \& equipment | 3139.5 | 3423.2 |
| Goodwill | 4935.9 | 5621.9 |
| Intangible assets | 277.8 | 279.5 |
| Other assets | 35.5 | 39.5 |
| Total non-current assets | 8388.8 | 9364.2 |
| CURRENT ASSETS: |  |  |
| Inventories | 3085.0 | 4086.6 |
| Accounts receivable | 3919.4 | 2754.9 |
| Other receivables and prepaid expenses | 1847.9 | 1888.7 |
| Cash and bank balances | 548.0 | 3010.1 |
| Total current assets | 9400.3 | 11740.3 |
| TOTAL ASSETS | 17789.0 | 21104.5 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| SHAREHOLDERS' EQUITY: |  |  |
| Share capital | 6.0 | 6.0 |
| Additional paid-in capital | 2796.1 | 2796.1 |
| Translation reserve | - | - |
| Retained earnings | (3 142.9) | (1110.8) |
| Total shareholders' equity |  |  |
| MINORITY INTERESTS IN EQUITY OF SUBSIDIARIES | 4991.2 | 3953.8 |
| LONG-TERM LIABILITIES: |  |  |
| Borrowings | 113.3 | 802.2 |
| Share-based payment liability |  |  |
| Deferred tax liabilities | 106.4 | 88.9 |
| Long-term lease payable | 9.2 | 14.2 |
| Total long-term liabilities | 228.9 | 936.0 |
| CURRENT LIABILITIES: |  |  |
| Accounts payable | 6413.7 | 7429.9 |
| Borrowings | 4560.8 | 4884.3 |
| Other payables and accrued expenses | 1360.7 | 1630.0 |
| Taxes payable | 558.2 | 502.6 |
| Current portion of share-based payments |  |  |
| liability | (0) | 35.9 |
| Current portion of lease payable | 16.4 | 40.9 |
| Total current liabilities | 12909.8 | 14523.4 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 17789.0 | 21104.5 |

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES
CONSOLIDATED STATEMENT OF CASH FLOWS
For Q2 ending 30 June 2009 (m/n. rubles)

## OPERATING ACTIVITIES

Income/loss before taxation and minority interest
406.2
(113.4)

Gain on sale of investment
Depreciation and amortization
120.6
127.4

Loss on sale of securities
Loss on disposal of property, plan and equipment and unrealized investments 19.1

Profit on disposal of subsidiary
Impairment recognized (reversed) on accounts receivable
Unused vacation provision
Inventory provision and write-off 95.7

Other
Impairment of goodwill
$\begin{array}{ll}\text { Share- based payments expenses } & -8.8\end{array}$
Foreign exchange loss/(gain)
(202.2)
18.2

Finance costs
Operating cash flow before working capital changes
Increase in inventories
Increase in accounts receivable
Increase in other receivables and prepaid expenses
Increase in accounts payable
(34.7)
23.9
2.5
(42.0)
37.2

Increase in other payables and accruals
Cash generated from operations
Income taxes paid
279.5
228.3

| $\mathbf{6 4 2 . 2}$ | $\mathbf{3 2 4 . 5}$ |
| ---: | ---: |
| 9.0 | 140.5 |
| $(838.6)$ | $(197.5)$ |
| $(186.1)$ | $(647.8)$ |
| 295.4 | 1533.5 |
| 85.2 | 264.3 |
| 7.1 | 1417.4 |
| $(22.3)$ | $(219.3)$ |
| $(95.9)$ | $(316.8)$ |
| $\mathbf{( 1 1 1 . 1 )}$ | $\mathbf{8 8 1 . 4}$ |

## Net cash generated by (used in) operating activities

## INVESTING ACTIVITIES

Net cash outflow on acquisition of subsidiaries
Purchase of property, plant and equipment
Purchase of intangible assets
Proceeds from sale of property, plant and equipment
Proceeds from partial disposal of subsidiary
Net cash inflow on disposal of discontinued operation
(70.2)
2397.3

Net cash generated by (used in) investing activities FINANCING ACTIVITIES

Proceeds from borrowings
(37.1)
(1 069.3)
Repayments of borrowings
Proceeds from issuance of ordinary shares, net
Proceeds from consortium of investors
Distributions paid to minority shareholders

Net cash (used in) generated by financing activities
Effect of translation to presentation currency
Net (decrease) increase in cash and cash equivalents
Cash and cash equivalents at beginning of the period
Cash and cash equivalents at end of the period
(37.1)
(1 069.3)
(218.4)
2209.4
766.4 800.7
548.0
3010.1

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF CASH FLOWS

## For 6 months ending 30 June 2009 (m/n. rubles)

1H 2009
1H 2008

## OPERATING ACTIVITIES

Income/loss before taxation and minority interest
(151.8)
(552.2)

Gain on sale of investment
Depreciation and amortization
$252.7 \quad 280.0$

Loss on sale of securities
Loss on disposal of property, plan and equipment and unrealized investments 19.1

Profit on disposal of subsidiary
Impairment recognized (reversed) on accounts receivable
Unused vacation provision
280.0

Inventory provision and write-off
(11.3)

Other
2.8 29.5

Impairment of goodwill

| Share- based payments expenses | - | 10.7 |
| :--- | :--- | :--- |

$\begin{array}{lll}\text { Foreign exchange loss/(gain) } & 126.1 & 15.4\end{array}$
Finance costs 580.6
495.8

Operating cash flow before working capital changes
Increase in inventories

| $\mathbf{9 1 2 . 7}$ | $\mathbf{3 5 5 . 0}$ |
| ---: | ---: |
| 219.6 | 58.1 |
| $(966.2)$ | $(223.8)$ |
| $(272.7)$ | $(643.3)$ |
| 345.6 | 2338.7 |
| $(224.8)$ | 227.7 |
| 14.3 | 2112.3 |
| $(34.0)$ | $(286.4)$ |
| $(272.9)$ | $(411.2)$ |
| $\mathbf{( 2 9 2 . 7 )}$ | $\mathbf{1 4 1 4 . 8}$ |

## INVESTING ACTIVITIES

Net cash outflow on acquisition of subsidiaries
Purchase of property, plant and equipment
Purchase of intangible assets
Proceeds from sale of property, plant and equipment
Proceeds from partial disposal of subsidiary
Net cash inflow on disposal of discontinued operation
2639.8

Net cash generated by (used in) investing activities
FINANCING ACTIVITIES
Proceeds from borrowings
233.6

Repayments of borrowings
(95.1)
2268.7

Proceeds from issuance of ordinary shares, net
Proceeds from consortium of investors
Distributions paid to minority shareholders

Net cash (used in) generated by financing activities
Effect of translation to presentation currency
Net (decrease) increase in cash and cash equivalents
Cash and cash equivalents at beginning of the period
Cash and cash equivalents at end of the period
233.6
(1 480.6)
(154.2)
2202.9
702.2
807.2
548.0
3010.1


[^0]:    Ongoing operations results exclude operating results of EMC which was sold in May 2008
    ${ }^{2}$ Including operating results of EMC
    ${ }^{3}$ Significant worsening of Other Revenue, Other Gross Profit, Other EBITDA and Other Net profit by $37.4 \%, 49.0 \%, 85.1 \%$ and $73.8 \%$ accordingly in Q2 2009 versus Q2 2008 is mainly due to the fact that the Company no longer consolidates the operation of the European Medical Center.
    ${ }^{4}$ Retail net profit for Q2 2009, Q2 2008, 1H 2009, 1H 2008 includes RUR 248.8 mln , RUR 180.8 mln , RUR 349.6 mln and RUR 254.4 mln minority interest in Veropharm accordingly. Retail net profit for Q2 2008 and 1H 2008 also includes RUR 842.2 mln from disposal of discontinued operations.
    ${ }^{5}$ Such significant Net profit reduction in Q2 2009 versus Q2 2008 is due to the fact that Q2 2008 data includes RUR 842,2 min from disposal of discontinued operations (EMC).

[^1]:    ${ }^{6}$ The L-F-L reporting is executed for a selection of comparable stores, which are:

    - opened or acquired 24 months from the current reporting period, and
    - neither rebranded nor reformatted or somehow significantly changed during last 24 months, and
    - not closed in the current reporting period.

