## PHARMACY CHAIN 36.6

## OJSC "PHARMACY CHAIN 36.6" REPORTS FY2009 AUDITED IFRS RESULTS

June 22, 2010, MOSCOW - OJSC Pharmacy Chain 36.6 [RTS:APTK;MICEX:RU14APTK1007] - the leading Russian pharmaceutical retailer announces audited FY 2009 and unaudited Q4 2009 financial results prepared in accordance with the International Financial Reporting Standards (IFRS).

## GROUP HIGHLIGHTS OF 2009:

- Group revenue from ongoing operations ${ }^{1}$ decreased by $17.4 \%$ to RUR 21061.5 mln as compared with FY2008;
- Gross profit from ongoing operations ${ }^{1}$ decreased by $5.2 \%$ to RUR 8301.4 mln and equaled to 39.4\% of consolidated revenues;
- Consolidated EBITDA from ongoing operations ${ }^{1}$ reached RUR 1421.6 mln compared with RUR 699.9 mln in 2008, a $103.1 \%$ growth;
- Group Net loss decreased from RUR 1640.8 mln in 2008 to RUR 359.4 mln in 2009, a 78.1\% improvement;
- Underlying Net loss from ongoing operations ${ }^{1}$ (excluding sale of investments, disposal of discontinued operations, foreign exchange effect and gain on minority interest restructuring) decreased from RUR 1782.2 mln in 2008 to RUR 821.3 mln in 2009, a $53.9 \%$ improvement;
- The retail unit organically opened 23 stores and closed 131 stores in 2009.

Group consolidated financial results

|  | period ends |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4, mln RUR |  |  | Year, min RUR |  |  |
|  | 2009 | 2008 | ch, \% | 2009 | 2008 | ch, \% |
| Revenue | 5025.6 | 6490.7 | -22.6\% | 21061.5 | 25763.8 | -18.3\% |
| Retail | 3618.4 | 5071.9 | -28.7\% | 15984.8 | 20837.4 | -23.3\% |
| Veropharm | 1179.9 | 1224.5 | -3.6\% | 4395.2 | 4301.3 | 2.2\% |
| other | 227.3 | 194.3 | 17.0\% | 681.5 | 625.1 | 9.0\% |
| Gross profit | 2107.9 | 2439.4 | -13.6\% | 8301.5 | 8883.4 | -6.6\% |
| Retail | 1205.7 | 1550.7 | -22.2\% | 5122.9 | 5863.0 | -12.6\% |
| \% of sales | 33.3\% | 30.6\% |  | 32.0\% | 28.1\% |  |
| Veropharm | 816.4 | 823.6 | -0.9\% | 2951.6 | 2836.5 | 4.1\% |
| \% of sales | 69.2\% | 67.3\% |  | 67.2\% | 65.9\% |  |
| other | 85.8 | 65.1 | 31.8\% | 227.0 | 183.9 | 23.4\% |
| EBITDA | 448.0 | 282.1 | 58.8\% | 1421.6 | 769.7 | 84.7\% |
| Retail | 22.4 | -92.8 | -124.1\% | 42.6 | -589.0 | -107.2\% |
| \% of sales | 0.6\% | - |  | 0.3\% |  |  |
| Veropharm | 415.8 | 330.5 | 25.8\% | 1389.0 | 1310.3 | 6.0\% |
| \% of sales | 35.2\% | 27.0\% |  | 31.6\% | 30.5\% |  |
| other | 9.8 | 44.4 | -77.9\% | -10.0 | 48.4 | -120.7\% |
| Net profit | 471.4 | -1523.7 | -130.9\% | -359.4 | -1640.8 | -78.1\% |
| Retail | 90.5 | -1824.1 | -105.0\% | -1445.0 | -2 584.9 | -44.1\% |
| Veropharm | 377.3 | 292.5 | 29.0\% | 1107.6 | 927.9 | 19.4\% |
| other | 3.6 | 7.9 | -54.4\% | -22.0 | 16.2 | -235.8\% |

## RETAIL UNIT:

## REVENUE

As compared to the relative period the year before, in 2009 sales of the Retail unit decreased by $23.3 \%$ in ruble terms from RUR 20837.4 mln to RUR 15984.8 mln driven by the closure of nonperforming stores, partial shortages of products as a result of working capital decline and decrease in customer demand. In Q4 2009 versus Q4 2008 sales of the Retail unit decreased by $28.7 \%$ from RUR 5071.9 mln to RUR 3618.4 mln . In Q4 2009 versus Q3 2009 sales of the Retail unit increased by 2.5\%.

Like-for-like sales ${ }^{2}$ in 2009 versus 2008 decreased by $17 \%$ in ruble terms driven by partial stock-outs and decline in customer traffic. L-f-L average check in 2009 compared with 2008 increased by $11 \%$ in ruble terms;traffic decreased by $25 \%$. In Q4 2009 versus Q4 2008 L-f-L sales decreased by $21 \%$ in ruble terms, average check increased by $6 \%$ in ruble terms, traffic declined by $26 \%$.

## GROSS MARGIN

In 2009 gross margin in the Retail unit increased by $3.9 \%$ to $32.0 \%$ from $28.1 \%$ in 2008. Such significant growth was achieved by an increased share of Private label goods in retail sales, successful commercial activity in price-cuts from suppliers, improvement of pricing and assortment policies. In Q4 2009 gross margin increased by $2.7 \%$ to $33.3 \%$ from $30.6 \%$ in Q4 2008. Compared to Q3 2009, gross margin increased by $1.0 \%$.

|  | Retail Unit |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Q4, mIn RUR |  | Year, mIn RUR |  |  |  |
|  | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ | $\boldsymbol{c h}, \boldsymbol{\%}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ | $\boldsymbol{c h}, \boldsymbol{\%}$ |
| Sales | 3618.4 | 5071.9 | $-28.7 \%$ | 15984.8 | 20837.4 | $-23.3 \%$ |
| Gross profit | 1205.7 | 1550.7 | $-22.2 \%$ | 5122.9 | 5863.0 | $-12.6 \%$ |
| \% of sales | $33.3 \%$ | $30.6 \%$ |  | $32.0 \%$ | $28.1 \%$ |  |

## SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses dropped by $20.4 \%$ in ruble terms from RUR 6841.5 mln in 2008 to RUR 5443.1 mln in 2009 due to continuous implementation of the cost optimization programme. In Q4 2009, selling, general and administrative expenses decreased by $26.5 \%$ to RUR 1278.6 mln from RUR 1740.4 mln in Q4 2008. Compared with Q3 2009, SG\&A costs decreased by 0.5\%.

Despite the decrease in absolute numbers of SG\&A costs, their share in overall sales increased by $1.0 \%$ in Q4 2009 compared with Q4 2008, and by $1.3 \%$ in 2009 compared with 2008 due to decline in revenues.

|  | Retail Unit |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4, min RUR |  |  | Year, min RUR |  |  |
|  | 2009 | 2008 | ch, \% | 2009 | 2008 | ch, \% |
| Selling, general and administrative costs | 1278.6 | 1740.4 | -26.5\% | 5443.1 | 6841.5 | -20.4\% |

[^0]FY 2009 store level performance of like-for-like stores demonstrated the following results:

| RUR, m/n | FY 2009 |  |  | FY 2008 |  |  | ch, \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moscow | Regions | Total | Moscow | Regions | Total | Moscow | Regions | Total |
| Net Sales | 5744.0 | 8394.9 | 14138.9 | 6259.1 | 10736.6 | 16995.7 | -8.2\% | -21.8\% | -16.8\% |
| Gross Profit | 2089.5 | 2422.8 | 4512.3 | 2152.9 | 2759.0 | 4911.9 | -2.9\% | -12.2\% | -8.1\% |
| \% of net sales | 36.4\% | 28.9\% | 31.9\% | 34.4\% | 25.7\% | 28.9\% |  |  |  |
| Store level expenses | 1518.9 | 1468.1 | 2987.0 | 1416.6 | 1679.8 | 3096.4 | 7.2\% | -12.6\% | -3.5\% |
| \% of net sales | 26.4\% | 17.5\% | 21.1\% | 22.6\% | 15.6\% | 18.2\% |  |  |  |
| Rent | 644.8 | 529.9 | 1174.7 | 563.5 | 552.3 | 1115.8 | 14.4\% | -4.1\% | 5.3\% |
| Personnel | 620.0 | 683.6 | 1303.6 | 643.1 | 829.9 | 1473.0 | -3.6\% | -17.6\% | -11.5\% |
| Other | 254.1 | 254.6 | 508.7 | 210.0 | 297.6 | 507.6 | 21.0\% | -14.4\% | 0.2\% |
| Store level Operating profit | 570.6 | 954.7 | 1525.3 | 736.3 | 1079.2 | 1815.5 | -22.5\% | -11.5\% | -16.0\% |
| \% of net sales | 9.9\% | 11.4\% | 10.8\% | 11.8\% | 10.1\% | 10.7\% |  |  |  |
| Number of comparable stores | 209 | 641 | 850 | 209 | 641 | 850 |  |  |  |

Q4 2009 store level performance of like-for-like stores demonstrated the following results:

| RUR, m/n | Q4 2009 |  |  | Q4 2008 |  |  | ch, \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moscow | Regions | Total | Moscow | Regions | Total | Moscow | Regions | Total |
| Net Sales | 1431.1 | 2012.3 | 3443.4 | 1649.7 | 2731.9 | 4381.6 | -13.3\% | -26.3\% | -21.4\% |
| Gross Profit | 521.6 | 589.6 | 1111.2 | 591.6 | 729.7 | 1321.3 | -11.8\% | -19.2\% | -15.9\% |
| \% of net sales | 36.4\% | 29.3\% | 32.3\% | 35.9\% | 26.7\% | 30.2\% |  |  |  |
| Store level expenses | 376.7 | 346.3 | 723.0 | 379.9 | 433.7 | 813.6 | -0.8\% | -20.2\% | -11.1\% |
| \% of net sales | 26.3\% | 17.2\% | 21.0\% | 23.0\% | 15.9\% | 18.6\% |  |  |  |
| Rent | 154.2 | 128.2 | 282.4 | 148.9 | 141.2 | 290.1 | 3.6\% | -9.2\% | -2.7\% |
| Personnel | 159.0 | 156.7 | 315.7 | 169.3 | 213.6 | 382.9 | -6.1\% | -26.6\% | -17.6\% |
| Other | 63.5 | 61.4 | 124.9 | 61.7 | 78.9 | 140.6 | 2.9\% | -22.2\% | -11.2\% |
| Store level Operating profit | 144.9 | 243.3 | 388.2 | 211.7 | 296.0 | 507.7 | -31.6\% | -17.8\% | -23.5\% |
| \% of net sales | 10.1\% | 12.1\% | 11.3\% | 12.8\% | 10.8\% | 11.6\% |  |  |  |
| Number of comparable stores | 209 | 641 | 850 | 209 | 641 | 850 |  |  |  |

## TRADE ACCOUNTS PAYABLE

Compared with 2008, trade accounts payable decreased by 37.5\% from RUR 5667.2 mln to RUR 3540.1 mln in 2009 due to part of accounts payable recovery. Versus Q3 2009, in Q4 2009 trade accounts payable decreased by $30.1 \%$ in connection with partial repayment of indebtedness.

## INVENTORY

Average days of turnover increased from 62 days at the end of Q4 2008 to 75 days as of the end of Q4 2009. Compared with Q3 2009 as at the end of Q4 2009 average days of turnover increased from 70 up to 75 days due to reduced level of seasonal sales in December 2009.

In absolute terms, inventory was reduced by $12.7 \%$ to RUR 2336.4 mln as of the end of Q4 2009 compared with RUR 2677.1 mln as of the end of Q4 2008.

## OTHER BUSINESSES

## Veropharm

For the latest update on FY 2009 performance please refer to the official press-release of the company as of May $13^{\text {th }}, 2010$.

## ELC

Early Learning Center revenue reached RUR 332.4 mln (with RUR 166.2 mln consolidated by the Group), a $24 \%$ growth driven primarily by an increase in L-f-L sales. In Q4 2009 versus Q4 2008 ELC sales grew by $18.5 \%$ and reached RUR 130.8 mln (with RUR 65.4 mln consolidated by the Group). In 2009 EBITDA reached RUR $19.8^{3} \mathrm{mln}$, a $15.1 \%$ improvement, compared with RUR $17.2^{3} \mathrm{mln}$ in 2008.

As of the end of Q4 2009, the unit operated 13 stores.

## GROUP FINANCIAL DEBT

Group Financial Debt at the end of Q4 2009 increased by $69.5 \%$ to RUR 7441.1 mIn from RUR 4389.2 mln at the end of Q4 2008 and from RUR 5135.4 mln at the end of Q3 2009 as a result of converting minority interest into a long-term debt. At the end of Q4 2009, the Retail unit debt stood at RUR 6488.2 mln with RUR 4110.8 mln (63.4\%) denominated in dollars.

## GROUP FINANCIAL COSTS

In 2009 versus 2008 consolidated financial costs grew by $8.0 \%$ to RUR 1174.0 mln due to the financial costs associated with financial debt restructuring and fulfillment of obligations to suppliers. In Q4 2009 compared with Q4 2008 financial costs decreased by $23.1 \%$ and reached RUR 286.2 mln.

## INVESTMENTS

In 2009 the Group invested in fixed assets and intangible assets RUR 239 mln, whereas retail investments stood at RUR 104 mln.

## GROUP NET PROFIT

Underlying Net loss from ongoing operations (excluding sale of investments, disposal of discontinued operations, foreign exchange effect and gain on minority interest restructuring) decreased from RUR 555.7 mln in Q4 2008 to RUR 43.0 mln in Q4 2009, a $92.3 \%$ improvement versus Q4 2008. Net loss decline resulted from SG\&A reduction, gross margin growth, reduction of costs associated with impairment of goodwill, reduction of tax income and minority interest payments.

Underlying Net loss from ongoing operations (excluding sale of investments, disposal of discontinued operations, foreign exchange effect and gain on minority interest restructuring) decreased from RUR 1782.3 mln in 2008 to RUR 821.3 mln in 2009, a $53.9 \%$ improvement.

Group Net loss decreased from RUR 1640.8 mln in 2008 to RUR 359.4 mln in 2009, a $78.1 \%$ improvement, despite the fact that the total amount of Group Net loss in 2008 included income of disposal of discontinued operations, equaled to RUR 854.4 mln and gain on partial disposal of a subsidiary, equaled to RUR 352.9. mln. The stated above growth was driven by operational effectiveness improvement, i.e.: consolidated EBITDA increased by $84.7 \%$ and on the contrary the costs associated with impairment of goodwill significantly decreased (from RUR 686 mln in 2008 to RUR 60 mln in 2009). A considerable improvement was as well demonstrated by foreign currency exchange loss (from RUR 436.3 mln in 2008 to RUR 34.6 mln in 2009) and income tax expenses (from RUR 321.8 mln in 2008 to RUR 129.3 mln in 2009). Besides, due to minority interest restructuring, minority interest profit (i.e. Group loss) decreased from RUR 539.2 mln in 2008 to RUR 385.1 mln in 2009.

In 2009 restructuring of arrangement with consortium of investors was effected, which resulted in conversion of consortium share in Glazar Limited Company (reflected in FY 2008 results as a minority interest profit) together with a Standard Bank loan for the total amount of USD 25 mln into a USD 110

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mln long-term debt with a maturity date till 2014. As a result, gain on restructuring of arrangement with consortium of investors in the amount of RUR 556.9 mln was reflected in consolidated profit and loss statement.

## \# \# \#

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## Notes to the editor:

Pharmacy Chain 36.6 is the first public national health and beauty retailer listed on the "B" list on the RTS (ticker: APTK) and off-list on the MICEX. The Company's market capitalization as of $21^{\text {st }}$ June 2010 totaled USD 247.000.000 (according to RTS). Pharmacy Chain 36.6 operates more than 1000 stores in 29 regions and 90 cities in Russia.
OAO Veropharm, the company's generics subsidiary, is one of Russia's top five pharmaceutical manufacturers (according to Pharmexpert research). Veropharm's shares are traded in the "B" list on the RTS (ticker: VRPH) and off-list on MICEX (ticker: VRFM). OAO Veropharm's market capitalization as of $21^{\text {st }}$ June 2010 totaled USD 330.000 .000 (according to RTS).

ZAO Apteki 36.6 is one of the founding members of the Russian Association of Pharmacy Chains (RAPC). Pharmacy Chain 36.6 is a participating member of the international retailers' organizations - NRF and NACDS.

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|  | Q4 2009 | Q4 2008 |
| :---: | :---: | :---: |
| Revenue | 5 025,6 | 6 490,7 |
| Cost of sales | ( 2917,7 ) | $(4051,2)$ |
| Gross profit | 2 107,9 | 2 439,4 |
| Selling, general and administrative expenses | $(1774,2)$ | (2 288,2) |
| Impairment of goodwill | $(60,4)$ | $(686,0)$ |
| Operating income/loss | 273,3 | $(534,8)$ |
| Finance costs | $(286,3)$ | $(372,2)$ |
| Foreign currency exchange profit/(loss) | 17,9 | $(247,6)$ |
| Gain on restructuring of arrangement with consortium of investors | 556,9 | - |
| Gain on sale of investments | - | $(43,5)$ |
| Other expenses | $(51,0)$ | $(17,2)$ |
| Profit/(loss) before tax | 510,8 | (1 215,3) |
| Disposal of discontinued operations | - | 9,1 |
| Income tax expense | 28,2 | $(98,6)$ |
| Profit/(loss) for the year | 471,4 | (1523,7) |

## Attributable to:

Minority interest
$(218,9)$

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES
CONSOLIDATED PROFIT AND LOSS STATEMENT
FY 2009 ENDING 31 December 2009 ( $\mathrm{m} / \mathrm{n}$. rubles)

|  | FY 2009 | FY 2008 |
| :---: | :---: | :---: |
| Revenue | 21 061,5 | 25 763,8 |
| Cost of sales | (12 760,0) | $(16880,4)$ |
| Gross profit | 8301,5 | 8883,4 |
| Selling, general and administrative expenses | ( 7361,0 ) | $(8693,8)$ |
| Impairment of goodwill | $(60,4)$ | $(686,0)$ |
| Operating income/loss | 880,1 | $(496,4)$ |
| Finance costs | ( 1174,0 ) | $(1087,3)$ |
| Foreign currency exchange profit/(loss) | $(34,6)$ | $(436,3)$ |
| Gain on restructuring of arrangement with consortium of investors | 556,9 | - |
| Gain on sale of investments | - | 352,9 |
| Other expenses | $(73,5)$ | $(23,5)$ |
| Profit/(loss) before tax | 154,9 | (1 690,6) |
| Disposal of discontinued operations | - | 910,9 |
| Income tax expense | $(129,3)$ | $(321,8)$ |
| Profit/(loss) for the year | $(359,4)$ | (1 640,8) |
| Attributable to: |  |  |
| Minority interest | $(385,1)$ | $(539,2)$ |

## OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEET

AT 31 DECEMBER 2009 (m/n. rubles)
FY 2009
FY 2008

## ASSETS

NON-CURRENT ASSETS:
Property, plant \& equipment

| 3009,1 | 3317,2 |
| ---: | ---: |
| 4875,5 | 4935,9 |
| 285,6 | 281,3 |
| 28,7 | 37,3 |
| $\mathbf{8 3 7 7 , 4}$ | $\mathbf{8 5 7 1 , 7}$ |

## CURRENT ASSETS:

Inventories
Accounts receivable
Other receivables and prepaid expenses
Cash and bank balances
Total current assets

TOTAL ASSETS

LIABILITIES AND SHAREHOLDERS' EQUITY
SHAREHOLDERS' EQUITY:
Share capital

| 6,1 | 6,0 |
| ---: | ---: |
| 5339,6 | 3064,8 |
| - | - |
| $(3169,3)$ | $(2809,9)$ |
|  |  |
| 2308,0 | 4642,5 |
|  |  |
| 4631,7 | 788,9 |
| - | - |
| 147,5 | 137,3 |
| 17,1 | 10,0 |
| $\mathbf{4 7 9 6 , 2}$ | $\mathbf{9 3 6 , 2}$ |

## CURRENT LIABILITIES

Accounts payable
3 838,6
6 068,1
Borrowings
Other payables and accrued expenses
Taxes payable
Current portion of share-based payments liability
Current portion of lease payable

Total current liabilities

| 7932,4 | 11364,5 |
| ---: | ---: |
| 17267,7 | 17204,2 |

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES CONSOLIDATED STATEMENT OF CASH FLOWS

## FOR Q4 ENDING 31 DECEMBER 2009 ( $\mathrm{m} / \mathrm{n}$. rubles)

|  | Q4 2009 | Q4 2008 |
| :---: | :---: | :---: |
| OPERATING ACTIVITIES: |  |  |
| Income/(loss) before taxation and minority interest | 511 | $(1206)$ |
| Gain sale of investment | 0 | - |
| Depreciation and amortization | 114 | 132 |
| Loss on sale of securities | - | - |
| Loss on disposal of property, plant and equipment and unrealized investments | (25) | (19) |
| Profit on disposal of subsidiary | - |  |
| Gain on restructuring of arrangement with consortium of investors | (557) |  |
| Impairment recognized (reversed) on accounts receivables | (107) | 50 |
| Unused vacation provision | 4 | (29) |
| Inventory provision and write-off | 123 | 61 |
| Other non-cash operations | 11 | 71 |
| Impairment of goodwill | 60 | 686 |
| Share-based payments expenses | - | (29) |
| Gain on disposal of subsidiaries | - | - |
| Gain on partial disposal ob subsidiaries | - | 43 |
| Foreign exchange loss/(gain) on financing and investing activities | (18) | 263 |
| Finance costs | 286 | 372 |
| Operating cash flow before working capital changes | 402 | 396 |
| Increase in inventories | (547) | 629 |
| Increase in accounts receivable | 627 | 15 |
| Increase in other receivables and prepaids | 137 | 445 |
| Increase in accounts payable | (1783) | (17) |
| Increase in other payables and accruals | (49) | (394) |
| Cash flows from operations | (1 213) | 1074 |
| Income taxes paid | (121) | (52) |
| Finance cost paid | (363) | (508) |
| Net cash outflow operating activities | (1 697) | 514 |
| INVESTING ACTIVITIES: |  |  |
| Net cash outflow on acquisition of subsidiaries | - | (11) |
| Purchase of property, plant, equipment | (40) | (133) |
| Purchase of intangible assets | (30) | (22) |
| Proceed on disposal of property, plant, equipment | 42 | 61 |
| Purchase of short-tern invetsments | (200) | - |
| Net cash inflow on disposal of discontinued operation | - | 84 |
| Net cash inflow on sale of investment | - | 0 |
| Loans to related parties | - | - |
| Net cash outflow from investing activities | (228) | 21 |
| FINANCING ACTIVITIES: |  |  |
| Proceeds from new borrowings, net | (201) | (553) |
| Repayments of borrowings | - | - |
| Distributions paid to minority shareholders | 2330 | - |
| Proceeds from SPO, net | - | - |
| Proceeds from subsidiary (consortium of investors) | (17) | (74) |
| Net cash inflow from financing activities | 2112 | (627) |
| Effect of translation to presentation currency | - |  |
| NET INCREASE (DEACREASE) IN CASH | 188 | (134) |
| CASH, beginning of year | 550 | 836 |
| CASH, end of year | 738 | 702 |

## OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES CONSOLIDATED STATEMENT OF CASH FLOWS FOR FY 2009 ENDING 31 DECEMBER 2009 (m/n. rubles)

|  | FY 2009 | FY 2008 |
| :---: | :---: | :---: |
| OPERATING ACTIVITIES: |  |  |
| Income/(loss) before taxation and minority interest | 155 | (780) |
| Gain sale of investment | - | - |
| Depreciation and amortization | 481 | 531 |
| Loss on sale of securities | - |  |
| Loss on disposal of property, plant and equipment and unrealized investments | - | - |
| Profit on disposal of subsidiary | - |  |
| Gain on restructuring of arrangement with consortium of investors | (557) | - |
| Impairment recognized (reversed) on accounts receivables | 23 | 27 |
| Unused vacation provision | (13) | (14) |
| Inventory provision and write-off | 139 | 182 |
| Other non-cash operations | 11 | 77 |
| Impairment of goodwill | 60 | 686 |
| Share-based payments expenses | - | (24) |
| Gain on disposal of subsidiaries |  | (842) |
| Gain on partial disposal ob subsidiaries | - | (353) |
| Foreign exchange loss/(gain) on financing and investing activities | 35 | 436 |
| Finance costs | 1174 | 1088 |
| Operating cash flow before working capital changes | 1507 | 1013 |
| Increase in inventories | (281) | 739 |
| Increase in accounts receivable | (161) | (558) |
| Increase in other receivables and prepaids | 125 | (520) |
| Increase in accounts payable | (2 264) | 1132 |
| Increase in other payables and accruals | (263) | (130) |
| Cash flows from operations | (1 337) | 1676 |
| Income taxes paid | (197) | (369) |
| Finance cost paid | (843) | (1005) |
| Net cash outflow operating activities | (2377) | 302 |
| INVESTING ACTIVITIES: |  |  |
| Net cash outflow on acquisition of subsidiaries | - | (332) |
| Purchase of property, plant, equipment | (156) | (296) |
| Purchase of intangible assets | (53) | (49) |
| Proceed on disposal of property, plant, equipment | 42 | 61 |
| Purchase of short-tern invetsments | (200) | - |
| Net cash inflow on disposal of discontinued operation | - | 2640 |
| Net cash inflow on sale of investment | - | 875 |
| Loans to related parties | - | - |
| Net cash outflow from investing activities | (367) | 2899 |
| FINANCING ACTIVITIES: |  |  |
| Proceeds from new borrowings, net | 1932 | 6173 |
| Repayments of borrowings | (1 465) | (9 405) |
| Distributions paid to minority shareholders | 2330 | - |
| Proceeds from SPO, net | - | - |
| Proceeds from subsidiary (consortium of investors) | (17) | (74) |
| Net cash inflow from financing activities | 2780 | $(3306)$ |
| Effect of translation to presentation currency | - |  |
| NET INCREASE (DEACREASE) IN CASH | 36 | (105) |
| CASH, beginning of year | 702 | 807 |
| CASH, end of year | 738 | 702 |


[^0]:    ${ }^{2}$ The L-F-L reporting is executed for a selection of comparable stores, which are:

    - opened or acquired 24 months before the current reporting period, and
    - neither rebranded nor reformatted or somehow significantly changed during the last 24 months, and
    - not closed in the current reporting period.

[^1]:    ${ }^{3}$ The share, consolidated by the Group is correspondingly RUR 9.9 mln and RUR 8.6 mln .

