BUSINESS UPDATE RUSSIA \& UKRAINE Q2 2003

30 September 2003

## Beer Market Evolution in Russia and Ukraine sunInterbrem

Total Industry*


Beer Industry has been growing immensely over the past 4 years
Russia beer market in 2002-67,0 m hl
Ukraine beer market in $2002-13,5 \mathrm{~m} \mathrm{hl}$
*-2003 ?. - forecast

*     - Source: SUN Interbrew


## Beer Market Evolution Trends

Per Capita Consumption, liters per year


There is still a great way to go to reach the levels of consumption seen in Europe

## SUN Interbrew Market Share*



* Average 1H 2003


## BEER MARKEI EVOLUTION - FIUSSIA

The Beer Market is still growing but at a slower pace.



## BEER MAFHKET BY PRICE SEGMENT - FIUSSIA

Growth in incomes fuels mix change.


Bottles share declines at the expense of PET and Cans


## Warketing 2003 milestones

## STELLA ARTOIS ${ }^{\circledR}$ 148\% volume growth in Q2 2003 vs Q2 2002

- National expansion
- Consumer program in movie theatres in Russia
- Consumer promotion in Moscow movie theatres


STAROPRAMEN ${ }^{\circledR}$ successful launch and development

- 50 cl can launched in June
- Staropramen ${ }^{\circledR}$ Image TV campaign on air from April 22
- Take Home campaign in Moscow from April



## $\Rightarrow$ Narketing 20.03 milestones

## SIBIRSKAYA KORONA ${ }^{\circledR}$ 52\% volume growth

 in Q2 2003 vs Q2 2002- Proprietary glass bottle \& PIVOPACK® (PET)
 boosted sales.
- Penetration grew from $45 \%$ in January to $56 \%$ by June 2003
- Beloye was launched in May 2003, supported by national TV campaign


In Q2 2003 KLINSKOYE ${ }^{\oplus}$ found its way to the market in a new proprietary bottle, with the new label design.


- Innovations comprise $35 \%$ of the total portfolio share: new varieties (Redkoe,

Samurai) and PIVOPACK ${ }^{\circledR}$.



TOLSTIAK ${ }^{\circledR}$ 51\% volume growth in Q2 2003 vs Q2 200

- Further expansion of PET resulted in $167 \%$ growth in Q2 2003 vs Q2 2002 in this packaging type.
- Tolstiak Quality Campaign, including:
- Focus on improving the quality perception
- Factory Tour TV Campaign on air from April 14




## $\Rightarrow$ OI 2 Q2 2008 ERAND INHIATIVES - VKRAINE

## Chernigivske ${ }^{\circledR}$ :

- Heavy TV and outdoor advertisement: extremely successful partnership with Klitchko brothers
- Youth Music campaign

Rogan ${ }^{\circledR}$ :

- Official sponsor of the Ukrainian National Soccer team
- National consumer promo campaign, March - June
- Launch new low-priced variant - Rogan Svitle in bottle 0,51
- Improved profitability via gradual price increase
- Achieved market share growth from $11,4 \%$ in January up to $14 \%$ in June



Chernigivske ${ }^{\circledR}$ Bile:

- Achieved market share $4,7 \%$ in June
- Launched in 1L PET (March)
- Produced at two breweries (May)


## Taller ${ }^{\circledR}$ :

- Taller Ice launched in can 0,5l - first ever SIUL product in can packaging



|  | 1H 2002 | 1H 2003 | Variance |
| :--- | :---: | :---: | :---: |
| Volume (m hl) | 6.5 | 8.2 | +1.7 |
| Total Net Sales (€m) | 212.16 | 228.35 | +16.19 |
| Gross Margin | $44 \%$ | $41 \%$ | $-3 \%$ |
| EBITDA (€m) | 34.5 | 43.5 | +9.0 |
| EBITDA Margin $16 \%$ $19 \%$ | $+3 \%$ |  |  |
| Net Income (loss) <br> $(€ m)$ | $(4.2)$ | 0.2 | +4.4 |


| Cost of goods sold, €/hl | 17.9 | 15.4 | 18.3 | 16.5 |
| :--- | :---: | :---: | :---: | :---: |
| Selling and Distribution <br> Expenses/Net Net Sales (\%) | $27.6 \%$ | $25.4 \%$ | $29.6 \%$ | $27.4 \%$ |
| General and Administrative <br> Expenses/ Net Sales (\%) | $7.1 \%$ | $4.3 \%$ | $8.4 \%$ | $5.3 \%$ |

