### **Investor Meetings, April 2007**

### Rostelecom Investor Presentation







Certain statements in this presentation are "forward-looking statements" within the meaning of the U.S. federal securities laws and are intended to be covered by the safe harbors created thereby.

These forward-looking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from those expressed or implied by these forward-looking statements.

These risks include the risk of changes the Company's operations and business prospects, the general financial and economic circumstances, relating to regulation of the Russian telecommunications industry and the Russian legislation; the competition and other risks.

For a more detailed discussion of these and other factors, see the Company's Annual Report on Form 20-F for its most recently completed fiscal year and the Company's other public filings with The U.S. Securities and Exchange Commission. Many of these factors are beyond the Company's ability to control or predict. Given these and other uncertainties, the Company cautions not to place undue reliance on any of the forward-looking statements contained herein or otherwise.

The Company does not undertake any obligation to release publicly any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, except as maybe required under applicable the U.S. federal securities laws.



### Rostelecom at a Glance

	Key Facts	Revenue Breakdown
✓	Rostelecom owns and operates nationwide digital trunk network	
✓	In all Russian regions Rostelecom provides fixed-line DLD and ILD services to end-customers	Revenue breakdown by service*
✓	Rostelecom acts as a "carriers' carrier" in the Russian market, interconnecting local public operators' networks into a single national network	Other Incoming 18% ILD 7% DLD 53%
✓	51% of voting shares owned by the state controlled holding company Svyazinvest	Outgoing ILD 22%
✓	Shares traded on NYSE, LSE, FWB, RTS, MICEX	22%
✓	Market capitalization: USD 7.27 billion	

<sup>\*</sup> In accordance with 2006 RAS results



## Nationwide Network Underpins Rostelecom's Competitive Market Position

#### Developed trunk network underlies the Company's competitive advantages

#### Most extensive and sophisticated network infrastructure among Russian operators

- √ almost 150,000 km in length
- ✓ points of presence across entire Russian Federation
- ✓ points of presence in London, Stockholm, Frankfurt, Helsinki, New York and Hong Kong
- √ 95% digitalized in channel-kilometers
- √ 100% digitalized in switching capacity

Most reliable traffic transmission route in Russia

Low Repair & Maintenance expenses

High service recognition from local and international operators

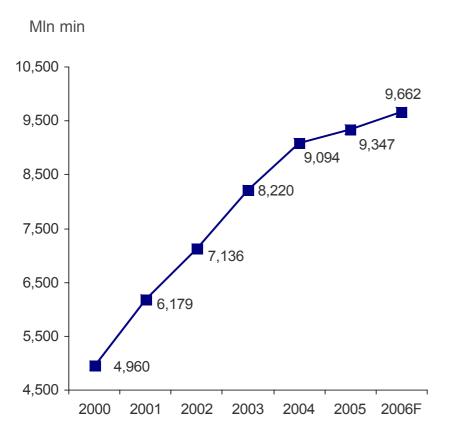
**Competitive transit rates** 

Rostelecom has built the most advantageous technological position for providing long-distance services under the new regulatory requirements

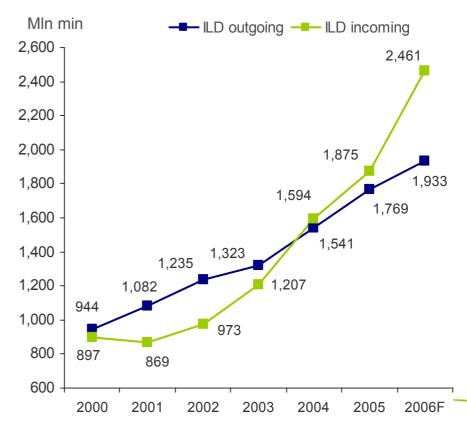


#### **Continued Traffic Growth on Rostelecom's Network**

### Rostelecom's domestic long-distance (DLD) traffic dynamics



### Rostelecom's international long-distance (ILD) traffic dynamics



DLD traffic growth of 2-5% p.a.

Incoming ILD traffic growth at 15-20% p.a., outgoing ILD – at 10-15% p.a.



### Change in Rostelecom's Market Status: Getting Direct Access to End-Users throughout Russia

### Rostelecom's market presence until 2006: primarily wholesale operator

Rostelecom's market presence from 2006: major Russian LD retail operator

### End-users market

- Provider of DLD and ILD services to Moscow subscribers only
- Provider of channel capacity to Russian corporate clients

- Provider of DLD and ILD services to subscribers of local network operators throughout Russia
- Provider of channel capacity to Russian corporate clients

## Russian operators' market

- Primarily provider of DLD and outgoing ILD traffic transit service to operators
- Provider of channel capacity to operators

- Primarily provider of channel capacity to operators
- Provider of traffic transit services

## International operators' market

Provider of incoming ILD traffic transit and termination, non-switched international traffic transit services and channel capacity

### Other markets

Provider of intelligent network services, customer equipment servicing (third party telecom equipment & facilities support and maintenance) etc.



## **Evolving Rostelecom's Business Model to Seize Opportunities in Liberalized Market Environment**

	Until 2006 – primarily wholesale LD operator	From 2006 – primarily retail LD operator
Main contributor to top-line	LD traffic transit services to operators	LD calls provision to subscribers of local network operators
Revenue recognition	Transit and termination rate from operators	The whole amount of end-user tariff across Russia
	The whole amount of end-user tariff in Moscow	Transit and termination rate from operators
Billing and	B2B (in-house)	B2B (in-house)
customer service	B2C in Moscow (in-house)	B2C in Moscow (in-house)
3011100		B2C (outsourced in regions)

New interaction system – expanded customer base and change in revenue split



### New Interaction System Effects on Rostelecom's Profit & Loss Statement

### **Upward effect on revenues**

- ✓ Rostelecom recognizes as revenue the total amount of the enduser tariff
- ✓ Changes in revenue composition: decrease in revenues from local operators and increase in revenues from subscribers

## Upward effect on operating expenses

- ✓ Rostelecom's payments to local operators increase:
  - initiation charge
  - termination charge paid for incoming ILD traffic termination
  - additional service charges to local operators
- ✓ Additional tax expense in the form of the Universal Service Fund tax (1.2% of revenues, collected from subscribers for LD services)

#### **Effect on margins**

✓ Negative effect on EBITDA (OIBDA) margin



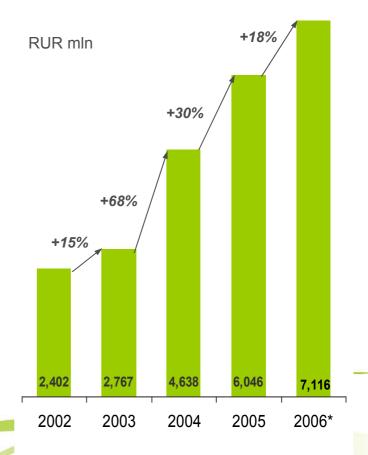
### Operators' Market: Increase in Revenue from Leased Line Services Driven by Booming Demand

Strong growth in demand and competitive prices boost revenues from leased line services

- ☑ Unique scale and capacity of Rostelecom's nationwide network
- Strong growth in demand for leased line services across Russia
- ✓ Further expansion of flexible multiplexers network
- **☑** High quality of service and brand awareness

- ✓ Rostelecom enjoys strong position in the leased line market
- ✓ Sustained growth in revenues

#### Revenue from leased line services



<sup>\*</sup> In accordance with 2006 FY RAS results



## International Market: Stable Revenues on the Back of Healthy Traffic Growth

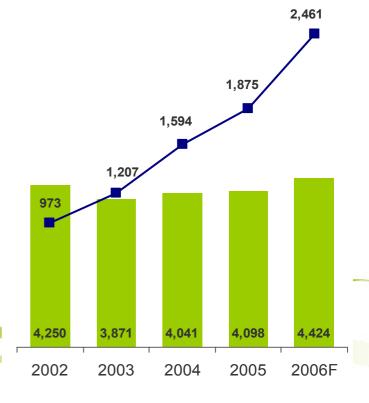
Strong relationships with international operators underpin Rostelecom's leading position in the international market

- **☑** Active cooperation with international operators
- **Incoming ILD settlement rates revision**

✓ Strong growth in traffic and positive revenue dynamics

Traffic and revenue from international operators

Revenue, RUR mln
——Traffic, mln min



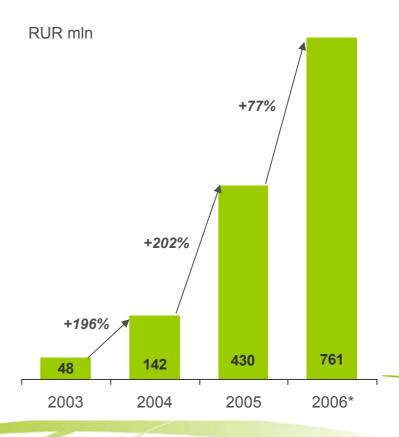


## Value Added Services: Enhancing Competitiveness by Catering to Corporate Customers' New Needs

- ☑ Effective promotion of existing Intelligent Network Services (INS):
  - Free-phone (8-800-200; 8-800-100)
  - Televoting (8-803-200)
  - Prepaid card
- **✓** Active development of new services:
  - 8-802/8-805/8-806/8-809 services to be launched

- ✓ Rostelecom competitive player in the VAS market
- ✓ Strong growth in INS revenues

#### **Revenue from Intelligent Network Services**



<sup>\*</sup> In accordance with 2006 FY RAS results



# Entry into Europe–Asia Transit Market Will Strengthen Competitive Potential in the Medium Term

## TEA Transit Europe-Asia

#### **Opportunities**

Europe-Asia traffic is expected to continue its 20 to 30% annual growth trend

Existing undersea lines of competitors will not be able to accommodate growing capacity needs

Competitors' undersea lines have certain drawbacks, including limited capacity, large length, poor quality & reliability

#### **Rostelecom strengths**

Rostelecom's high-technology terrestrial countrywide network represents the shortest traffic transit route between Europe and Asia

We offer better quality and reliability of routing along with competitive pricing

Flexible solutions to meet our customers' needs protocol insensitive technology enables to carry any combination of voice, data, video and IP applications

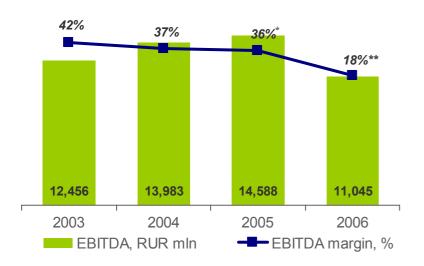
Great potential for further development of TEA:

 Capacity expansion of Rostelecom's network to Chinese border underway



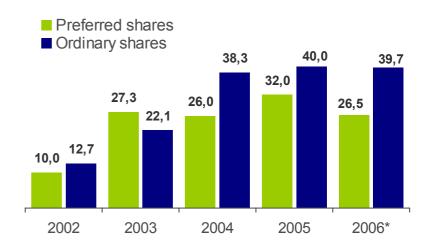
## Stable Dividend Payments despite Impact of the New Interaction System

#### **EBITDA and EBITDA margin**



### \*Decline in EBITDA margin is due to the introduction of the new settlement system for DLD traffic transit in August 2003

#### Dividends, USD million

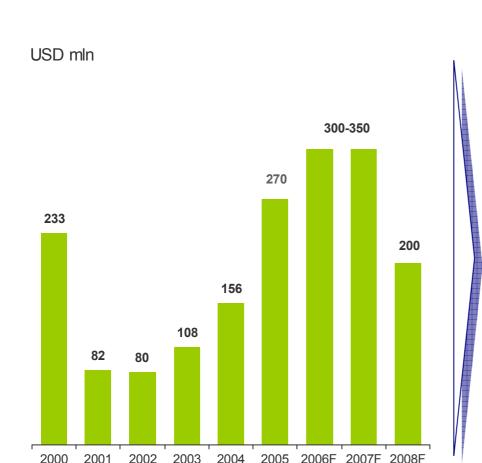


\*As recommended by the BOD

<sup>\*\*</sup>Decline in EBITDA margin is due to the transition to the new system of interaction with Russian operators and subscribers effective from January 1, 2006



## Capital Expenditure Program to Enhance Rostelecom's Competitive Advantages



#### **Investment priorities**

**Capacity expansion** 

Implementation of unified billing system

**Construction of new fiber-optic lines** 

Secondary network modernization, development of new services



## Today's Priorities Focus on Competitive Strength and Efficiency

Traditional LD voice transit services to end-users

- ✓ Further growth in traffic in the Russian market through active marketing efforts
- ✓ Strengthening competitive position in Moscow

Advanced technological solutions for corporate clients

- ✓ Active promotion and launch of new intelligent network services, IP VPN and Internet services
- ✓ Expansion of multi-service network

**Operators market** 

- ✓ Active promotion of Europe-Asia transit services and mobile operators' traffic transit services
- ✓ Strengthening leadership in the international market
- ✓ Further trunk network modernization and expansion

Further operational efficiency enhancement

- ✓ Disposal of underperforming and non-core assets
- Business processes and organizational structure optimization

Management's key goal – to secure Rostelecom's leading position in the liberalized market



### APPENDIX



## Main Effect of the New Interaction System – Direct Revenue Recognition from End-Users

Old DLD settlement system Transit rate + **End-user Termination Termination** tariff charge RTO #1: charge RTO #2: Long-LD call LD call distance initiation termination operator **End-user** New DLD settlement system effective from January 1, 2006 **Termination** charge **End-user** Longtariff Initiation distance charge operator #1 RTO #1: RTO #2: LD call LD call termination initiation **End-user** Longdistance Initiation charge operator #2 **End-user** tariff

Termination charge



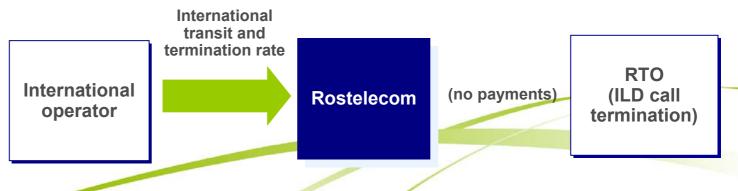
## On January 1, 2006 Rostelecom Started Operating Under the New ILD Settlement System

#### Old settlement system

International LD services to Russian end-users



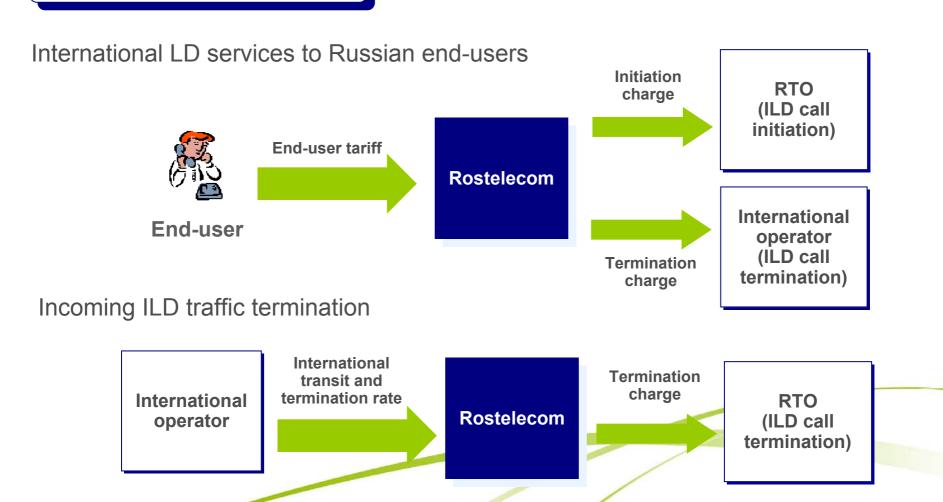
#### Incoming ILD traffic termination





### On January 1, 2006 Rostelecom Started Operating Under the New ILD Settlement System

#### **New settlement system**





### **2005 FY IFRS Financial Highlights**

RUR mln	2005	2004	Change, %
Local operators	25,227	22,648	11.4
Subscribers	8,955	8,740	2.5
Foreign operators	4,706	4,560	3.2
Other	2,067	1,370	50.9
Total revenue	40,955	37,318	9.7
Operating expenses before depreciation, loss on disposal of PP&E and impairment of PP&E and goodwill	(27,093)	(24,598)	10.1
OIBDA	13,862	12,720	9.0
Depreciation	(7,136)	(7,498)	-4.8
Loss on sale of property, plant end equipment Impairment of property, plant and equipment and goodwill	(1,356) (4,970)	(217)	524.9 n.a.
Total operating expenses	(40,555)	(32,313)	25.5
Operating profit Operating profit excluding loss from impairment of PP&E and goodwill	<b>400</b> 5,370	<b>5,005</b> 5,005	<b>-92.0</b> 7.3
Gain from associates	169	(25.0)	n.a.
Net result from financial activities	1,104	639	72.8
Profit before tax Income before tax excluding loss from impairment of PP&E and goodwill	<b>1,673</b> 6,643	<b>5,619</b> 5,619	<b>-70.2</b> 18.2
Income tax expense	(695)	(1,353)	-48.6
Net profit Net profit excluding loss from impairment of PP&E and goodwill	<b>978</b> 4,755	<b>4,266</b> 4,266	<b>-77.1</b> 11.5



### **Condensed Consolidated Balance Sheet**

RUR mln	Dec. 31, 2005	Dec. 31, 2004	Change, %
Non-current assets	44,315	48,788	-9.2
Current assets	21,002	15,632	34.4
Accounts receivable, net	5,232	5,375	-2.7
Short-term investments	12,238	8,150	50.2
Cash and cash equivalents	2,398	1,255	91.1
Total assets	65,317	64,420	1.4
Total equity	49,697	50,838	-2.2
Non-current liabilities	8,150	7,424	9.8
Interest bearing loans, net of current portion	3,232	777	316.0
Deferred tax liability	4,171	5,954	-29.9
Current liabilities	7,470	6,158	21.3
Accounts payable, provisions and accrued expenses	4,056	3,191	27.1
Current portion of interest bearing loans	851	1,107	-23.1
Total liabilities	15,620	13,582	15.0
Total equity and liabilities	65,317	64,420	1.4



### 2006 FY RAS Operating and Financial Results

I	2006	2005	Change, %
Million minutes			
Domestic long-distance traffic	9,662	9,347	3.4
Outgoing international traffic	1,933	1,769	9.2
Incoming international traffic	2,461	1,875	31.2
RUR million			
Revenue	60,033	40,292	49.0
Operating expenses	(52,247)	(28,331)	84.4
incl. depreciation	(3,259)	(2,627)	24.1
EBITDA	11,045	14,588	-24.3
EBITDA margin, %	18.4	36.2	n.a.
Operating profit	7,786	11,961	-34.9
Results from other activities	2,109	199*	by a factor of 10.6
Profit from revaluation of financial investments	2,377	257	by a factor of 9.2
Profit before tax	9,895	12,160**	-18.6
Profit tax	(2,710)	(3,132)	-13.5
Net profit	7,185	9, 028	-20.4

<sup>\*</sup> To ensure comparability of data for 2005 and 2006, other operating revenues and expenses, other non-operating revenues and expenses as well as extraordinary items for 2005 are included in the results from other activities.

<sup>\*\* 2005</sup> FY profit before tax has been restated due to inclusion of extraordinary gains into other income and expenses as required by changes in the Russian accounting legislation.



#### **Rostelecom - Investment Profile**

Listings:

NYSE, RTS, MICEX

Free float:

62% (49% ORD and 100% PREF)

Market capitalization:

USD 7.27 bn

Recent stock price (13/04/2007):

ORD: USD 8.83 (52 WK HI/LO: USD 8.89 / 2.89)

PREF: USD 3.44 (52 WK HI/LO: USD 3.80 / 1.81)

ADR: USD 53.27 (52 WK HI/LO: USD 53.85 / 17.52)

2006 Dividend yield (as recommended by the BOD)

0.7% (ORD) / 3.2% (PREF)

Dividend policy

PREF: 10% of the full financial year net profit under RAS

ORD: recommended by the Board of Directors

- ✓ "BB-" credit rating from S&P, outlook stable
- ✓ Corporate Governance Code and Code of Ethics in place
- ✓ IFRS reporting



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