

Location of the Company: Russian Federation,
Krasnoyarsk Territory, Dudinka

VOTING BALLOT
For the Annual General Meeting
of Shareholders of MMC Norilsk Nickel

Form of holding the General Meeting of Shareholders: in-person
meeting.

Place of holding the General Meeting of Shareholders: 49 Leningradsky Prospect, Moscow

Date and time of the General Meeting of Shareholders: June 28, 2007; 13:00.

Name of the shareholder (from the database)

Registration No. (from the database)

On item No. 1 of the agenda: Number of votes held by the shareholder in voting on the item: (from the database)	
To approve the annual report and annual accounting statements, including profit-and-loss statement of MMC Norilsk Nickel for 2006. To approve distribution of the profits and losses of MMC Norilsk Nickel for 2006.	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes

On item No. 2 of the agenda: Number of votes held by the shareholder in voting on the item: (from the database)	
To declare the payment of annual dividends on ordinary registered shares of MMC Norilsk Nickel for 2006 in the amount of RUB 176 per ordinary share, taking into consideration interim dividends already paid for 9 months of 2006 in the amount of RUB 56 per ordinary share, and to make final payment in the amount of RUB 120 per share.	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes

On item No. 3 of the agenda: Number of votes held by the shareholder in voting on the item: (from the database) <small>(number of voting shares held by the shareholder multiplied by 9)</small>	
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To elect the following members to the Board of Directors:		State the number of votes given for each candidate
1. Andrei E. Bougrov	Managing Director of Interros Holding Company	
2. Guy de Selliers	Non-Executive Member of the Board of Directors of Solvay S.A., member of the Board of Directors of Wimm-Bill-Dann, Non-Executive Director of Allied Resources Corporation	
3. Vladimir I. Dolgikh	Chairman of the Management Board of Krasnoyarsk Fellow Countrymen Association	
4. Andrey A. Klishas	General Director of Interros Holding Company	
5. Ralph T. Morgan	Deputy General Director – Member of MMC Norilsk Nickel Management Board	
6. Denis S. Morozov	General Director Chairman of the Management Board of MMC Norilsk Nickel	
7. Kirill Yu. Parinov	Deputy General Director of Interros Holding Company	
8. Vladimir O. Potanin	President of Interros Holding Company	
9. Ekaterina M. Salnikova	Deputy Director for Corporate Management of the Financial Department of Interros Holding Company	
10. Kirill L. Ugolnikov	Head of Tax Department of Vneshyurkollegiya Joint Stock Company	
11. Heinz S. Schimmelbusch	Managing Director and General Partner of Safeguard International Fund, L.P., Chairman of the Board of Directors and General Director of Allied Resources Corporation	

- On electing members of the Board of Directors the voting is cumulative, i.e. the number of votes held by each shareholder is multiplied by the number of persons to be elected to the Board of Directors (9). The shareholder may give all the votes so received for one candidate or distribute them between two or more candidates.

A fractional vote received as a result of multiplying the number of votes held by the shareholder owning a fractional share by the number of persons to be elected to the Board of Directors of the Company may be given only for one candidate.

On item No. 4 of the agenda: Number of votes held by the shareholder in voting on the item: (from the database)		
To elect the following members to the Revision Commission:		
Yulia V. Bassova	Deputy General Director of MMC Norilsk Nickel	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
Vadim Yu. Meshcheryakov	Senior Vice-president of AKB ROSBANK	
Nikolay V. Morozov	Head of Internal Audit Department of MMC Norilsk Nickel	
Olga Yu. Rompel	Director of Control and Analysis Department of MMC Norilsk Nickel	
Olessya V. Firsyk	Chief Accountant of AKB ROSBANK	

On item No. 5 of the agenda: Number of votes held by the shareholder in voting on the item: (from the database)	
To approve Rosexpertiza LLC as the Auditor of Russian accounting statements of MMC Norilsk Nickel for 2007.	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes

On item No. 6 of the agenda:	
Number of votes held by the shareholder in voting on the item: (from the database)	
<i>To establish that the members of the Board of Directors of MMC Norilsk Nickel, who are Independent Directors under clause 6.2.8. of MMC Norilsk Nickel's Charter, shall receive remuneration for the period of their duties in the amount of RUB 1,000,000 per quarter, and Independent Director – Chairman of the Audit Committee of MMC Norilsk Nickel shall receive remuneration in the amount of RUB 1,500,000 per quarter. Independent Directors shall also receive compensation for documented expenses connected with the performance of their duties as members of the Board of Directors of MMC Norilsk Nickel (travel, accommodation, meals, translation services) for up to RUB 2,000,000 a year per person.</i>	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
On item No. 7 of the agenda:	
Number of votes held by the shareholder in voting on the item: (from the database)	
<i>To approve the cost of liability insurance services for the members of the Board of Directors and the Management Board of MMC Norilsk Nickel in the amount not exceeding USD 1,000,000 (one million), with total liability limit of USD 20,000,000 (twenty million)</i>	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
On item No. 8 of the agenda:	
Number of votes held by the shareholder in voting on the item: (from the database)	
<i>To approve interested party transaction related to liability insurance for the members of the Board of Directors and the Management Board of MMC Norilsk Nickel, beneficiaries and interested parties to this transaction, by a Russian insurance company for the term of one year with the total liability limit of USD 20,000,000 (twenty million) and premium not exceeding USD 1,000,000 (one million).</i>	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
On item No. 9 of the agenda:	
Number of votes held by the shareholder in voting on the item: (from the database)	
<i>To approve the value of property, being the subject of the interrelated transactions whereby the members of the Board of Directors and the Management Board of MMC Norilsk Nickel shall be indemnified against damages, which the aforementioned persons may incur in connection with their appointment to the corresponding positions in the amount not exceeding USD 20,000,000 (twenty million) for each transaction.</i>	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
On item No. 10 of the agenda:	
Number of votes held by the shareholder in voting on the item: (from the database)	
<i>To approve interrelated transactions, which are interest party transactions for all members of the Board of Directors and the Management Board of MMC Norilsk Nickel whereby the members of the Board of Directors and the Management Board of MMC Norilsk Nickel shall be indemnified against damages, which the aforementioned persons may incur in connection with their appointment to the corresponding positions in the amount not exceeding USD 20,000,000 (twenty million) for each person.</i>	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
On item No. 11 of the agenda:	
Number of votes held by the shareholder in voting on the item: (from the database)	
<i>To approve the new version of the Charter of MMC Norilsk Nickel as per Addendum 1.</i>	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
On item No. 12 of the agenda:	
Number of votes held by the shareholder in voting on the item: (from the database)	
<i>To approve the new version of the Regulation on the Board of Directors of MMC Norilsk Nickel as per Addendum 2.</i>	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes

Signature of the shareholder or proxy _____
by a power of proxy issued on _____ « _____ », 200_____
(specify the issuer of the power of proxy)

The voting ballot shall be signed by the shareholder at pages 2 and 3.

An incorrectly completed ballot, the same as an unsigned ballot shall be null and void.

Please cast your vote by checking the relevant box as shown: ;

On item No. 13 of the agenda: Number of votes held by the shareholder in voting on the item: (from the database)	
To terminate membership of MMC Norilsk Nickel in the non-profit organization Cobalt Development Institute.	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes
On item No. 14 of the agenda: Number of votes held by the shareholder in voting on the item: (from the database)	
To terminate membership of MMC Norilsk Nickel in the non-profit organization Palladium Council.	"FOR" <input type="checkbox"/> _____ votes "AGAINST" <input type="checkbox"/> _____ votes "ABSTAINED" <input type="checkbox"/> _____ votes

- tick to show that the voting is performed by a power of proxy issued with respect to the shares transferred after the date of drawing up the list of persons having the right to take part in the General meeting.

- tick to show that the voting is performed in accordance with the instructions of the purchasers of shares transferred after the date of drawing up the list of persons having the right to take part in the General meeting and (or) in accordance with the instructions of the holders of depositary securities.

- tick to show that a part of the shares was transferred after the date of drawing up the list of persons having the right to take part in the General meeting.

Signature of the shareholder or proxy _____
 by a power of proxy issued on ____ « ____ », 200 ____
 (specify the issuer of the power of proxy)

The voting ballot shall be signed by the shareholder at pages 2 and 3.

An incorrectly completed ballot, the same as an unsigned ballot shall be null and void.

Please cast your vote by checking the relevant box as shown: ;

The voter may choose only one variant of voting, except for cases of voting in accordance with the instructions of persons acquiring the shares after the date of drawing up the list of persons having the right to take part in the General meeting or in accordance with the instructions of the holders of depositary securities;

If there is more than one option in the ballot, in the fields for indicating the number of votes given for each variant it is necessary to state the number of votes given for the relevant variant of voting and make a note that the voting was performed in accordance with the instructions of the purchasers of shares transferred after the date of drawing up the list of persons having the right to take part in the General meeting and (or) in accordance with the instructions of the holders of depositary securities;

The person voting by a power of proxy issued with respect to the shares transferred after the date of drawing up the list of persons having the right to take part in the General meeting shall state the number of votes given for the chosen variant of voting in the field for indicating the number of votes given for the chosen variant and make a note that the voting was performed by a power of proxy issued with respect to the shares transferred after the date of drawing up the list of persons having the right to take part in the General meeting;

If after the date of drawing up the list of persons having the right to take part in the General meeting not all shares are transferred, the voter shall state the number of votes given for the chosen variant of voting in the field for indicating the number of votes given for the chosen variant and make a note that some of the shares were transferred after the date of drawing up the list of persons having the right to take part in the General meeting.

In case of instructions received with respect to the shares transferred after the date of drawing up the list of persons having the right to take part in the General meeting from the purchasers of such shares coinciding with the chosen variant of voting, such votes shall be summarily added.

If a shareholder is unable for any reason to be present at the meeting at the place of its holding, the shareholder may send a completed and signed voting ballot by mail to the address of the Joint-Stock Company "National Registration Company", p.o. box 82, Moscow, 121108;

The documents certifying the powers of the successors and proxies of persons included in the list of persons having the right to take part in the General meeting (their notarized copies) shall be appended to the voting ballots mailed by such persons for the purpose of voting or submitted to the accounting committee when such persons are registered for participation in the General meeting.