BUSINESS UPDATE RUSSIA \& UKRAINE The $1^{\text {st }}$ Quarter 2004

May 2004

## SUN Interbrew Market Share Q1 2004



Source: SIL estimation, State Statistics Office


Bottles share declines at the expense of PET


## Narketing Qu 2004 milestiones. RUSSIA

## STELLA ARTOIS® ${ }^{\circledR}$

- 69.7\% volume growth in Q1 2004 vs. Q1 2003
- Launch of production in Russia
(Novocheboksarsk Brewery)
- Start of national TV campaign
- National distribution programme on- and offtrade
- Consumer promotion in 10 Mio+ cities,
- Consumer programmes in cinemas in Moscow and all over Russia

STELLA
ARTOIS


## Whasting Q.4 2004 milestones, RUSSIA

## STAROPRAMEN ${ }^{\circledR}$ :

- Keg launch in March
- Staropramen image TV campaign started in March
- Distribution programme
"Win a trip to Staropramen festival in Prague"



## BECK'S ${ }^{\circledR}$ :



- Official launch event - February
- National TV and PR campaign
- Keg launch - March



## Whatring Qu 2004 milestones, RUSSIA

## SIBIRSKAYA KORONA® ${ }^{\circledR}$

- 159.1\% volume growth in Q1 2004 vs. Q1 2003
- Yantarnoye launch
- Yantarnoye TVC and OOH campaign

- Georgievskoye in PIVOPACK 50 cl launch
- Georgievskoye OOH (10 cities) campaign


## KLINSKOYE® :

- 63\% volume growth in Q1 2004 vs. Q1 2003
- Innovative products continue to drive brand volume - $48 \%$ share of the total brand sales volume
- Klinskoye Arriva launch (latino-style variant) - 8\% of the total brand sales volume in the $1^{\text {st }}$ month (March 2004)



## TOLSTIAK ${ }^{\circledR}$ :

- 28.9\% volume growth in Q1 2004 vs. Q1 2003
- Quality campaign continuation on TV
- Roots TVC (30') - on air in January February
- Tolstiak Grechishnoye national launch in February

- Bees TVC (30") - on air since March
- Consumer samplings in 15 key cities



## $\Rightarrow$ MARKET GRONTH. USPANE



Bottles share declines at the expense of PET


## CHERNIGIVSKE®:

- 45.2\% volume growth in Q1 2004 vs.

Q1 2003

- Quality TV campaign: communication of winning "Choice of the year" Award
- Launch of new image campaign
- TV \& POS support of Chernigivske Bagryane - Ukrainian Red beer


## CHERNIGIVSKE® Bile :

- product-oriented TV campaign to counteract increase in TV activity in support of Slavutych Weiss (unfiltered beer from BBH)



## ROGAN®:

- Rogan N/A re-launch continued with

TV communication support Jan-Feb, events in Kiev and Kharkiv key
 accounts

- Shevchenko Bar TVC re-activation March
- Switch to BNR bottle


## STELLA ARTOIS® :

- $62.7 \%$ volume growth in Q1 2004 vs. Q1 2003
- TV campaign (Broken Fall) -Feb-Apr
- Print campaign: cinema magazines - Jan-Mar
- Cannes Promo
- Off-trade programme - special display placement (triangles) -
 Mar-Apr


## $\Rightarrow$ Marketing QU 2004 milestones. USPRANE

## BECK'S® :

- Bubbles TVC campaign (February 16 - March 21)
- Start of advertorial campaign on German roots in press
- HoReCa promotion - consumers (end February March):
- Outlets branding
- Happy hours programme
- "Beck'sBall" programme - interaction with consumers


НАЙЧИСТІШЕ ПИВО У СВІТІ


|  | Q1 2004 | Q1 2003 | Variance |
| :--- | :---: | :---: | :---: |
| Volume (m hl) | 4.2 | 2.9 | $+44.6 \%$ |
| Total Net Sales ( $€ \mathrm{~m})$ | 133.6 | 83.2 | $+60.7 \%$ |
| Gross Margin, \% | 35.6 | 35.4 | +0.2 |
| EBITDA (€ m) | 17.2 | 7.6 | $+126.9 \%$ |
| EBITDA Margin, \% | 12.9 | 9.1 | +3.8 |
| Net Income $(€ \mathrm{~m})$ | -1.8 | -7.1 | $+74.0 \%$ |

## Q1 2004 Q1 2003 Variance

Net Sales, $\boldsymbol{\epsilon} / \mathrm{hl}$
Cost of Goods Sold, $€ /$ hl
Selling and Distribution Expenses/Net Sales (\%)

General and Administrative Expenses/Net Sales (\%)
31.7
28.6
+11.1\%
20.4
18.5
+10.8\%
27.0
30.7

- 3.7
$\begin{array}{ll}4.6 & 7.0\end{array}$
- 2.4

