## VTB Group FY'2010 Results



Some of the information in this presentation may contain projections or other forward-looking statements regarding future events or the future financial performance of JSC VTB Bank ("VTB") and its subsidiaries (together with VTB, the "Group"). Such forward-looking statements are based on numerous assumptions regarding the Group's present and future business strategies and the environment in which the Group will operate in the future. We caution you that these statements are not guarantees of future performance and involve risks, uncertainties and other important factors that we cannot predict with certainty. Accordingly, our actual outcomes and results may differ materially from what we have expressed or forecasted in the forward-looking statements. These forward-looking statements speak only as at the date of this presentation and are subject to change without notice. We do not intend to update these statements to make them conform with actual results.

## FY'2010 Highlights - Delivered as Promised

- Record net profit in FY'2010 - RUB 54.8 bn

■ Corporate Banking posts a solid FY'2010 pre-tax profit of RUB 35.0 bn, Retail and Investment Banking - RUB 23.4 bn and RUB 25.5 bn, respectively

■ Solid growth of operating income before provisions - 32\% y-o-y to RUB 221.1 bn

- Strong net interest margin at $5.1 \%$ in $\mathrm{FY}^{\prime} 2010$ (w/o TCB)
- Net fee and commission income up 18\% y-o-y to RUB 24.7 bn
- Improving asset quality with NPL ratio down 60 bps followed by declining provision charge: down from 5.7\% in FY'2009 to 1.9\% (w/o TCB)
- TCB consolidation based on potential voting rights improves capital efficiency. BIS remains strong at $16.8 \%$



## VTB Group Financial Performance without TransCreditBank

| (in RUB bn) | FY'10 w/o TCB | FY'09 | y-0-y |
| :---: | :---: | :---: | :---: |
| Net interest income before provisions | 171.1 | 152.2 | 12.4\% |
| Net fee and commission income | 24.7 | 21.0 | 17.6\% |
| Operating income before provisions | 221.1 | 167.2 | 32.2\% |
| Provision charge for impairment of debt financial assets | (51.6) | (154.7) | (66.6\%) |
| Staff costs and administrative expenses | (95.1) | (76.4) | 24.5\% |
| Net profit / (loss) | 54.8 | (59.6) | n/a |
| Net interest margin | 5.1\% | 4.6\% | 50 bps |
| Provision charge for loan impairment / Average gross loan portfolio | 1.9\% | 5.7\% | (380 bps) |
| Cost / Income ratio ${ }^{(1)}$ | 43.0\% | 45.7\% | (270 bps) |
| ROE | 10.3\% | (13.7\%) | n/a |
| (in RUB bn) | 31-Dec-10 | 31-Dec-09 | y-0-y |
| Customer loans (gross) | 2,856.0 | 2,544.8 | 12.2\% |
| Total assets | 3,910.4 | 3,610.8 | 8.3\% |
| Customer deposits | 1,935.9 | 1,568.8 | 23.4\% |
| Total equity | 560.8 | 504.9 | 11.1\% |
| Allowance for loan impairment / Total gross loans | 9.6\% | 9.2\% | 40 bps |
| NPL ratio ${ }^{(2)}$ | 9.2\% | 9.8\% | (60 bps) |
| Total BIS ratio | 17.1\% | 20.9\% | (380 bps) |

## Business Update



## Corporate Banking: First Steps in Transformation


i-I Growth without TCB

## Corporate Deposits


$\square$ Current deposits $\quad$ Term deposits ${ }^{\text {i- }}$ - Growth without TCB

## Financial Highlights ${ }^{(1)}$

| (in RUB bn) | FY'10 | FY'09 | $\boldsymbol{y}$-o-y |
| :--- | :---: | :---: | :---: |
| Net interest income | 109.7 | 102.2 | $7.3 \%$ |
| Net fee and commission income | 10.5 | 11.0 | (4.5\%) |
| Operating income before provisions | 112.4 | 95.3 | $17.9 \%$ |
| Profit / (loss) before tax | 35.0 | $(66.5)$ | n/a |

Average Yield \& Cost of funds , w/o TCB


## Retail Banking: Gaining Market Share

Loans to Individuals (Gross)


Financial Highlights ${ }^{(1)}$

| (in RUB bn) | FY'10 | FY'09 | $\boldsymbol{y}$-o- $\boldsymbol{y}$ |
| :--- | :---: | :---: | :---: |
| Net interest income | 53.6 | 43.6 | $22.9 \%$ |
| Net fee and commission income | 10.2 | 6.8 | $50.0 \%$ |
| Operating income before provisions | 66.4 | 51.5 | $28.9 \%$ |
| Profit / (loss) before tax | 23.4 | 7.2 | $225 \%$ |

- Mortgage loans $\quad$ Consumer loans and credit cards
Car loans $\square$ Other
\% Retail loan market share in Russia


## Retail Deposits



- Term deposits Current accounts
\% Retail deposit market share in Russia ${ }^{1-〕}$ Growth without TCB

Average Yield \& Cost of funds , w/o TCB


| League tables and major deals |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Russia-related international DCM |  | $[30110]$ |  | Domestic DCM |  |  | $\square \square_{\text {F }}$ |  |
| \# Lead | Amount, USD min | \# of issues | Share, \% |  | Lead Manager | Amount RUB min | $\begin{gathered} \text { \# of } \\ \text { issues } \end{gathered}$ | Share, $\%$ |
| 1 VTB Capital | 5,074 | 22 | 14.8 | 1 | VTB Capital | 175,417 | 48 | 18.0 |
| 2 Barclays Capital | 4,483 | 11 | 13.1 |  | Troika Dialog | 128,283 | 40 | 13.1 |
| 3 Citigroup | 4,035 | 11 | 11.8 | 3 | Gazprombank | 89,033 | 24 | 9.1 |
| 4 JP Morgan | 3,837 | 14 | 11.2 | 4 | Raiffeisenbank | 75,149 | 23 | 7.7 |
| 5 RBS | 2,342 | 9 | 6.8 | 5 | MosFinAgency | 73,887 | 8 | 7.6 |
| Russian ECM |  |  | alogic |  | Top M\&A Finan Eastern Europ | cial Advi |  | dealogic |
| \# Lead | Amount, USD min | \# of issues | Share, \% |  | \# Lead | Amount, USD min | \# of deals | Share, \% |
| 1 VTB Capital | 1,212 | 8 | 17.8 |  | JP Morgan | 10,816 | 7 | 12.8 |
| 2 RenCap | 780 | 9 | 13.3 | 2 | Goldman Sachs | 8,095 | 9 | 8.3 |
| 3 Goldman Sachs | 711 |  | 7.5 |  | ................. | ...... | $\ldots$ | ........ |
| 4 JP Morgan | 678 | 5 | 7.9 | 7 | VTB Capital | 4,838 | 7 | 7.2 |
| 5 Morgan Stanley | 647 | 4 | 5.5 |  | Gazprombank | 3,336 | 5 | 6.9 |




Financial highlights ${ }^{(1)}$

| (in RUB bn) | FY'10 | FY'09 | $\boldsymbol{y}-\mathbf{o - y}$ |
| :--- | :---: | :---: | :---: |
| Net result from financial <br> instruments | 19.8 | 20.0 | $-1.0 \%$ |
| Net interest income | 7.1 | $(0.3)$ | n.m. |
| Net result from FX | 4.6 | 3.9 | $17.9 \%$ |
| Net fee and commission income | 4.2 | 2.8 | $50.0 \%$ |
| Operating income before <br> provisions | 42.9 | 30.7 | $39.7 \%$ |
| Profit before tax | 25.5 | 16.4 | $55.5 \%$ |

## Key developments

- Creation of Corporate and Investment bank coverage within IB completed
- Two IPOs as well as two SPOs and a rights offering trades successfully completed in 4Q'10
- A brand new product introduced - Russian Depositary Receipts (RDR) on US RUSAL shares
- Six high-volume structured repo deals executed in the same period
- Received status of market maker in CNYRUB FX conversions in China through VTB Shanghai


## Financial Update



## Solid Operating Income Growth Driven by Strong Margin



Quarterly NIM, ${ }^{(1)}$ w/o TCB



Other operating income

## Costs Remain under Control



Number of Employees

$\square$ Russia Europe CIS \& other


Operating Income per Employee (2)




## Healthy Balance Sheet Structure and Strong Capital Base



## Net Interest Spread, w/o TCB y-o-y



## Customer loans/customer deposits



## BIS Group Capital



## M\&A Update



## TransCreditBank - Acquisition with Strategic Fit

Rationale

- Fits strategic model; brings client base and is ROE accretive
- Corporate Banking benefits: financing the Russian Railways Group, funding from increased deposits and account balances, transaction banking services including cash management
- Retail Banking benefits: over 2 million retail customers, majority of which Russian Railway Group employees
- Investment Banking benefits: arranging debt and equity deals, structured products, treasury products


## Structure

- 43.2\% stake acquired as of Dec 31, 2010
- Further share purchase up to $75 \%$ minus 1 in Q2-Q3'11
- Consolidated in FY'10 based on potential voting rights
- $100 \%$ acquisition to be completed before 2013 year end


## Valuation

- The Supervisory Board of VTB Bank has approved the price not be higher than 2.2 times adjusted Tier 1 capital of TCB IFRS accounts


## Bank of Moscow - Acquisition with Compelling Rationale

- Rationale
- 5th largest bank by assets in Russia with significant presence in particular, in the lucrative Moscow region
- Access to Moscow City government as a major customer
- Significantly increase the Group's number of branches
- Improve corporate business mix
- Provide potential funding synergies
- Increase financial position in terms of deposits


## - Structure

- $46.5 \%$ acquired from the City of Moscow
- $25 \%+1$ share acquired in the Metropolitan Insurance Group, which holds $17.3 \%$ in the BoM


## - Current situation

- 4 members of VTB Management Board are present on the Bank of Moscow Board of Directors with Andrey L. Kostin as Chairman
- Full scope due diligence and business reorganisation process started

Appendix


## VTB Group Public Debt Instruments

## VTB Group Public Debt Instruments Outstanding

| Borrower | $\qquad$ | Instrument | Maturity Date/Put or Call Option | Coupon |
| :---: | :---: | :---: | :---: | :---: |
| 2011 |  |  |  |  |
| VTB | 1,274 | Series 5 EUR EMTN 2 | June 2011 | 8.25\% |
| TCB | 350 | Eurobond | June 2011 | 9\% |
| VTB | 818 | Series 6 CHF EMTN 2 | August 2011 | 7.5\% |
| VTB | 450 | Series 4 EMTN 1 | October 2011 | 7.5\% |
| Members of VTB Group | 1,058 | Loans repayment / amortisation | During 2011 |  |
| Subtotal | 3,950 |  |  |  |
| 2012 |  |  |  |  |
| VTB | 317 | Series 8 SGD EMTN 2 | August 2012 | 4.2\% |
| VTB | 1,054 | Series 1 EMTN 2 | October 2012 | 6.609\% |
| VTB | 1,052 | Series 3 RUB EMTN 2 | November 2012 | 6.85\% |
| Members of VTB Group | 283 | Loans repayment / amortisation | During 2012 |  |
| Subtotal | 2,706 |  |  |  |
| 2013 |  |  |  |  |
| VTB | 1,706 | Series 4 EMTN 2 (put option) | May 2013 | 6.875\% |
| VTB | 436 | Series 9 CHF EMTN 2 | August 2013 | 4.0\% |
| VTB | 153 | Series 11 CNY EMTN 2 | December 2013 | 2.95\% |
| Subtotal | 2,295 |  |  |  |
| 2015 |  |  |  |  |
| VTB | 1,250 | Series 7 EMTN 2 | March 2015 | 6.465\% |
| VTB | 693 | Series 6 EMTN 1 (put option) | June 2015 | 6.25\% |
| VTB ${ }^{(2)}$ | 400 | Subordinated Debt | September 2015 | 5.01\% |
| Subtotal | 2,343 |  |  |  |
| 2016 |  |  |  |  |
| VTB | 273 | Series 9 EUR EMTN 1 | February 2016 | 4.25\% |
| Subtotal | 273 |  |  |  |
| 2018 |  |  |  |  |
| VTB | 750 | Series 12 EMTN 2 | February 2018 | 6.315\% |
| Subtotal | 750 |  |  |  |
| 2020 |  |  |  |  |
| VTB | 1,000 | Series 10 EMTN 2 | October 2020 | 6.551\% |
| Subtotal | 1,000 |  |  |  |
| Total | 13,317 |  |  |  |



Public Debt Repaid in 2010 and 2011(1)

| Borrower | Amount <br> $(\mathbf{m l n})^{(1)}$ | Instrument | Repayment Date | Coupon |
| :---: | :---: | :---: | :---: | :---: |
| VTB | USD 750 | Subordinated debt <br> instruments | February 2010 <br> (call option) | 6.315\% |
| VTB | GBP 234 | Series 12 under EMTN <br> programme No.1 | March 2010 | 6.332\% |
| Members of <br> VTB Group | USD 547 | Loans repayment / <br> amortisation | January - <br> November 2010 |  |
| VTB | EUR 195 | Series 9 under EMTN <br> programme No.1(put option) | February 2011 | 4.25\% |
| Members of | USD 149 | Loans repayment / <br> amortisation | January - |  |
| VTB Group | March 2011 |  |  |  |
| Total | USD 2,100 |  |  |  |

VTB Group Debt Maturity Profile ${ }^{(1)}$

(2) As the result of the reorganization of JSC Bank VTB North-West and its merger with JSC VTB Bank, March 18, 2011, JSC VTB Bank has assumed the rights and obligations of JSC Bank VTB North-West as the Borrower

## VTB Group Public Debt Instruments Issued in 2010-2011 Overview

| Borrower | Date of issue | Amount (min) | Instrument | Maturity date | Coupon |
| :---: | :---: | :---: | :---: | :---: | :---: |
| VTB | March 2010 | USD 1,250 | Series 7 EMTN 2 | March 2015 | 6.465\% |
| VTB | March 2010 | RUB 5,000 <br> RUB 5,000 <br> RUB 10,000 | Domestic Stock Exchange Bonds | March 2013 | 7.6\% |
| VTB | August 2010 | SGD 400 | Series 8 EMTN 2 | August 2012 | 4.2\% |
| VTB | August 2010 | CHF 400 | Series 9 EMTN 2 | August 2013 | 4\% |
| VTB-Leasing | August 2010 | RUB 5,000 | Amortising domestic bond | August 2017 <br> (1.5 year put option) | 7.05\% |
| VTB-Leasing | August 2010 | RUB 5,000 | Amortising domestic bond | August 2017 <br> (1 year put option) | 6.65\% |
| VTB | October 2010 | USD 1,000 | Series 10 EMTN 2 | October 2020 | 6.551\% |
| VTB | December 2010 | CNY 1,000 | Series 11 EMTN 2 | December 2013 | 2.95\% |
| VTB | February 2011 | USD 750 | Series 12 EMTN 2 | February 2018 | 6.315\% |
| Total (USD equivalent) ${ }^{(1)}$ |  | USD 4,958 |  |  |  |

