



2012 Results Investor Presentation



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Key financials

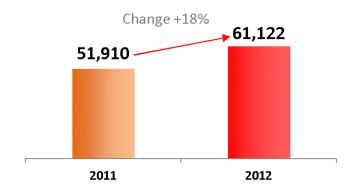
RUB m	2010	2011	2012
Revenues	49,950	51,910	61,122
EBITDA	8,687*	10,135	13,392
EBITDA margin	17%	20%	22%
Normalised operating profit	6,307	7,703	10,668
Normalised operating profit margin	13%	15%	17%
Profit for the year	1,742	2,432	4,914
Normalised profit for the year	1,778	2,280	5,956
Gross cash flow	9,035	9,469	12,592
Operating cash flow	(2,375)	7,738	5,167
Capitalised capital expenditure	4,544	5,057	6,745
Total debt	31,703	38,922	39,475
Net debt	30,376	33,728	35,508
Net debt/EBITDA	3.5	3.3	2.65

^{*}one-off effect of disposal of aerated concrete business in the Baltic states resulted in the net loss of RUB 523m

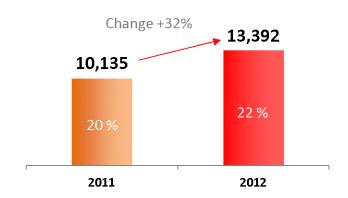
Key financials



Sales (RUB m)

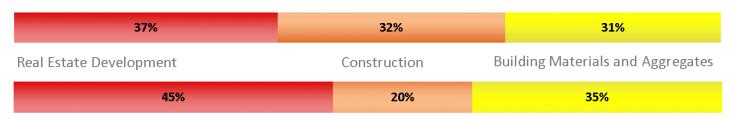


EBITDA (RUB m) and EBITDA margin (%)



Sales revenue and EBITDA breakdown¹

2012 Sales revenue breakdown



2012 EBITDA breakdown



Real estate development

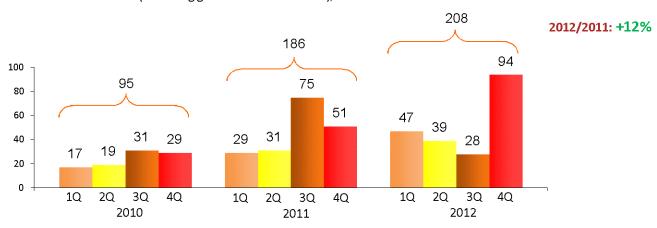


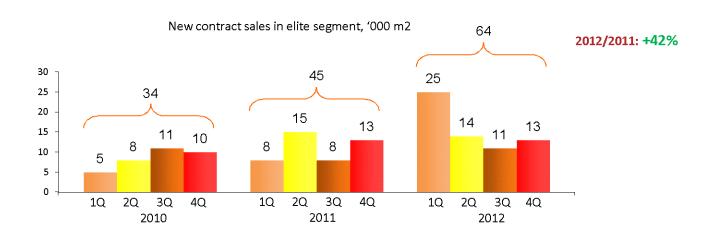
Notes: 1) Also includes Gated Communities and other minor operations



Real estate development: sales in St. Petersburg

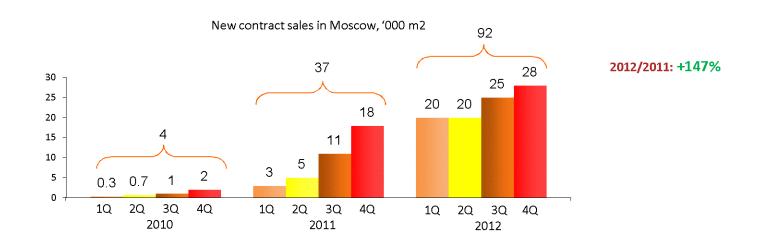
New contract sales in mass market segment (excluding governmental contracts), '000 m2







Real estate development: sales in Moscow and Urals



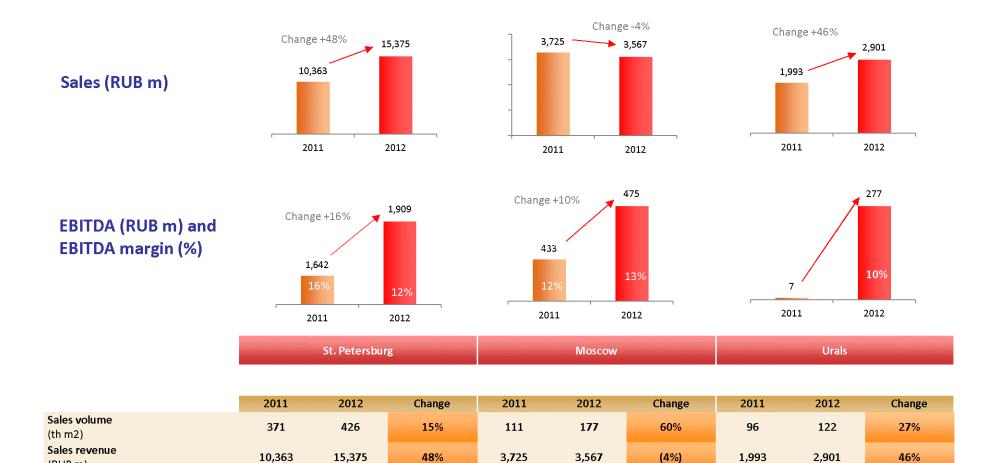




(RUB m) EBITDA (RUB m)

EBITDA margin (%)





433

12%

475

13%

10%

7

277

10%

1,909

12%

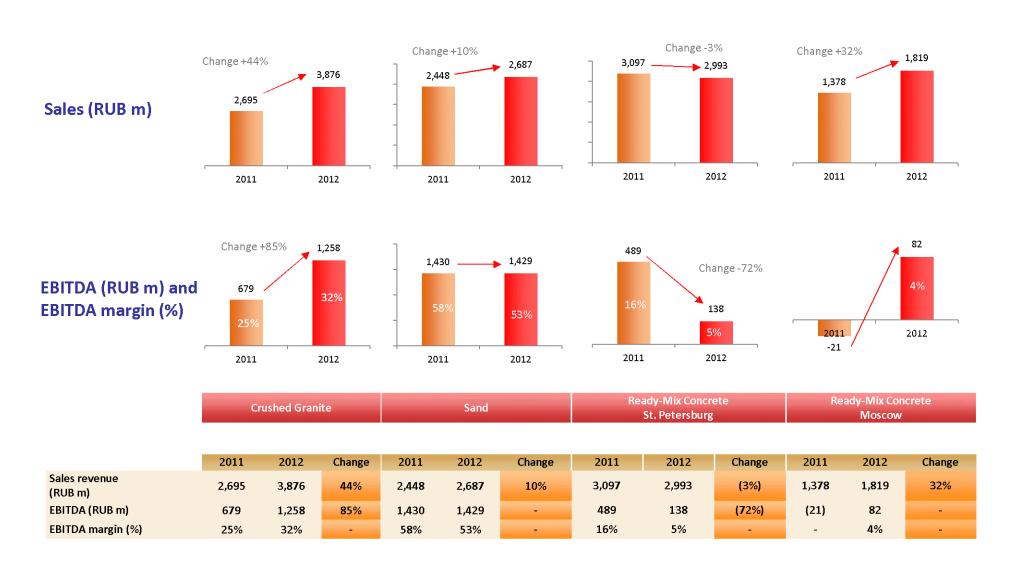
16%

1,642

16%

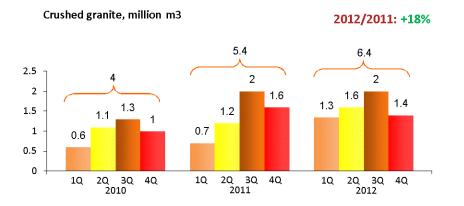


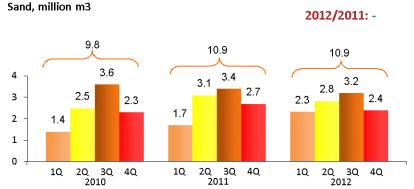
Building materials: Aggregates and Ready-Mix Concrete

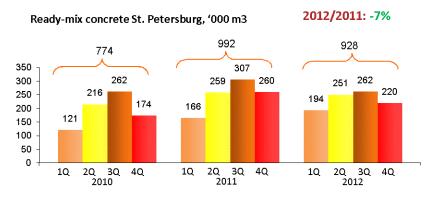




Building materials: Aggregates and Ready-Mix Concrete



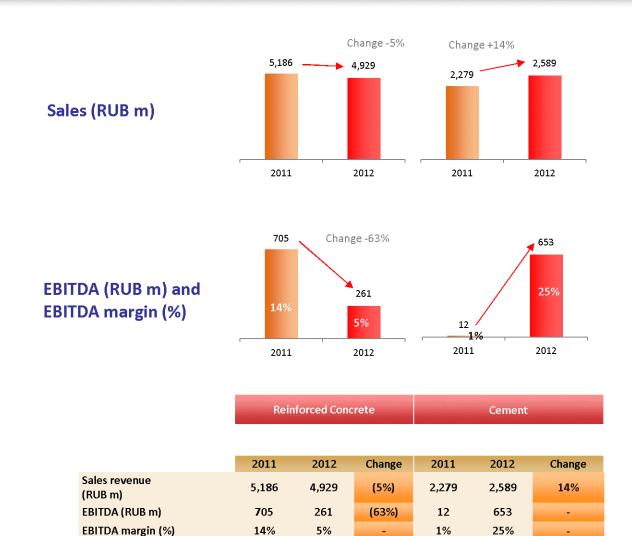






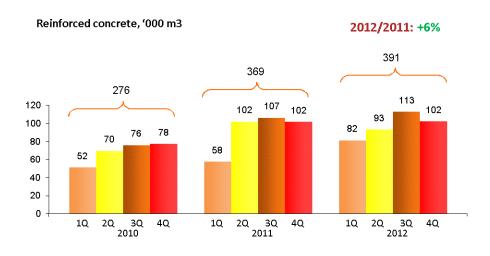


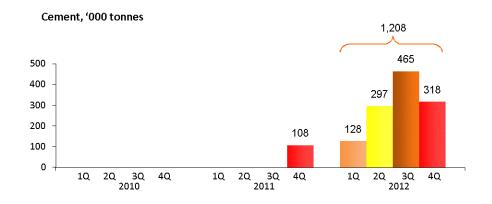
Building materials: Reinforced Concrete and Cement





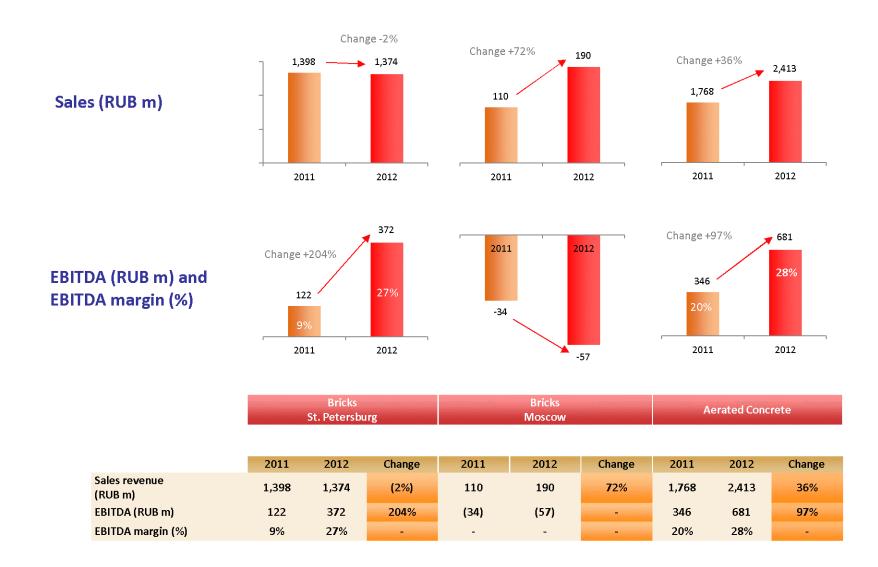
Building materials: Reinforced Concrete and Cement





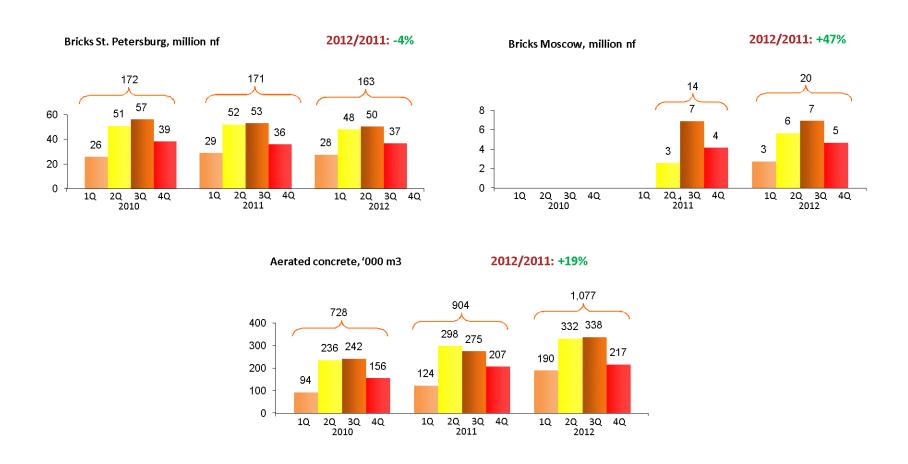


Building materials: Bricks and Aerated Concrete





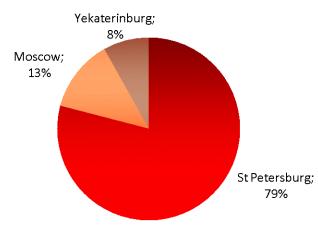
Building materials: Bricks and Aerated Concrete



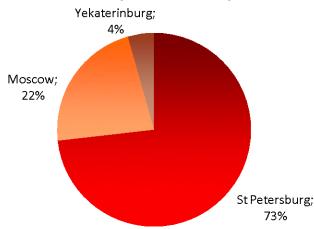


Real estate portfolio by region

Breakdown of portfolio by region (Net Sellable Area)



Breakdown of portfolio by region (Market Value)



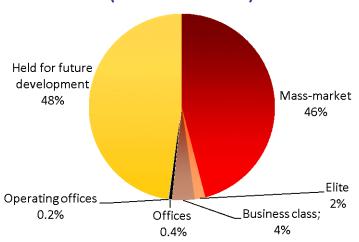
Region	NSA ('000 m2)	% of total	MV (RUB m)	% of total
St. Petersburg and Leningrad region	6,847	79%	87,811	73%
Moscow and Moscow region	1,110	13%	26,835	22%
Yekaterinburg	702	8%	5,276	4%
Total	8,659	100%	119,921	100%

Largest part of our real estate portfolio is located in our home market of St. Petersburg within the boundaries of the city

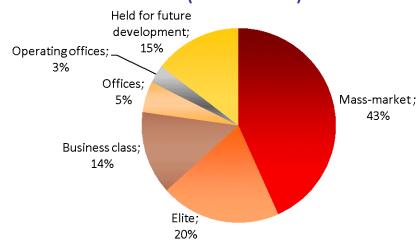


Real estate portfolio by segment





Breakdown of portfolio by segment (Market Value)



Segment of property	NSA ('000 m2)	% of total	MV (RUB m)	% of total
Mass-market	3,978	46%	51,921	43%
Elite*	160	2%	24,057	20%
Business class	341	4%	16,594	14%
Offices	32	0.4%	6,116	5%
Operating offices	18	0.2%	3,675	3%
Held for future development	4,129	48%	17,558	15%
Total	8,659	100%	119,921	100%

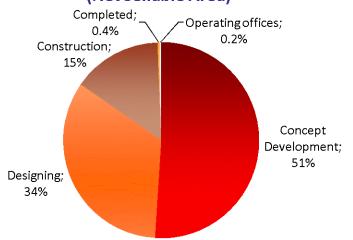
Well-balanced portfolio with focus on mass-market residential housing

^{*} Elite segment of property is calculated including Gated communities

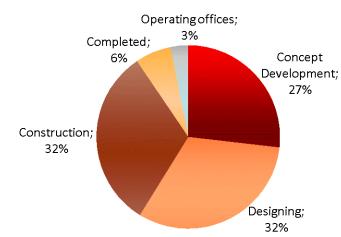


Real estate portfolio by stage of development

Breakdown of portfolio by stage of development (Net Sellable Area)



Breakdown of portfolio by stage of development (Market Value)

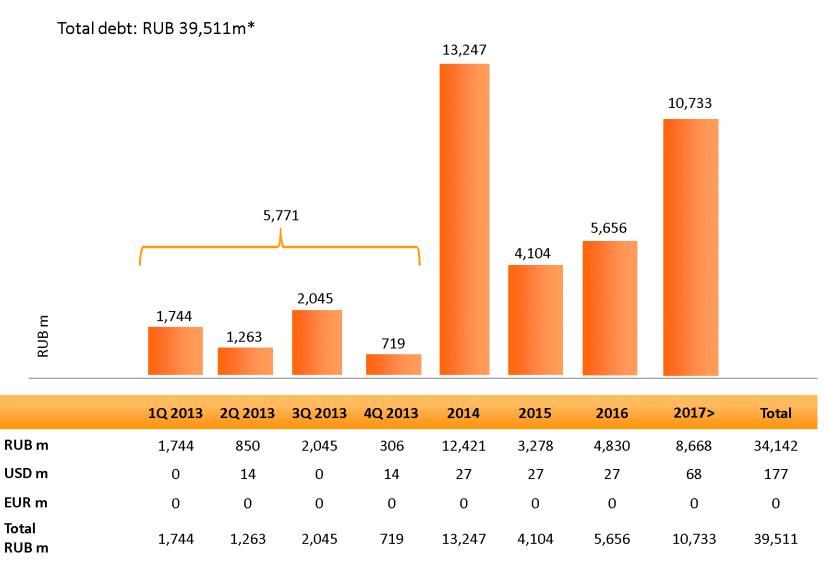


Stage of development	NSA ('000 m2)	% of total	MV (RUB m)	% of total
Concept Development	4,416	51%	32,126	27%
Designing	2,922	34%	38,425	32%
Construction	1,267	15%	38,053	32%
Completed	36	0.4%	7,641	6%
Operating offices	18	0.2%	3,675	3%
Total	8,659	100%	119,921	100%

We aim to match the stages of development of our portfolio with the levels of demand for real estate



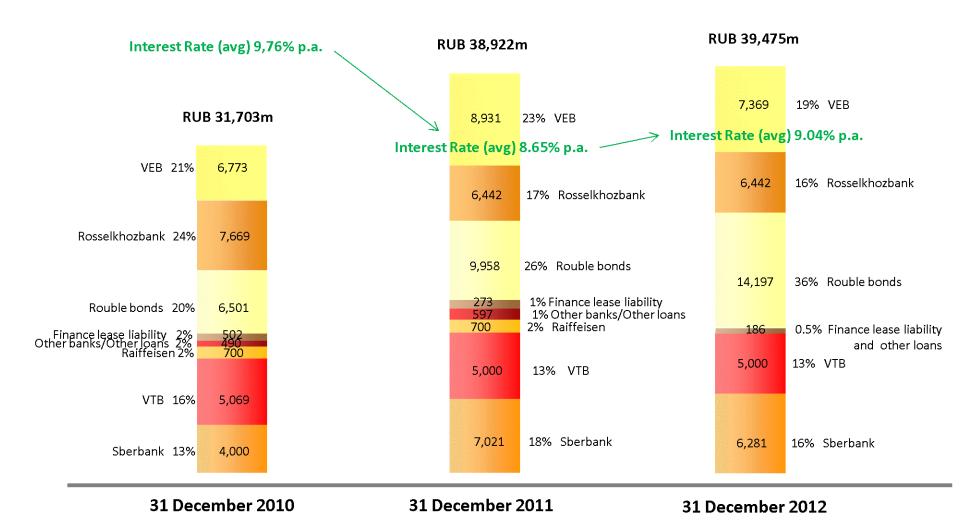
Debt maturity profile as of 31 December 2012



Note: 1) excluding finance lease liability and other loans



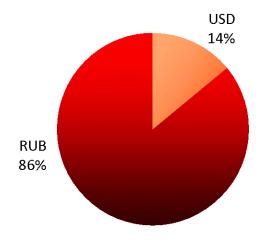
Gross debt by source as of 31 December 2012



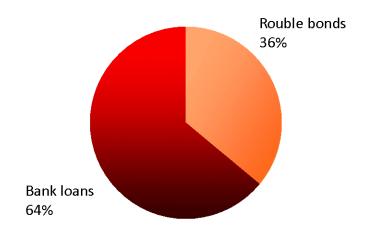


Debt composition as of 31 December 2012

Gross debt by currency



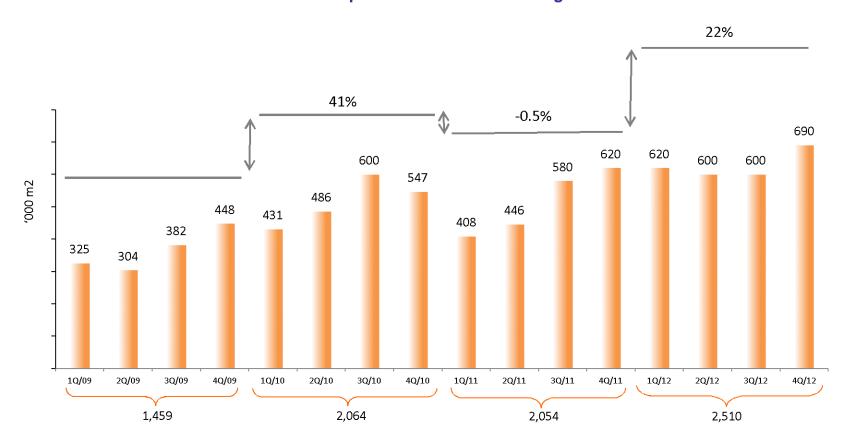
Gross debt composition





Sales of new apartments

Sales of new apartments in St. Petersburg

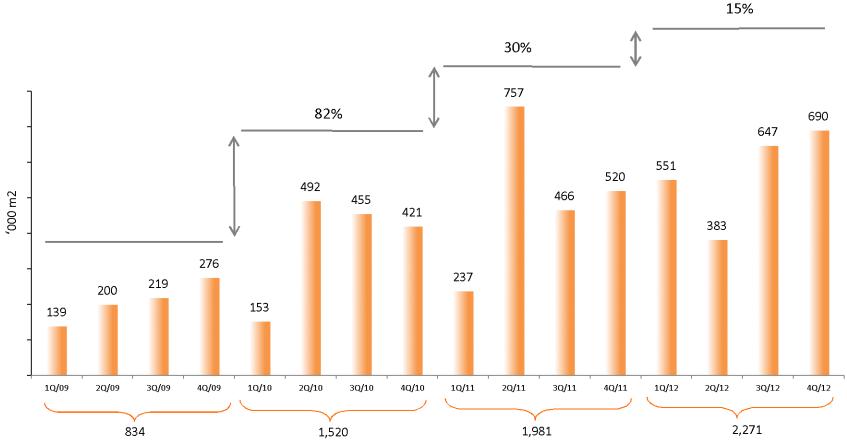


Source: SPb Realty



Supply of new apartments

Supply of new apartments in St. Petersburg

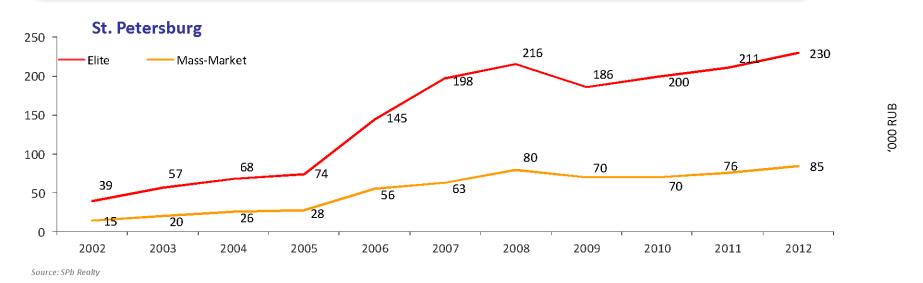


Source: SPb Realty

Note: Supply of new housing (apartments) represents residential projects at different stages of development which are offered for sale for the first time during the reported period

New residential real estate price development in St. Petersburg, Moscow and Yekaterinburg



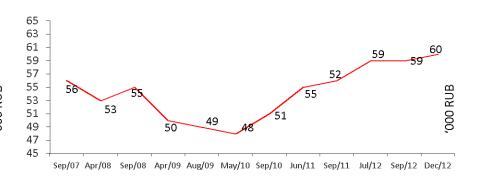


Moscow

Source: IRN

IRN Index1 '000 RUB 2011 2012

Yekaterinburg



Source: Company

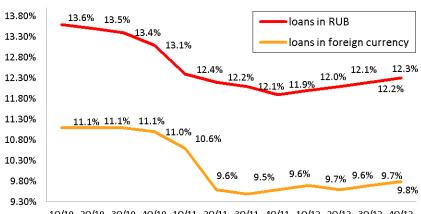
Mortgage lending



Mortgage lending in Russia



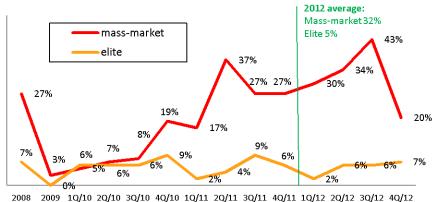
Average mortgage rates in Russia



10/10 20/10 30/10 40/10 10/11 20/11 30/11 40/11 10/12 20/12 30/12 40/12

Mortgage lending in St. Petersburg 20.0 18.0 16.3 16.0 number of loans '000 14.0 13.1 bn RUB 12.0 10.0 8.6 8.0 5.5 6.0 3.8 4.0 2.3 2.0 10/10 20/10 30/10 40/10 10/11 20/11 30/11 40/11 10/12 20/12 30/12 40/12

LSR mortgage sales in St. Petersburg by number of deals



Source: Company

50%

45%

40%

35%

30%

25%

20%

15%

10%

5%

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