# PHARMACY CHAIN $36 \cdot 6$ 

## OJSC "PHARMACY CHAIN 36.6" REPORTS Q2 AND 1H 2010 UNAUDITED IFRS RESULTS GROUP EBITDA UP RUR 29.9 MLN. IN 1H 2010 VERSUS 1H 2009

December 9, 2010, MOSCOW - OJSC Pharmacy Chain 36.6 [RTS:APTK;MICEX:RU14APTK1007] the leading Russian pharmaceutical retailer announces unaudited Q2 and 1H 2010 financial results prepared in accordance with the International Financial Reporting Standards (IFRS).

## GROUP HIGHLIGHTS OF Q2 AND 1H 2010:

- Consolidated EBITDA from ongoing operations increased by 29.9 million rubles in 1 H 2010 versus 1H 2009 and reached RUR 853.6 mln., a 3.6.\% improvement;
- Consolidated EBITDA from ongoing operations increased by 28.0 million rubles in Q2 2010 versus Q2 2009 and reached RUR 639.9 mln., a 4.6.\% improvement;
- Group revenue from ongoing operations decreased by $6.8 \%$ to RUR 5212.3 mln in Q2 2010 versus Q2 2009;
- Gross profit from ongoing operations in Q2 2010 decreased by $4.5 \%$ to RUR 2258.2 mln from RUR 2365.5 mln in the relative period of 2009;
- Gross profit margin improved by $3.3 \%$ from $38.8 \%$ to $42.1 \%$ in 1 H 2010 versus 1 H 2009.
- Underlying Net loss from ongoing operations (excluding foreign exchange effect) decreased from RUR 155.5 mln in Q2 2009 to RUR 131.5 mln . in Q2 2010, a $15.4 \%$ improvement;
- Group Net Loss decreased from RUR 601.8 mln in 1 H 2009 to RUR 546.3 mln in 1H 2010, a $9.2 \%$ improvement.
- The retail unit organically opened 4 and closed 9 stores in Q2 2010; ELC unit opened 5 new stores within the same period.

Group consolidated financial results

|  | period ends |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2, min RUR |  |  | 1H, min RUR |  |  |
|  | 2010 | 2009 | ch, \% | 2010 | 2009 | ch, \% |
| Revenue | 5 212,3 | 5 592,8 | -6,80\% | 9 749,4 | 11 456,8 | -14,9\% |
| Retail ${ }^{1}$ | 3 309,4 | 4045,1 | -18,2\% | 6725,6 | 8837,6 | -23,9\% |
| Corporate Center | 0,0 | 0,0 |  | 0,0 | 0,0 |  |
| Veropharm | 1710,2 | 1387,2 | 23,3\% | 2673,2 | 2300,1 | 16,2\% |
| othet ${ }^{2}$ | 192,7 | 160,5 | 20,1\% | 350,6 | 319,1 | 9,9\% |
| Gross profit | 2 258,2 | 2 365,5 | -4,5\% | 4 107,20 | 4446,2 | -7,6\% |
| Retail | 941,1 | 1326,9 | -29,1\% | 2042,70 | 2777,4 | -26,5\% |
| \% of sales | 28,4\% | 32,8\% |  | 30,4\% | 31,4\% |  |
| Corporate Center | 0,0 | 0,0 |  | 0,0 | 0,0 |  |
| Veropharm | 1258,1 | 992,1 | 26,8\% | 1959,8 | 1582,4 | 23,8\% |
| \% of sales | 73,6\% | 71,5\% |  | 73,3\% | 68,8\% |  |
| other | 59 | 46,5 | 26,9\% | 104,7 | 86,4 | 21,2\% |
| EBITDA | 639,9 | 611,9 | 4,6\% | 853,6 | 823,7 | 3,6\% |

[^0]| Retail | -46,7 | 114,2 | -140,9\% | -2,1 | 178,3 | -101,2\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% of sales | -1,4 | 2,8\% |  | -0,03\% | 2,0\% |  |
| Corporate Center | -37,0 | -68,9 | -46,3\% | -58,3 | -94,6 | -38,4 \% |
| \% of sales | 0,0 | 0,0 |  | 0,0 | 0,0 |  |
| Veropharm | 719,0 | 563,0 | 27,7\% | 917,70 | 759,1 | 20,9\% |
| \% of sales | 42,0\% | 40,6\% |  | 34,3\% | 33,0\% |  |
| other | 4,6 | 3,6 | 27,8\% | -3,6 | -19,1 | -81,2\% |
| Net profit | -384,3 | 46,7 | -922,9\% | -546,3 | -601,8 | -9,2\% |
| Retail | -399,0 | -208,3 | 91,6\% | -649,5 | -429,4 | 51,3\% |
| Corporate Center | -594,9 | -215,9 | 175,5\% | -616,1 | -751,1 | -18,0\% |
| Veropharm | 608,2 | 468,2 | 29,9\% | 729,4 | 598,8 | 21,8\% |
| other | 1,4 | 2,7 | -48,1\% | -10,1 | -20,1 | -49,8\% |

## RETAIL UNIT:

## REVENUE

As compared to the relative period the year before, Q2 2010 sales of the retail unit decreased by $18.2 \%$ in ruble terms from RUR 4045.1 mln . to RUR 3309.4 mln . mainly driven by the closure of nonperforming stores. In 1H 2010 sales of the retail unit decreased by $23.9 \%$ in ruble terms from RUR 8837.6 mln to RUR 6725.6 mln .

Like-for-like sales ${ }^{3}$ in Q2 2010 versus Q2 2009 decreased by $10.4 \%$ in ruble terms driven by a $10.8 \%$ decline in customer traffic due to slow recovery of a consumer demand after an economic crisis of 2009. L-f-L average check in Q2 2010 versus Q2 2009 increased by $1.0 \%$ in ruble terms and reached RUR 239.4.

## GROSS MARGIN

Gross margin in the Retail Unit decreased by 1\% from 31.4\% in 1H 2009 to $30.4 \%$ in 1H 2010.
Gross margin drop was due for the new governmental price regulation rules on essential medicine to come into effect since $1^{\text {st }}$ of April, 2010, and also for the Company`s pricing policy revision directed to reduction of medicines prices. The new strategy of the Company`s development, based on price decrease of the most required by the customers medicine as well as dynamic marketing activity, will allow the Company to reach its main objective - to improve essentially the customer traffic and to provide its performance in L-f-L stores by the end of 2010 at the level of 2009. Thus decline in 2010 gross margin is planned to be compensated by purchasing policy changes (products entry prices decrease) and improvement of non-medicine (parapharmaceutical products) and private label goods share in total sales turnover.

|  | RETAIL UNIT |  |  |
| ---: | ---: | ---: | ---: |
|  | $\mathbf{1 H ,} \mathbf{~ m I n ~ R U R ~}$ |  |  |
|  | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ | change, $\%$ |
| Sales | 6725,6 | 8837,6 | $-23,9 \%$ |
| Gross profit | 2042,70 | 2777,4 | $-26,5 \%$ |

## SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG\&A)

Selling, general and administrative expenses significantly dropped by $18.4 \%$ in ruble terms from RUR 1301.8 mln in Q2 2009 to RUR 1062.2 mln in Q2 2010. Compared with Q1 2010, SG\&A decreased by 6.4\% (from RUR 1135.1 mln. in Q1 2010 to RUR 1062.2 mln in Q2 2010).

[^1]The essential factor in SG\&A reduction is taken up by the cut in administration, personnel (including the headcount reduction), logistics expenses as well as rental costs reduction due to rent rates decrease. Besides, within the reporting period a number of actions were taken aimed to improve the stores operational efficiency (including closing of non-profitable stores).
As a percentage of sales, in Q2 2010 SG\&A almost stayed at the level of Q2 2009 (decreased by 0.1\%) and slightly increased by 1.2.\% in 1H 2010 versus 1H 2009.

|  | Retail Unit |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 2010, min RUR |  |  | 1 H 2010, min RUR |  |  |
|  | 2010 | 2009 | change, \% | 2010 | 2009 | change, \% |
| Selling, general and administrative costs (including amortization) | 1062,2 | 1301,8 | -18,4\% | 2 197,3 | 2782,7 | -21,0\% |
| \% of sales | 32,1\% | 32,2\% | 0,1\% | 32,7\% | 31,5\% | 1,2\% |
| Amortization | 74,3 | 89, 1 |  | 152,4 | 183,6 |  |
| Selling, general and administrative costs (excluding amortization) | 987,9 | 1212,7 |  | 2044,9 | 2599,1 |  |
| \% of sales | 29,9\% | 30,0\% |  | 30,4\% | 29,4\% |  |

1H $\mathbf{2 0 1 0}$ store level performance of like-for-like stores demonstrated the following results:

| RUR, m/n | 1H 2010 |  |  | 1H 2009 |  |  | change,\% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Moscow | Regions | Total | Moscow | Regions | Total | Moscow | Regions | Total |
| Net Sales | 2 541,3 | 3 601,2 | 6 151,5 | 2 861,7 | 4 470,5 | 7 332,2 | -11,2\% | -19,2\% | -16,1\% |
| Gross profit | 901,2 | 1005,1 | 1906,3 | 1031,1 | 1274,0 | 2 305,0 | -12,6\% | -21,1\% | -17,3\% |
| \% | 35,5\% | 27,8\% | 31,0\% | 36,0\% | 28,5\% | 31,4\% |  |  |  |
| Store level expenses | 689,0 | 680,0 | 1369,0 | 657,3 | 648,3 | 1305,6 | -5,7\% | -11,6\% | -8,6\% |
| \% | 27,1\% | 18,8\% | 22,3\% | 25,5\% | 17,2\% | 20,4\% |  |  |  |
| Rent | 276,4 | 252,5 | 528,9 | 255,6 | 210,5 | 466,1 | -5,7\% | -5,2\% | -5,5\% |
| Personnel | 319,1 | 311,1 | 630,2 | 288,7 | 316,7 | 605,4 | 2,7\% | -15,5\% | -7,2\% |
| Other | 93,5 | 116,4 | 209,9 | 113,0 | 121,1 | 234,1 | -17,3\% | -3,9\% | -10,3\% |
| Store level Operating profit | 212,2 | 325,1 | 537,3 | 300,6 | 505,8 | 806,5 | -29,4\% | -35,7\% | -33,4\% |
| \% | 8,3\% | 9,0\% | 8,7\% | 10,5\% | 11,3\% | 11,0\% |  |  |  |
| Nr of comparable stores | 199 | 633 | 832 | 199 | 633 | 832 |  |  |  |

Store level net sales in Like-for-like stores decreased by $16.1 \%$ from RUR 7332.2 mln in 1H 2009 to RUR 6151.5 mln in 1H 2010. Store level expenses in Like-for-like stores increased by $8.6 \%$ in 1 H 2010 versus 1 H 2009. It was reached due to expenses optimization at store level, including the planned expense reduction for headcount.

## TRADE ACCOUNTS PAYABLE

Versus Q2 2009 trade accounts payable decreased by $40.3 \%$ from RUR 5577.3 mln to RUR 3327.7 mln at the end of Q2 2010. Compared with the trade accounts payable amount as of $1^{\text {st }}$ of January, 2010, its present level of RUR 3327.7 mln decreased by $4.8 \%$ from RUR 3498.6 mln .

## INVENTORY

Inventory average days turnover increased to 77 days at the end of Q2 2010 from 74 days at the end of Q2 2009. In absolute terms, inventory reduced by $3.7 \%$ to RUR 2270 mln at the end of Q2 2010 compared with RUR 2358 mln at the end of Q2 2009.

Inventory average days turnover increase was due to the Company's planned increasing inventory turnover in the stores from 56 days in Q2 2009 to 67 days in Q2 2010 aimed at stock outs reduction and goods availability improvements in the stores.
Versus Q1 2010 average days of inventory turnover increased from 73 days to 77 days due to seasonality as well as stock outs reduction by $30 \%$.

## OTHER BUSINESSES

## Veropharm

For the update on 1H 2010 performance please refer to the official press-release of the company as of September $9^{\text {th }}, 2010$, at www.pahrmacychain366.ru

## ELC

Early Learning Center revenue consolidated by the Group (which is $50 \%$ of the total revenue) reached RUR 47.2 mln, a 25.5\% growth in Q2 2010 versus Q2 2009 (RUR 37.9 mln ) and a 39.2\% growth versus Q1 2010 (RUR 33.9 mln ) driven primarily by opening of new stores and an increase in L-f-L sales.
ELC Net Profit equaled to RUR 1.9 mln in Q2 2010 compared with RUR 0.4 mln in the relative period of 2009, a 375\% improvement.
EBITDA increased significantly up to RUR 4.6 mln in ruble terms or up to $9.7 \%$ as a percentage of sales in Q2 2010 from RUR 0.03 mln (or $0.1 \%$ as a percentage of sales) in Q2 2009. Compared with a negative value of RUR -2.1.mIn in Q1 2010, EBITDA demonstrated a 319\% improvement in Q2 2010. As of the end of Q2 2010, the unit operated 17 stores, 5 of which were opened in Q2 2010.

## GROUP FINANCIAL DEBT

Group Financial Debt at the end of Q2 2010 increased in ruble terms to RUR 7897.9 mln from RUR 4674.1 mln at the end of Q2 2009 due to the minority interest restructuring into a long- term debt in 2009 and the attraction of additional bank loans aimed at the Group current assets supplement in Q2 2010. However compared with Q1 2010 Group Financial Debt decreased by 3\% from RUR 8147.4 mln as a result of partial payment of debt. Group Financial Net Debt (after deduction of monetary funds remains in the accounts) stood at RUR 7329.0 mln at the end of Q2 2010.

The Retail unit debt (including the debt of Corprate Center) equaled to RUR 7123.3 mln with $61 \%$ denominated in dollars; and Veropharm debt stood at RUR 774.7 mln with $4 \%$ denominated in dollars. 27 \% of the Group debt is short-term.

## GROUP FINANCIAL COSTS

In Q2 2010 versus Q2 2009 financial costs grew by 7.6\% from RUR 279.5 mln and reached RUR 300.6 mln . However financial costs in 1H 2010 remained almost at the level of 1H 2009 (RUR 580.6 mln ), decreasing by $0.1 \%$ and equaled to RUR 580.0 mln .

## INVESTMENTS

In 1 H 2010 the Group invested RUR 113.5 mln , out of which retail investments were RUR 30.3 mln , investments on the store level at ELC were RUR 5.4 mln and Veropharm investments equaled to RUR 122.2 mln .

In Q2 2010 the Group invested RUR 83.6 mln out of which retail investments were RUR 16.5 mln , investments on the store level at ELC were RUR 5.4 mln and Veropharm investments equaled to RUR 61.7 mln .

For further information please refer to:

| Anna Ionova <br> IR Manager <br> Management company «Pharmacy Chain 36,6» | $\frac{\text { ionova@366.ru }}{\text { tel. }(+7495) 7978681 \text { ext.19-13 }}$ |
| :--- | :--- |
| Svetlana Khaltanova <br> PR Manager <br> Management company «Pharmacy Chain 36,6» <br> Or to the web-site of the company: | $\frac{\text { khaltanova.s.s@366.ru }}{\text { tel. }(+7495) 7978686 \text { ext. } 19-19}$ |
|  | $\frac{\text { www.pharmacychain366.ru }}{\text { ir@oao366.ru }}$ |

## Notes to the editor:

Pharmacy Chain 36.6 is the first public national health and beauty retailer listed on the " $B$ " list on the RTS (ticker: APTK) and off-list on the MICEX. The Company's market capitalization as of $8^{\text {th }}$ December 2010 totaled USD 382.200.000 (according to RTS). Pharmacy Chain 36.6 operates 999 stores in 29 regions and 90 cities in Russia as of $30^{\text {th }}$ of June, 2010.

OAO Veropharm, the company's generics subsidiary, is one of Russia's top five pharmaceutical manufacturers (according to Pharmexpert research). Veropharm's shares are traded in the "B" list on the RTS (ticker: VRPH) and off-list on MICEX (ticker: VRFM). OAO Veropharm's market capitalization as of 8 dhecember 2010 totaled USD 432.900 .000 (according to RTS).

ZAO Apteki 36.6 is one of the founding members of the Russian Association of Pharmacy Chains (RAPC). Pharmacy Chain 36.6 is a participating member of the international retailers' organizations - NRF and NACDS.

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OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES
CONSOLIDATED PROFIT AND LOSS STATEMENT
Q2 2010 ending 30 June 2010 (m/n. rubles)

|  | Q2 2010 | Q2 2009 |
| :---: | :---: | :---: |
| Revenue | 5 212,3 | 5 592,8 |
| Cost of sales | (2954,1) | (3227,2) |
| Gross profit | 2 258,2 | 2 365,6 |
| Selling, general and administrative expenses | (1730,0) | (1874,2) |
| Impairment of goodwill | - |  |
| Operating income/loss | 528,2 | 491,4 |
| Finance costs | $(300,6)$ | $(279,5)$ |
| Other income (loss) | 8,2 | $(7,8)$ |
| Foreign currency exchange gain (loss) | $(252,8)$ | 202,2 |
| Income/(loss) before tax and investment activity | $(17,0)$ | 406,3 |
| Income tax expense | $(85,0)$ | $(110,8)$ |
| Minority interest | $(282,3)$ | $(248,8)$ |
| Loss for the period | $(384,3)$ | 46,7 |

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES

## CONSOLIDATED PROFIT AND LOSS STATEMENT

1H 2010 ending 30 June 2010 (m/n. rubles)

|  | 1H 2010 | 1H 2009 |
| :---: | :---: | :---: |
| Revenue | 9749,4 | 11456,8 |
| Cost of sales | (5642,2) | $(7010,5)$ |
| Gross profit | 4107,2 | 4 446,2 |
| Selling, general and administrative expenses | $(3473,9)$ | $(3875,2)$ |
| Impairment of goodwill | - |  |
| Operating income/loss | 633,3 | 571,0 |
| Finance costs | $(580,0)$ | $(580,6)$ |
| Other income (loss) | 4,5 | $(16,1)$ |
| Foreign currency exchange gain (loss) | $(147,2)$ | $(126,1)$ |
| Income/(loss) before tax and investment activity | $(89,4)$ | $(151,8)$ |
| Income tax expense | $(135,2)$ | $(100,4)$ |
| Minority interest | $(321,7)$ | $(349,6)$ |
| Loss for the period | $(546,3)$ | $(601,8)$ |

## OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEET

As of 30 June 2010 (m/n. rubles)

## ASSETS

## NON-CURRENT ASSETS:

| Property, plant \& equipment | 2883,5 | 3139,5 |
| :--- | ---: | ---: |
| Goodwill | 4875,5 | 4935,9 |
| Intangible assets | 296,5 | 277,8 |
| Loans receivable | 192,4 | - |
| Other assets | 25,0 | 35,5 |
| non-current assets | $\mathbf{8 2 7 2 , 9}$ | $\mathbf{8 3 8 8 , 8}$ |

## CURRENT ASSETS:

Inventories
Accounts receivable
Other receivables and prepaid expenses
Cash and bank balances
Total current assets

TOTAL ASSETS

## LIABILITIES AND SHAREHOLDERS' EQUITY

## SHAREHOLDERS' EQUITY:

Share capital
Additional paid-in capital
Retained earnings
Total shareholders' equity
MINORITY INTERESTS IN EQUITY OF SUBSIDIARIES
LONG-TERM LIABILITIES:
Borrowings
Deferred tax liabilities
Long-term lease payable
Total long-term liabilities

## CURRENT LIABILITIES:

Accounts payable
Borrowings
Other payables and accrued expenses
Taxes payable
Current portion of lease payable

Total current liabilities
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

| 67,1 | 6,0 |
| ---: | ---: |
| 6261,7 | 3064,8 |
| $(3773,8)$ | $(3411,7)$ |
| $\mathbf{2 5 5 5 , 1}$ | $\mathbf{( 3 4 0 , 8 )}$ |
| 2617,2 | 4991,2 |
|  |  |
| 5797,5 | 113,3 |
| 96,7 | 106,4 |
| 12,4 | 9,2 |
| $\mathbf{5 9 0 6 , 7}$ | $\mathbf{2 2 8 , 9}$ |

$4002,0 \quad 3919,4$
$1728,2 \quad 1847,9$
567,0 548,0
9 730,3
9 400,3
$18003,2 \quad 17789,0$

$$
17 \text { 789,0 }
$$

|  |  |
| ---: | ---: |
| 3794,3 | 6413,7 |
| 2100,4 | 4560,8 |
| 577,4 | 1360,7 |
| 439,9 | 558,2 |
| 12,2 | 16,4 |
| $\mathbf{6 9 2 4 , 2}$ | $\mathbf{1 2 9 0 9 , 8}$ |
| $\mathbf{1 8 ~ 0 0 3 , 2}$ | $\mathbf{1 7 ~ 7 8 9 , 0}$ |

## OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF CASH FLOWS

For Q2 ending 30 June 2010 (m/n. rubles)

Q2 2010
Q2 2009

## OPERATING ACTIVITIES

| Income/loss before taxation and minority interest | $(17,0)$ | 406,2 |
| :---: | :---: | :---: |
| Depreciation and amortization | 111,8 | 120,6 |
| Loss on disposal of property, plan and equipment and |  |  |
| Unrealized investments | $(8,2)$ | 19,1 |
| Impairment recognized (reversed) on accounts receivable | 8,3 | 95,7 |
| Unused vacation provision | $(10,7)$ | $(34,7)$ |
| Inventory provision and write-off | $(7,5)$ | $(42,0)$ |
| Impairment of goodwill |  |  |
| Foreign exchange loss/(gain) | 252,8 | $(202,2)$ |
| Finance costs | 300,6 | 279,5 |
| Operating cash flow before working capital changes | 630,0 | 642,2 |
| (Increase) / decrease in inventories | 48,8 | 430,3 |
| (Increase) / decrease in accounts receivable | $(535,0)$ | $(1093,9)$ |
| (Increase) / decrease in other receivables and prepaid expenses | $(300,6)$ | $(359,4)$ |
| Increase / (decrease) in accounts payable | 173,3 | 295,4 |
| Increase / (decrease) in other payables and accruals | $(42,7)$ | 16,3 |
| Cash generated from operations | $(26,3)$ | $(69,0)$ |
| Income taxes paid | $(77,7)$ | 53,8 |
| Finance costs paid | $(397,6)$ | $(95,9)$ |
| Net cash generated by (used in) operating activities | $(501,6)$ | (111,1) |
| INVESTING ACTIVITIES |  |  |
| Net cash outflow on acquisition of subsidiaries | - |  |
| Purchase of property, plant and equipment | $(52,0)$ | $(65,0)$ |
| Purchase of intangible assets | $(31,7)$ | $(5,3)$ |
| Proceeds from sale of property, plant and equipment | - |  |
| Proceeds from sale of short-term investments | 200,0 |  |
| Net cash generated by (used in) investing activities | 116,4 | $(70,2)$ |
| FINANCING ACTIVITIES |  |  |
| Proceeds from borrowings, net | $(587,3)$ | $(37,1)$ |
| Proceeds from issuance of ordinary shares, net | 928,6 |  |
| Distributions paid to minority shareholders | - |  |
| Net cash (used in) generated by financing activities | 341,3 | $(37,1)$ |
| Net (decrease) increase in cash and cash equivalents | $(43,9)$ | $(218,4)$ |
| Cash and cash equivalents at beginning of the period | 612,9 | 766,4 |
| Cash and cash equivalents at end of the period | 569,0 | 548,0 |

OAO PHARMACY CHAIN 36.6 AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF CASH FLOWS

## For 6 months ending 30 June 2010 ( $\mathrm{m} / \mathrm{n}$, rubles)

1H 2010
1H 2010

## OPERATING ACTIVITIES

Income/loss before taxation and minority interest

| $(89,4)$ | $\mathbf{( 1 5 1 , 8 )}$ |
| ---: | ---: |
| 220,3 | 252,7 |
| $(4,5)$ | 19,1 |
| $(4,8)$ | 94,6 |
| $(0,6)$ | $(11,3)$ |
| $(17,8)$ | 2,8 |
| - | - |
| 147,2 | 126,1 |
| 580,0 | 580,6 |
| $\mathbf{8 3 0 , 4}$ | $\mathbf{9 1 2 , 7}$ |
| 41,6 | 219,6 |
| $(821,2)$ | $(966,2)$ |
| $(456,5)$ | $(272,7)$ |
| $(44,3)$ | 345,6 |
| $(183,6)$ | $(224,8)$ |
| $(633,6)$ | 14,3 |
| $(104,0)$ | $(34,0)$ |
| $(655,1)$ | $(272,9)$ |
| $\mathbf{( 1 3 9 2 , 6 )}$ | $\mathbf{( 2 9 2 , 7 )}$ |

## Net cash generated by (used in) operating activities

(1392,6)
$(292,7)$

## INVESTING ACTIVITIES

Net cash outflow on acquisition of subsidiaries
Purchase of property, plant and equipment
$(73,5)$
$(86,4)$
Purchase of intangible assets
$(40,0)$
Proceeds from sale of property, plant and equipment
Proceeds from sale of short-term investments

Net cash generated by (used in) investing activities
FINANCING ACTIVITIES
Proceeds from borrowings, net
Proceeds from issuance of ordinary shares, net
Distributions paid to minority shareholders
Net cash (used in) generated by financing activities
Net (decrease) increase in cash and cash equivalents
Cash and cash equivalents at beginning of the period
Cash and cash equivalents at end of the period

200,0

86,5
$(95,1)$

| $\mathbf{8 6 , 5}$ | $\mathbf{( 9 5 , 1 )}$ |
| ---: | ---: |
| 208,8 | 233,6 |
| 928,6 | - |
| $\mathbf{1 1 3 7 , 4}$ | $\mathbf{2 3 3 , 6}$ |
| $(168,7)$ | $(154,2)$ |
| 737,7 | 702,2 |
| $\mathbf{5 6 9 , 0}$ | $\mathbf{5 4 8 , 0}$ |


[^0]:    ${ }^{1}$ Hereinafter in the press- release the retail unit financial results are presented separately from the financial results of the Corporate Center, which was included in the Retail Unit financials in Q2 2009 and 1 H 2009 , announced in 2009. In the present press- release the retail unit financial results of Q2 2010 and 1 H 2010 are compared with the relative results (i.e. separately from the financial results of the Corporate Center) of Q2 2009, 1H 2009 and Q1 2010.
    ${ }^{2}$ «Other» revenue equals to non- core business revenue eliminated by the transfer sales within the Company units, which are as follows: in Q2 2009 - RUR 34.2 mln.; in Q2 2010 - RUR 1.4 mln.; in1H 2009 - RUR 46.3 mln.; in1H 2010 - RUR 13.9 mln.

[^1]:    ${ }^{3}$ The L-F-L reporting is executed for a selection of comparable stores, which are:

    - opened or acquired 24 months from the current reporting period, and
    - neither rebranded nor reformatted or somehow significantly changed during last 24 months, and
    - not closed in the current reporting period.

