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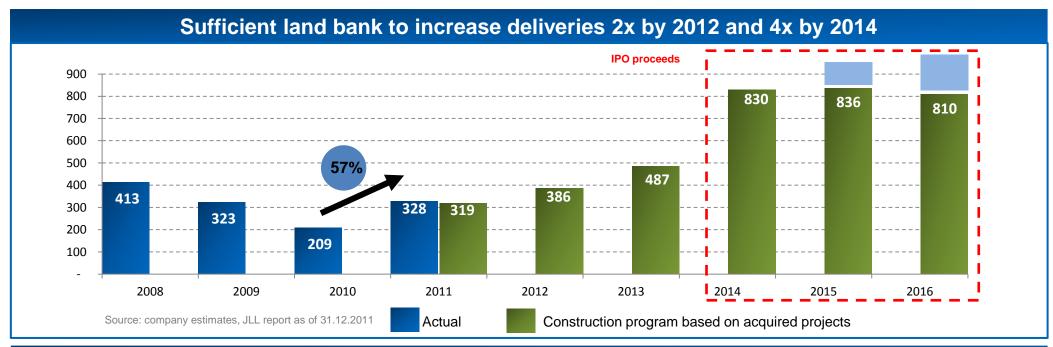
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# **Expanding Portfolio Providing for Robust Growth**



	Projects delivered in 2011										
	Project	NSA, sqm									
1	Talisman	14,867									
2	Jubilee Estate 78A building 6	69,866									
3	Jubilee Estate 78A building 7	34,165									
4	Jubilee Estate 78A building 4	32,737									
5	Orbit building 1	71,671									
6	Emerald Hills stage 1	97,594									
	Other	7,535									
	Total	328,435									

# **Project portfolio time line**

	4	Con	struct	tion p	eriod		•						
# Project	2011	2012	2013	2014	2015	2016	Status	Total NSA ('000 sqm)	Unsold NSA (Etalon,s share) ('000 sqm)	OMV (US\$mn)	Unsold parking (lots)	Construction budget (US\$mn)	Outstanding budget (US\$mn)
						St. I	Petersburg						
1 Jubilee Estate							Construction	602	242	448.6	1,375	738	3
2 Orbit							Construction	207	88	3 114.7	908	233	82
3 Etude							Construction	23	7	13.3	138	23	
4 Prestige							Construction	21	13	33.9	96	42	
5 Lastochkino gnezdo						•	Construction	319	318	50.1	1,950	387	382
6 Letniy				•			Construction permit	71	71	25.6	604	86	86
7 Rechnoy	•			•			Construction	108	92	22.3	688	125	125
8 Galant	•						Construction permit	56	56	3 28.1	123	91	9.
9 Molodejny	•				<b>&gt;</b>		Construction permit	96	96	32.5	678	109	109
10 Samotsvety						•	Planning permit	187	187	63.4	865	311	310
11 Tsarskaya stolitsa							Planning permit	459	358	129.5	1,638	793	793
12 Moskovsky		,					Planning permit	253	253	118.6	1,286	408	408
Completed and unsold residential devel	lopments							1,133	30	) 46.3	623	0	(
Completed stand-alone commercial pro	perties							39	6	3 41.7	0	0	(
Total SPMA								3,574	1,817	1,168.6	10,972	3,346	2,430
						I	Moscow						
1 Emerald Hills							Construction	884	779	342.2	4,463	1,132	978
2 Etalon-City							Planning permit	381	364	99.6	4,019	576	576
3 Dmitrovskoe shosse							Planning permit	357	285	103.4	2,584	538	53′
Total MMA			1			,		1,622	1,428	545.2	11,066	2,246	2,08
Total Etalon Group								5,196	3,245	1,713.8	22,038	5,592	4,51

Residential projects under development (1 of 2)

#	Project	Region	Value	Land tenure	Site area	GBA	NSA total*	Valued interest (Etalon's share)	NSA attributab le to Etalon*	Unsold NSA*	Unslod parkin g lots	Total developmen t costs	Outstanding development costs	Outstanding payments for area sold	Average price per sqm	Average price per parking lot
1	Emerald Hills	Moscow Region	342,200,000	49-year leasehold	80	-	884,447	97% in the income from residential premises and 100% in the income from commercial premises	826,731	779,154	4,463	1,132,113,00 0	977,962,000	30,846,917	Residential: 2,400 Commercial: 2,300	23,000
2	Etalon-City	Moscow	99,600,000	Investmen t Contract Lease- hold until 2014	11.24	507,738	381,316	93.15% in the saleable residential area and 100% in the built-in commercial premises on the ground floors of the residential buildings and underground parking	364,332	364,332	4,019	576,389,838	576,389,838	n/a	Residential: 3,150 Commercial: 2,669	30,000
3	Jubilee Estate	St Peters- burg	448,600,000	Freehold	35.40	721,383	601,758	100%	601,758	242,269	1,375	737,714,002	30,628,380	74,932,814	Residential: 2,300 Residential with fit- out: 2,600 Commercial: 1,850	19,750
4	Prestige	St Peters- burg	33,900,000	Freehold	0.3487	27,488	21,057	100%	21,057	12,924	96	42,368,000	8,215,000	8,201,754	Residential: 3,800 Commercial: 2,900	39,500
5	Etude	St Peters- burg	13,300,000	Freehold	0.4211	27,278	22,723.3	100%	22,723.3	7,433.8	138	23,059,000	5,081,000	10,027,000	Residential: 2,400 Commercial: 2,000	19,000
6	Orbita	St Peters- burg	114,700,000	Freehold	6.89	265,899	207,404	100%	207,404	87,893	908	232,969,000	82,347,000	69,863,016	Residential: 2,350 Commercial: 2,200	20,650; 16,500
7	Lastochkino gnezdo	St Peters- burg	50,100,000	Freehold	10.4059 and 2.6879	398,745	318,996	100%	318,996	317,666	1950	386,972,000	381,704,000	1,973,000	Residential: 2,000 Commercial: 1,800	13,600 (surface)
8	Galant	St Peters- burg	28,100,000	Freehold	1.84	80,000	55,600	100%****	55,600	55,600	123	90,853,000	90,853,000	-	Residential: 2,650 Commercial: 2,200	21,300
9	Molodejny	St Peters- burg	32,500,000	Freehold	3.6311 (freehold), 0.6935 (leasehold)	111,367	95,511	100%	95,511	95,511	678	108,517,000	108,517,000	-	Residential: 2,300 Commercial: 2,100 Office centre: 1,800 Social infrastructure: 750	19,000 (underground) 15,200 (surface)
10	Samotsvety	St Peters- burg	63,400,000	Freehold	6.50	224,950	187,458	100%	187,458	187,458	865	311,250,000	309,767,000	-	Residential: 2,700 Commercial: 2,500	29,900
11	Tsarskaya stolitsa	St Peters- burg	129,500,000	Lease- hold	20.80	567,824	459,114	78%****	358,109	358,109	1,638	792,542,000	792,542,000	-	Residential: 3,300 Commercial: 2,800	38,100
12	Moskovsky	St Peters- burg	118,600,000	Freehold	12.00	330,000	252,580	100%*****	252,580	252,580	1,286	408,259,000	408,259,000	-	Residential: 2,700 Commercial: 2,300	21,300
13	Dmitrovskoy e Highway	Moscow	103,400,000	Investmen t contract subject to leasehold	13.14	437,728	357,172	phase I - 79% of residential and commercial premises, 100% of parking spaces; phase II - 79% of total areas.	284,686	284,686	2,584	538,401,000	531,909,000		Residential: 3,400 Commercial: 2,900	25,400

Residential projects under development (2 of 2)

#	Project	Region	Value	Land tenure	Site area	GBA	NSA total*	Valued interest (Etalon's share)	NSA attributable to Etalon*	Unsold NSA*	Unslod parking lots	Total development costs	Outstanding development costs	Outstanding payments for area sold	Average price per sqm	Average price per parking lot
14	Lentniy	St Peters- burg	25,600,000	Freehold	2.1027	83,616	70,605	100%	70,605	70,605	604	86,283,000	86,283,000	-	Residential: 2,400 Commercial: 2,000	20,800 (underground) 16,600; 15,600 (multi-storeyed above ground)
15	Rechnoy	St Peters- burg	22,300,000	Lease-hold with obligation to buy the ownership rights	2.1621	128,928	108,356	85%	92,345	92,345	688	125,389,000	125,389,000	-	Residential: 2,300 Commercial: 2,000	14,700 (above ground two-storied)

\*In terms of construction costs and outstanding construction costs, we have also had regard to those budgeted costs provided to us by the Company and have taken these into account in considering our opinions of value. However, we have also had regard to current construction rates passing in the market which a prospective purchaser may deem appropriate to adopt in constructing each individual scheme. Although in some instances we have adopted the budgeted costs provided to us by the Company, in some cases we have opted to use own opinions of costs. In those instances where we adopted our own opinion of costs we would note that we are not professional cost consultants and these figures ought to be read in light of this. Our opinions as to costs have been arrived at on the basis of our experience of valuation of similar properties and on the basis of the cost information obtained from other developers, rather than from a qualified cost consultant. Social infrastructure costs are included in the total construction budget in case it is required by the investment contract with the owner of the land plot.

<sup>\*\*</sup> Net sellable area for parking is calculated assuming an average area of a parking lot of 30 sq.m

<sup>\*\*\*</sup> Residential sale prices are inclusive of VAT. Commercial sale prices and parking sale prices are exclusive of VAT

<sup>\*\*\*\*</sup> Residential area and parking

#### Completed residential developments

#	Property Name	Region	Market Value of the Company's share, US\$	Land tenure	Site Area, ha	Gross buildin g area, sq m	Valued interest, % (Etalon's Legal Share)	Total net sellable / leasable area, excluding car parking, sq m (Etalon's Legal Share)	Unsold / unleased net area, including car parking, sq m* (Etalon's Legal Share)	Unsold/u nleased car parking, lots (Etalon's Legal Share)	Outstanding payments for the areas sold, US\$	Q4 2011 average market sale prices, US\$/sq m**	Q4 2011 market sale prices for parking, US\$/lot**
16	Sea Cascade	St Peters- burg	800,000	Freehold	n/a	n/a	100%	120,946	775	17	124,203	Commercial: 1,200	23,600
17	Sea Facade	St Peters- burg	1,700,000	Freehold	n/a	n/a	100%	237,403	2,118	52	550,921	Commercial: 700	21,200
18	Near Rostral Columns	St Peters- burg	1,000,000	Freehold	n/a	n/a	100%	69,152	827	15	11,191	Commercial: 1,100	48,600
19	Petrogradsky Etalon	St Peters- burg	2,100,000	Freehold	1.7	n/a	100%	32,149	728.6	15	1,259,000	Storage premises in parking: 1,400	53,500
20	Oktyabrskaya embankment	St Peters- burg	206,500	Freehold	n/a	n/a	100%	n/a	133.2	-	-	Commercial: 1,550	-
21	Rainbow	St Peters- burg	13,600,000	Freehold	7.2205	n/a	100%	142,804	5,923	-	7,364,000	Residential: 2,500 Commercial: 2,100 Storage premises in parking: 760 Auxiliary premises: 1,700	
22	Polezhaevskie Houses	St Peters- burg	3,700,000	Freehold	0.7926	n/a	100%	21,800	5,378	147	201,354	Residential: 2,200 Commercial: 1,500 Support area in parking: 500	17,300
23	Golden Bay	St Peters- burg	2,990,000	Leasehold	7.511	n/a	100%	215,856	1,715.8	50	1,705,000	Commercial and storage area: 800 Parking: 32,200	-
24	Grazhdanka City	St Peters- burg	1,190,000	Leasehold	n/a	n/a	100%	46,266	1,840.7	57	164,980	Commercial: 550 Parking: 21,700; 13,000	-
25	Grazhdanka City-2	St Peters- burg	320,000	Leasehold	n/a	n/a	100%	40,739	360	12	109,950	Parking: 21,700	-
26	New Constellation	St Peters- burg	6,000,000	Leasehold	n/a	n/a	100%	118,065	6,952.8	215	2,417,352	Residential: 2,500 Commercial: 1,350	22,600
27	Invigorating Stream	St Peters- burg	1,900,000	Leasehold	n/a	n/a	100%	54,198	89	-	1,990,705	Residential: 2,300	-
28	Talisman	St Peters- burg	10,800,000	Freehold	0.4788	14,599	100%	11,019	3,260	43	5,107,000	Residential: 3,800 Commercial: 2,800 Auxiliary premises: 1,400	39,500

<sup>\*</sup> Net sellable area for parking is calculated assuming an average area of a parking lot of 30 sq.m

<sup>\*\*</sup> Residential sale prices are inclusive of VAT. Commercial sale prices and parking sale prices are exclusive of VAT

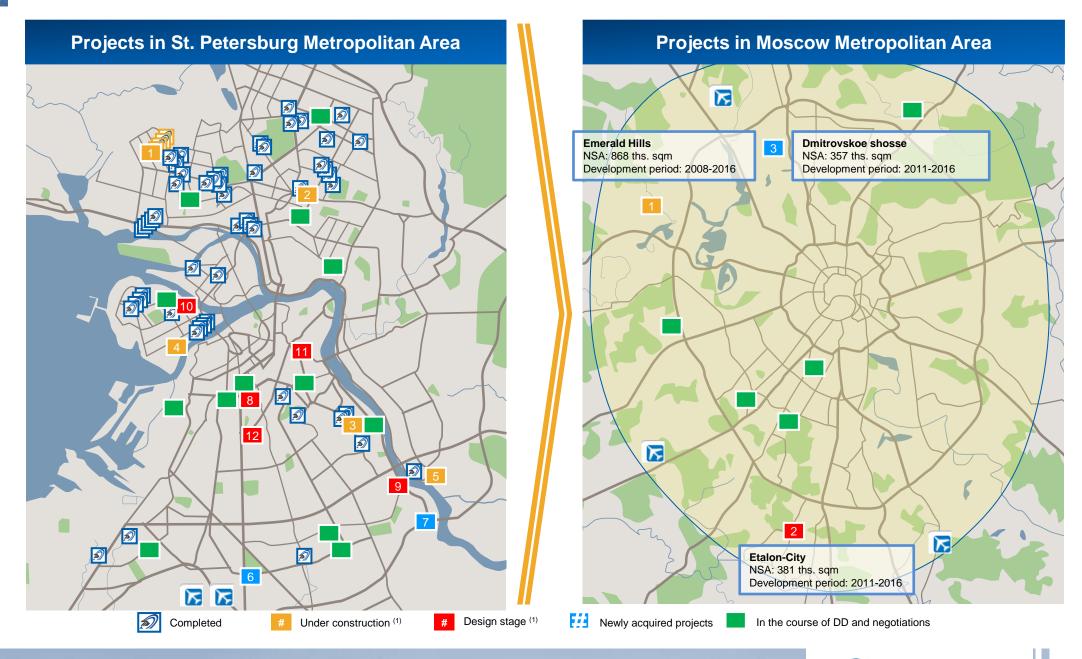
Standing commercial real estate properties

#	Property Name	Region	Market Value of the Company's share, US\$	Land tenure	Site Area, ha	Gross buildin g area, sq m	Valued interest , % (Etalon' s Legal Share)	Net sellable / leasable area, excl. car parking, sq m (Etalon's Legal Share)	Unsold / unleased net area, including car parking, sq m* (Etalon's Legal Share)	Unsold/unleas ed car parking, lots (Etalon's Legal Share)	Estimated market rental, US\$ per annum excluding VAT	Outstanding payments for the areas sold, US\$	Q4 2011 market rental rates US\$/sq m / year **	Q4 2011 market rental rate for parking, US\$/space**
29	Smolenka River Business Centre	St Peters- burg	10,400,000	Leasehold	0.3749	16,386	100%	8,799.6	1,069.7	-	2,047,000	423,502	Office: 300 Retail: 200 Storage parking: 200 (incl. OPEX and VAT)	Parking: 2,280
30	Stock Exchange Business Centre	St Peters- burg	4,400,000	Freehold	0.35	25,409. 9	100%	21,263.0	1,468.60	-	69,000	534,000	Sale price:2,600	-
31	Aura Trading and Exhibition Centre	St Peters- burg	26,900,000	Leasehold	1.32	14,653. 3	100%	8,454.0	3,545.0	-	3,551,000	-	400 (net of OPEX and VAT)	-

<sup>\*</sup> Net sellable area for parking is calculated assuming an average area of a parking lot of 30 sq.m

<sup>\*\*</sup> Commercial sale prices, parking sale prices and market rental rates for commercial space are exclusive of VAT.

### Operations in Moscow\* Set to Repeat the Success of St Peterburg's Business\*



<sup>\*</sup> Moscow metropolitan and St Petersburg metropolitan areas respectively

<sup>(1)</sup> Project numbers in square correspond to the projects in the table at page 4

### **Key Takeaways**

#### Solid increase in market value of the portfolio

- The valuation of the portfolio increased by 20%, reaching USD 1,714 million as at 31 December 2011
- Total landbank reached 3.25 million sgm of unsold NSA.

#### Consistent growth in share of Moscow Metropolitan Area (MMA)

Share of MMA projects in terms of unsold NSA reached 44%, which is fully in line with Etalon's strategy to maintain a 50/50 split between MMA and St. Petersburg. This, together with the fact that we delivered first c.100 thousand sqm in the region last year, demonstrated our commitment to MMA.

#### Annual NSA additions outpace annual contracting by 65%

In 2011 Etalon contracted 270 thousand sqm and acquired 535 thousands sqm of new NSA (447 thousand sqm attributable to Etalon). This yields a landbank maintenance ratio of 1.65x.

#### Strong balance sheet position to benefit from higher quality deal flow

- USD 490 million in cash and cash equivalents and c. USD 323 million of mid- to long-term debt (per unaudited consolidated financial statements for FY 2011)
- We believe Etalon is well-positioned and sufficiently capitalized to acquire more high-quality projects

