



MECHEL

2005 9 Months Results Presentation December 16, 2005



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Introduction and Overview





Mechel at a glance



Low-cost vertically integrated producer, virtually self-sufficient in raw materials Strong mining business: 2nd largest coking coal producer and largest exporter

NYSE-listed, best corporate governance practices



Strategy to increase segment value and overall efficiency

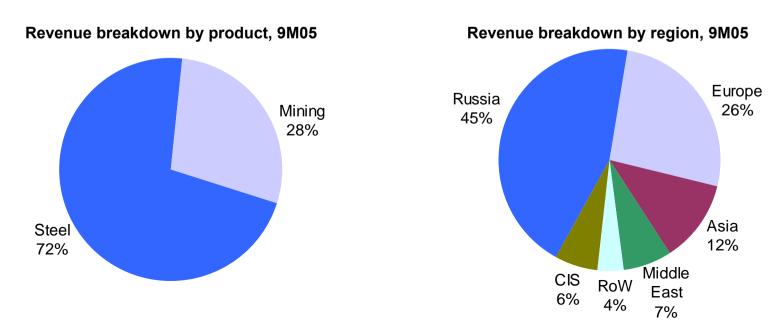
Track record of turning around assets and realizing synergies Able to increase production and lower costs with targeted capex



Highlights



- Net income was \$314.72 million in 9M05 on revenues of \$2.91 billion
- Consolidated EBITDA margin of 19.6%
- High profitability of the mining segment
- Efficiency improvement programs in the steel segment yielding first results
- Maintained leadership in core products
 - 2nd largest coking coal producer and largest exporter
 - 2nd largest longs producer





9M05: Mining Segment



- Operating income of \$341.28 million on revenues of \$823.55 million
 - Operating income growth of 36.5%
 - Revenue growth of 47.9%
- EBITDA margin of 46.1%. Mining segment EBITDA represented 66.7% of consolidated EBITDA
- Substantial and growing sales to 3rd parties
- Strong output growth in iron ore concentrate combined with the commissioning of the sinter plant at CMP further strengthens our selfsufficiency in raw materials

| Product | 9M05, thousand tonnes | 9M05 vs. 9M04, % | | |
|----------------------|-----------------------|------------------|--|--|
| Coal | 11,670 | +2.0 | | |
| Coking coal | 6,472 | -5.0 | | |
| Steam coal | 5,198 | +11.0 | | |
| Iron ore concentrate | 3,374 | +20.0 | | |
| Nickel | 9 | -8.0 | | |



Mining Strategy



- Organic growth to increase coal production to 25 million tonnes by 2010, including the greenfield development of two additional license areas currently under consideration
- Increase in coal reserves to ensure further development of the mining segment

New coal projects, end 2004/2005

| Name | Reserves* | Minimum annual extraction (first stage/second stage) | Year of commencing commercial production | Coal type | Infrastructure |
|---|-------------------|---|---|---|----------------|
| New license areas | | | | | |
| Sibirginskaya Mine <i>New license</i> | 65 mln tonnes | 1.4/2.4 mln tonnes | Q3 2005 | Coking | Adjacent |
| Berezovsky-2 New license | 30 mln tonnes | 0.45/0.5 mln tonnes | Q2 2006 | Coking | Adjacent |
| Raspadsky Open Pit Mine New license | 25 mln tonnes | 0.75/1.0 mln tonnes | 2007 | Coking | Adjacent |
| Olzherasskaya Mine New license | 600 mln tonnes | 1.0/2.5 mln tonnes | 2009 | Coking | Adjacent |
| Razvedochny New license | 150 mln tonnes | 1.0/1.5 mln tonnes | 2009 | Coking | Adjacent |
| Sorokinsky New license | 138 mln tonnes | 1.0/1.5 mln tonnes | 2009 | Anthracite/ Steam | Adjacent |
| Erunakovskaya-1 New license | 58 mln tonnes | 1.0/2.0mln tonnes | 2009 | Coking | Greenfield |
| Erunakovskaya-3 New license | 207 mln tonnes | 1.0/2.0 mln tonnes | 2009 | Coking | Greenfield |
| Overall | 1.3 billion tonne | S | | | |
| New acquisitions | | | | | |
| Yakutugol Acquired 25% + 1 share stake | 300 mln tonnes | 9 mln tonnes | Current | Coking – 5.4 mln tonnes Steam – 3.6 mln tonnes | |



9M05: Steel Segment



- Revenues increased 8.8% to \$2.09 billion in 9M05
- Steel segment EBITDA constituted 33.3% of consolidated EBITDA
- Efficiency and cost-saving programs resulted in improving EBITDA margin

Steel segment production

| Product | 9M05, thousand tonnes | 9M05 vs. 9M04, % | |
|-----------------|-----------------------|------------------|--|
| Hardware | 441 | +4.0 | |
| Rolled products | 3,450 | +3.0 | |
| Steel | 4,420 | +3.0 | |
| Pig iron | 2,475 | -10.0 | |
| Coke | 1,963 | -11.0 | |



Overall strategy



Management focus on profitability of operations

<u>Mining</u>

- Expand the mining segment, both through organic growth and acquisitions
- Maintain control over costs

<u>Steel</u>

- Focus on improving profitability of steel operations through cost control and efficiency gains as primary goals going forward
- Improve the product mix towards higher-value quality flat products, options to be presented to the Board of Directors in the near-term future

<u>Corporate</u>

- Improve integration between subsidiaries
- Strive to implement best corporate governance practices



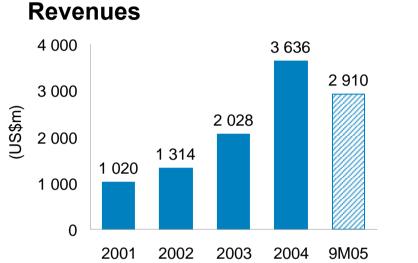
Financial Review



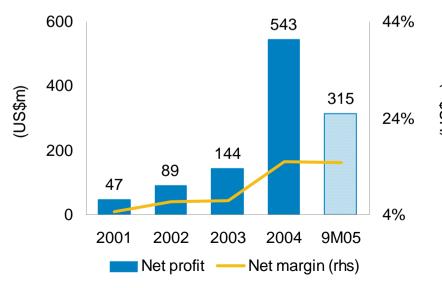


Strong financial performance

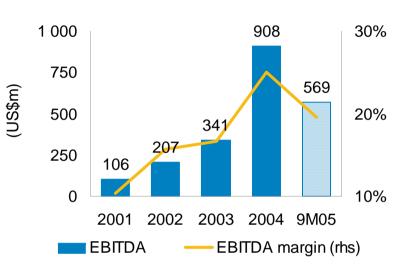




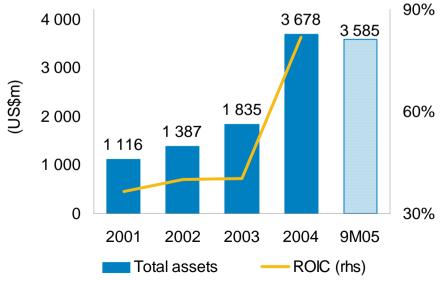
Net profit *



EBITDA*



Total assets



* Excluding MMK gain



(N\$\$m)

Segment operations



Mining segment **Steel segment** 1 400 3 000 60% 60% 1 200 2 500 50% 50% 1 000 2 000 40% (NS\$m) 40% 800 1 500 30% 30% 600 1 000 20% 20% 400 500 10% 10% 200 0% 0% 2001 2002 2003 2004 9M05 2001 2002 2003 2004*9M05 Intersegment revenues Intersegment revenues Revenues Revenues EBITDA margin (rhs) EBITDA margin (rhs)

* Excluding MMK gain



Correction of 1H and 1Q 2005 Results



Mechel corrects the accounting for certain trading transactions within the steel segment

- Correction in netting off certain trading transactions
- Correction has no effect on gross or net operating income
- Correction affects revenue, cost of goods sold, and margin percentages deriving from such for the consolidated, and steel segment, results

Corrected Numbers

| | Six Months ended June 30, 2005 | | | Three Months ended March 31, 2005 | | |
|-------------------------------------|--------------------------------|--------------|--------------|-----------------------------------|--------------|--------------|
| | As previously reported | Corrected by | As corrected | As previously reported | Corrected by | As corrected |
| Revenue | 2,143,349 | (64,130) | 2,079,219 | 1,049,383 | (9,927) | 1,039,456 |
| Cost of goods sold | (1,342,932) | 64,130 | (1,278,802) | (599,424) | 9,927 | (589,497) |
| Gross margin % - as it was | 37.3% | (1.2%) | 38.5% | 42.9% | (0.4%) | 43.3% |
| Net operating margin | 16.9% | (0.5%) | 17.4% | 21.6% | (0.2%) | 21.8% |
| Consolidated EBITDA margin | 19.7% | (0.6%) | 20.3% | 26.7% | (0.2%) | 26.9% |
| Steel segment | | | | | | |
| Revenues from external customers | 1,549,260 | (64,130) | 1,485,130 | 735,747 | (9,927) | 725,820 |
| EBITDA margin | 6.6% | (0.3%) | 6.9% | 12.7% | (0.2%) | 12.9% |



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