

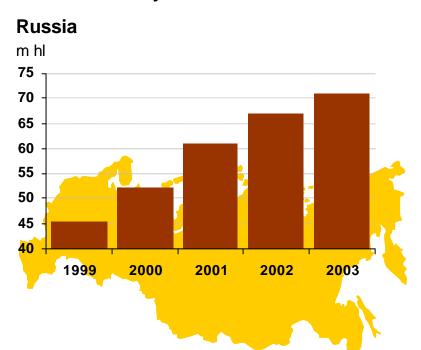
# BUSINESS UPDATE RUSSIA & UKRAINE Q2 2003

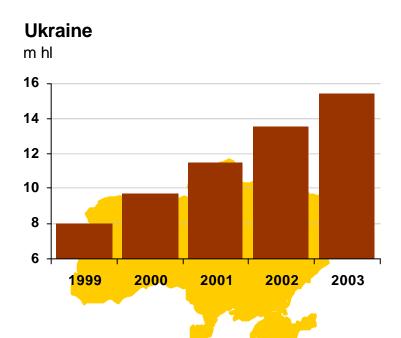
30 September 2003

# Beer Market Evolution in Russia and Ukraine SunInterbrew



## Total Industry\*





Beer Industry has been growing immensely over the past 4 years

Russia beer market in 2002 - 67,0 m hl

Ukraine beer market in 2002 -13,5 m hl

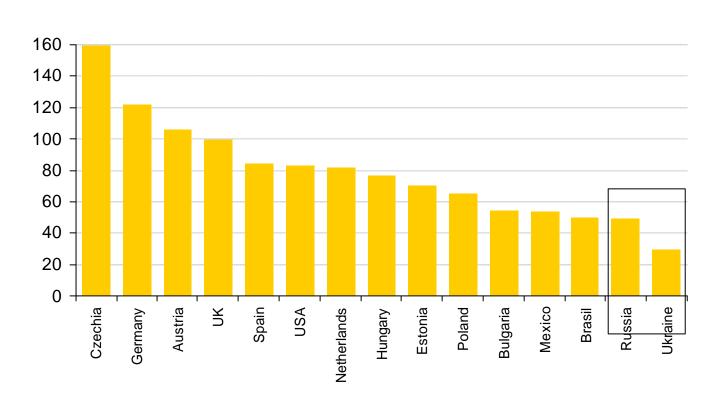
\* - 2003 ?. - forecast

<sup>\* -</sup> Source: SUN Interbrew

# **Beer Market Evolution Trends**



## Per Capita Consumption, liters per year



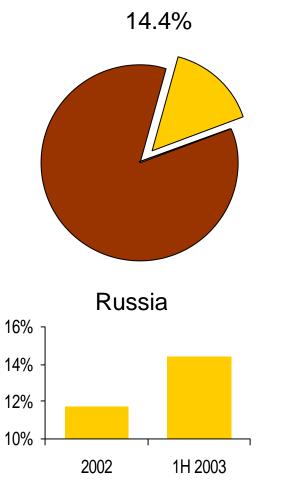


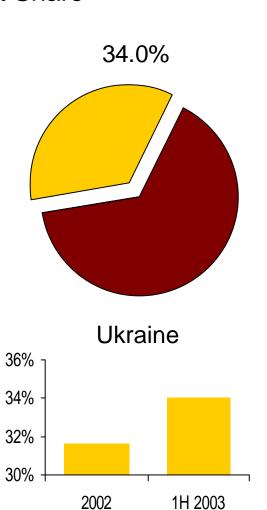
There is still a great way to go to reach the levels of consumption seen in Europe

# **SIL Market Share**



### SUN Interbrew Market Share\*

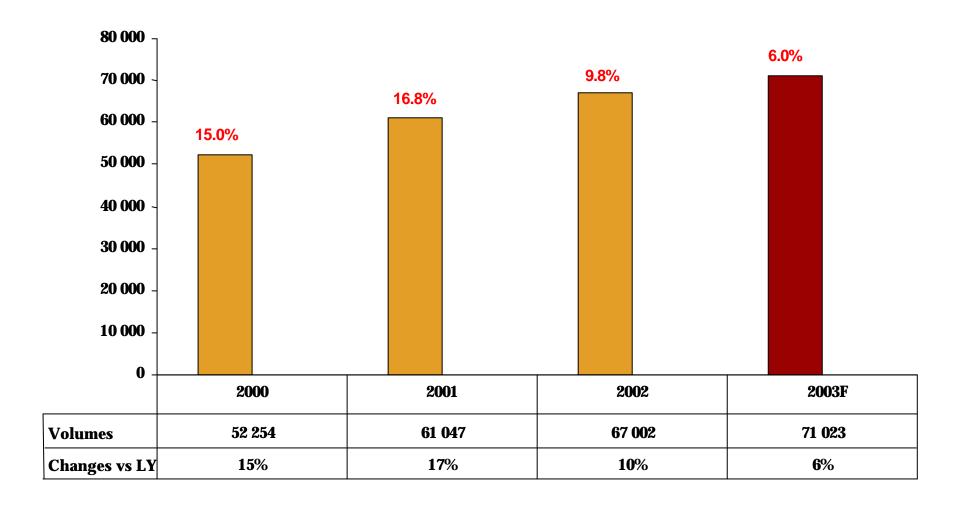




## → BEER MARKET EVOLUTION - RUSSIA

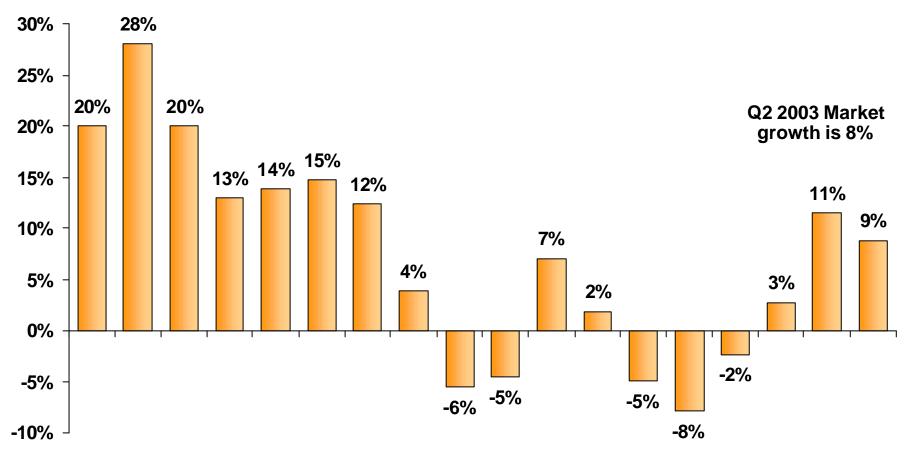


The Beer Market is still growing but at a slower pace.



## → MARKET GROWTH BY MONTH - RUSSIA





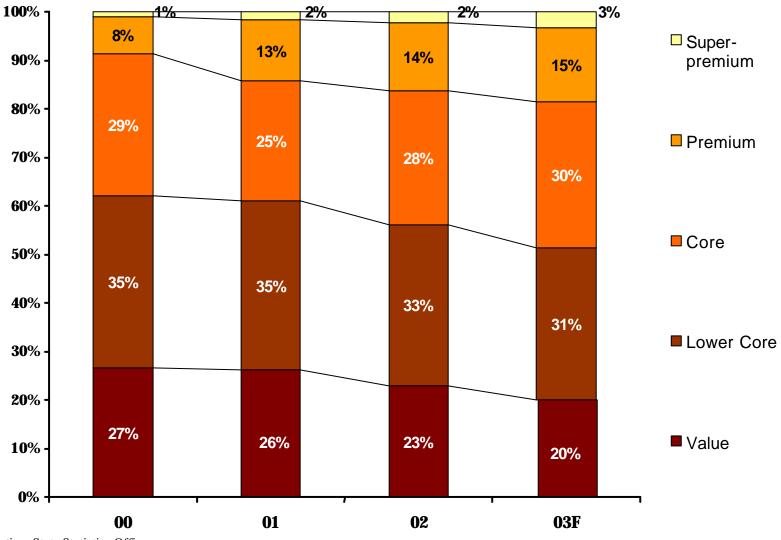
Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun

2002 2003

## BEER MARKET BY PRICE SEGMENT - RUSSIA



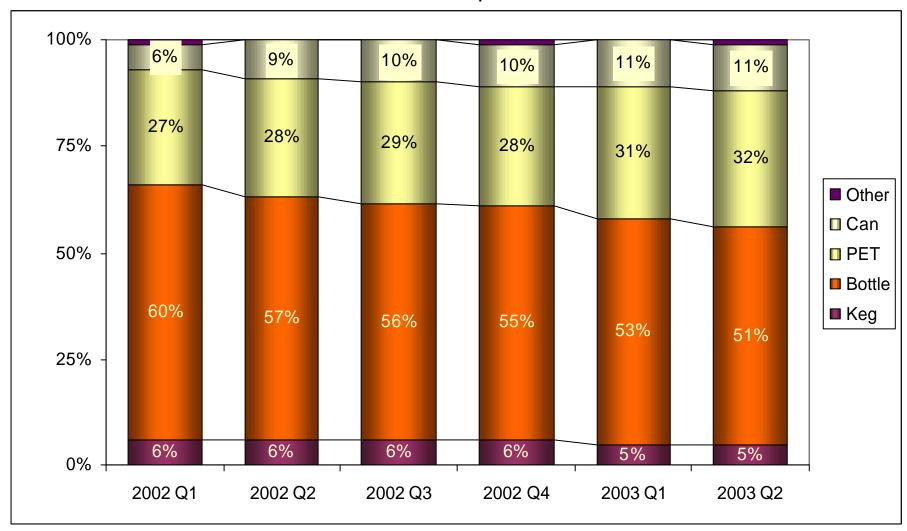
### Growth in incomes fuels mix change.



## BEER MARKET BY PACKAGING SEGMENT - RUSSIA



### Bottles share declines at the expense of PET and Cans



# Marketing 2003 milestones



### STELLA ARTOIS® 148% volume growth in Q2 2003 vs Q2 2002

- National expansion
- Consumer program in movie theatres in Russia
- Consumer promotion in Moscow movie theatres



## **STAROPRAMEN®** successful launch and development

- 50 cl can launched in June
- Staropramen® Image TV campaign on air from April 22
- Take Home campaign in Moscow from April

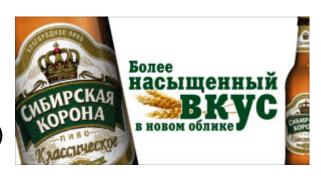


# → Marketing 2Q03 milestones



# SIBIRSKAYA KORONA® 52% volume growth in Q2 2003 vs Q2 2002

- Proprietary glass bottle & PIVOPACK® (PET) boosted sales.
- Penetration grew from 45% in January to 56% by June 2003
- Beloye was launched in May 2003, supported by national TV campaign





# → Marketing 2Q03 milestones



In Q2 2003 KLINSKOYE® found its way to the market in a new proprietary bottle, with the new label design.







■ Innovations comprise 35% of the total portfolio share: new varieties (Redkoe, Samurai) and PIVOPACK®.









# → Marketing 2003 milestones





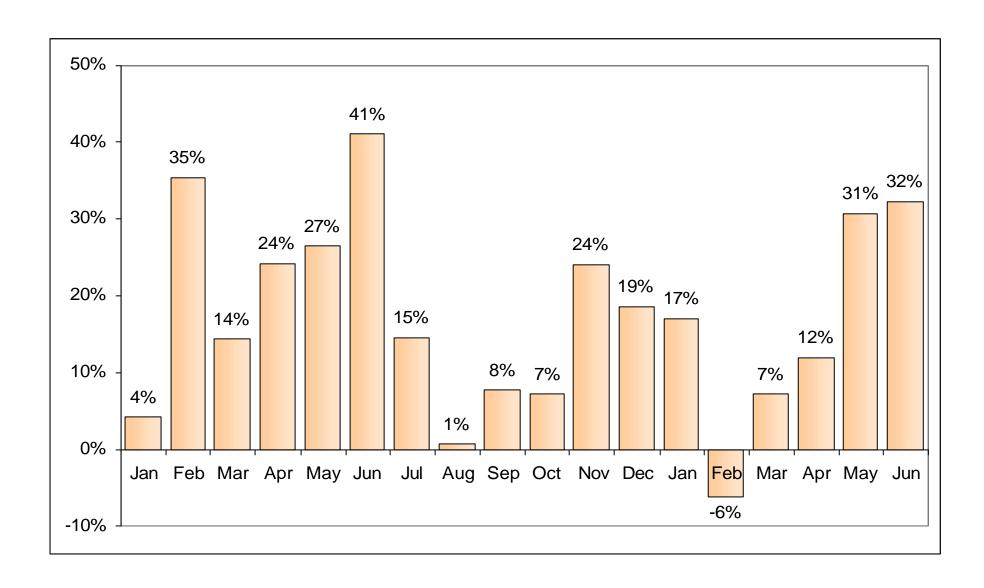
## TOLSTIAK® 51% volume growth in Q2 2003 vs Q2 200

- Further expansion of PET resulted in 167% growth
   in Q2 2003 vs Q2 2002 in this packaging type.
- Tolstiak Quality Campaign, including:
  - Focus on improving the quality perception
  - Factory Tour TV Campaign on air from April 14



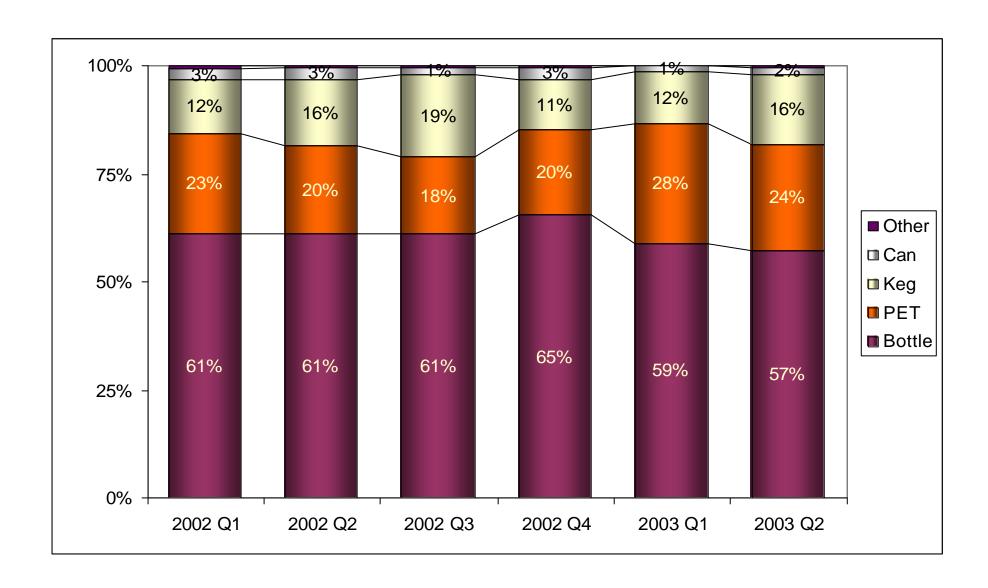
## → MARKET GROWTH - UKRAINE





## → MARKET VOLUME BY PACK - UKRAINE





### → Q1 & Q2 2003 BRAND INITIATIVES - UKRAINE

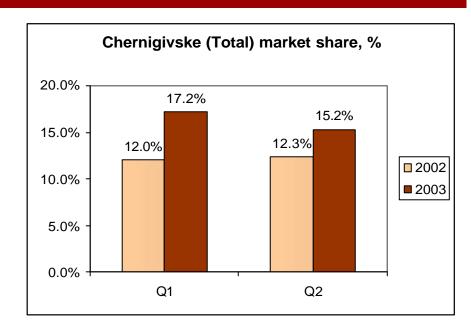


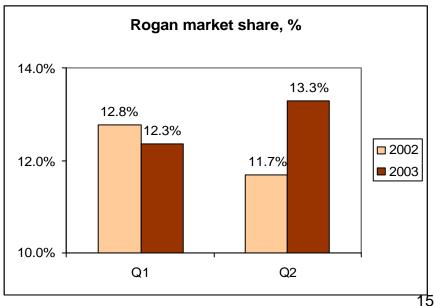
### Chernigivske®:

- Heavy TV and outdoor advertisement: extremely successful partnership with Klitchko brothers
- Youth Music campaign

### Rogan®:

- Official sponsor of the Ukrainian National Soccer team
- National consumer promo campaign,
   March June
- Launch new low-priced variant Rogan
   Svitle in bottle 0,5l
- Improved profitability via gradual price increase
- Achieved market share growth from 11,4%
   in January up to 14% in June





## → Q1 & Q2 2003 BRAND INITIATIVES - UKRAINE



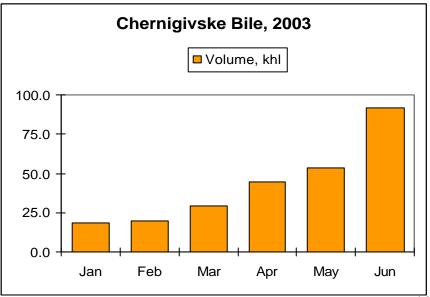
### Chernigivske® Bile:

- Achieved market share 4,7% in June
- Launched in 1L PET (March)
- Produced at two breweries (May)

### Taller®:

Taller Ice launched in can 0,5l – first ever
 SIUL product in can packaging





## Financial Performance (H1 2003)



	1H 2002	1H 2003	 Variance
Volume (m hl)	6.5	8.2	+1.7
Total Net Sales (€m)	212.16	228.35	+16.19
Gross Margin	44%	41%	-3%
EBITDA (€m)	34.5	43.5	+9.0
EBITDA Margin	16%	19%	+3%
Net Income (loss) (€m)	(4.2)	0.2	+4.4

## Cost Management



	2Q 2002	2Q 2003	1H 2002	1H 2003	
Cost of goods sold, €/hl	17.9	15.4	18.3	16.5	
Selling and Distribution Expenses/Net Net Sales (%)	27.6%	25.4%	29.6%	27.4%	
General and Administrative Expenses/ Net Sales (%)	7.1%	4.3%	8.4%	5.3%	